

CSURMA Executive Committee Meeting Agenda

“This is an Open Public Meeting”

In accordance with the requirements of the Bagley-Keene Open Meeting Act, notice of this meeting must be posted in publicly accessible places, including the Internet, at least ten (10) days in advance of the meeting.

Per Government Code section 54954.2, persons requesting disability-related modifications or accommodations, including auxiliary aids or services in order to participate in the meeting, are requested to contact Alliant at (415) 403-1400 twenty-four hours in advance of the meeting. Entrance to the meeting location requires routine provision of identification to building security. However, CSURMA does not require any member of the public to register his or her name or to provide other information, as a condition to attendance at any public meeting and will not inquire of building security concerning information so provided. See Government Code section 54953.3.

Date & Time:	March 5, 2026 – 2:30 PM to 4:30 PM March 6, 2026 – 8:30 AM to 11:30 AM		
Primary Location:	Alliant Insurance Services, Inc. Dana Point Conference Room 18100 Von Karman Avenue, 10 th Floor Irvine, CA 92612	Zoom Chat:	https://alliantinsurance.zoom.us/j/2759664842
		Teleconference:	(669) 900 6833
		Meeting Number:	275 966 4842
		Passcode:	4031423
<i>A = Action Item / I = Informational Item</i>			

A. Call to Order

- Approval of the Agenda** A p. 6
The Committee will be asked to approve the meeting agenda.

B. Public Comments

C. Consent Calendar

The Committee is asked to take action on the consent calendar items as a group, except that a member may request that an item be withdrawn from the Consent Calendar for discussion and action.

- Approval of Minutes – October 24, 2025** A p. 7
The Committee will be asked to approve the minutes from its last meeting.

A Public Entity Joint Powers Authority

CSURMA Executive Committee Meeting Agenda “This is an Open Public Meeting”

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|----|---|---|--------|
| 2. | Financial Reports | | |
| | a. Draft Financial Statement at December 31, 2025 | A | p. 13 |
| | The Committee will be asked to accept the draft Financial Statement. | | |
| | b. Treasurer’s Quarterly Investment Report at December 31, 2025 | A | p. 26 |
| | The Committee will be asked to accept the Treasurer’s Quarterly Investment Report. | | |
| 3. | Annual Review of the CSURMA’s Data Security Policies | A | p. 33 |
| | The Committee will be asked to review and accept the Data Security Policies of CSURMA. | | |
| 4. | Annual Review of the Applicable CSU Policies within the Business and Finance Section of the CSU Policy Library | A | p. 40 |
| | The Committee will be asked to review the applicable sections and updates thereto of the CSU Business and Finance Policies. | | |
| 5. | CSURMA Master Investment Policy and Related Investment Policies | A | p. 44 |
| | The Committee will be asked to review and accept the CSURMA Investment Policy. | | |
| 6. | Chancellor’s Office Overhead Costs for FY 2026/27 | A | p. 105 |
| | The Committee will be asked to approve the Chancellor’s Office Overhead Costs. | | |

D. General Administration

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- | | | | |
|----|--|---|--------|
| 1. | CSURMA Budget Variance Report at December 31, 2025 | I | p. 106 |
| | The Committee will be asked to review the CSURMA Budget Variance Report at December 31, 2025. | | |
| 2. | FY 2026/27 CSURMA Operating Budget | A | p. 122 |
| | The Committee will be asked to review and recommend approval of the FY 2026/27 CSURMA Budget to the Board of Directors, with revisions as necessary. | | |
| 3. | Excess Insurance Renewals and Underwriter Meetings Report | I | p. 162 |
| | The Committee will receive a verbal report on the excess insurance renewals and the meetings with its underwriters. | | |

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CSURMA Executive Committee Meeting Agenda “This is an Open Public Meeting”

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|------------|--|----------|---------------|
| 4. | CSURMA Policies and Procedures
The Committee will be asked to review the even-numbered policies and procedures taking action or providing directions as appropriate. | A | <i>p. 165</i> |
| 5. | Campus Liability Risk Pool Coverage and Funding for Claims Designated Systemwide and Extension Matters
The Committee will be asked to review the claim report. | I | <i>p. 191</i> |
| 6. | Combat Sports Claim Review
The Committee will discuss claims involving campus combat sports programs. | I | <i>p. 195</i> |
| 7. | PRISM Workers’ Compensation Renewal
The Committee will be asked to provide directions regarding the workers’ compensation reinsurance through PRISM. | A | <i>p. 196</i> |
| 8. | Executive Committee Nominations / Elections
The Committee will be asked to review the seats coming available and take action to appoint a Nominating Committee to propose a slate of candidates. | A | <i>p. 200</i> |
| 9. | 2027 Fitting the Pieces Together Conference
The Committee will be asked to discuss and provide directions on the conference format. | A | <i>p. 204</i> |
| 10. | Amended AORMA Programs Participation Agreement
The Committee will be asked to review and, if appropriate, approve the revised AORMA program’s participation agreement. | A | <i>p. 205</i> |
| 11. | eDiscovery Solution
The Committee will be asked to approve additional funding for the amended contract with Logikcull for eDiscovery services used by OGC. | A | <i>p. 217</i> |
| 12. | Renewal of the Praesidium Agreement
The Committee will be asked to discuss and if appropriate extend the existing contract. | A | <i>p. 218</i> |

A Public Entity Joint Powers Authority

CSURMA Executive Committee Meeting Agenda “This is an Open Public Meeting”

E. Standing Committee Reports

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|----|---|---|--------|
| 1. | AIME Program Update
The Committee will receive a verbal report on the AIME program. | I | p. 227 |
| 2. | AORMA Programs Update
The Committee will receive a verbal report on the AORMA programs. | I | p. 228 |
| 3. | iSHIP Program Update
The Committee will receive a verbal report on the iSHIP program | I | |

F. Closed Session

Pursuant to Cal. Gov. Code Sec. 11126(e)(1) & 11126(f)(1) – Action may be taken per Government Code Section 11126(e)(1) & 11126(f)(1). The matters below may be discussed. The Committee may take action or provide direction to Staff regarding the matters.

- | | | |
|----|---------------------|---|
| 1. | Molly Roe v. CSU | A |
| 2. | Marco v. CSU | |
| 3. | CSU v. SELF | |
| 4. | Weber/Rogers v. CSU | |
| 5. | Vakilzadeh v. CSU | |

G. Long Range Action Planning Items

- | | | | |
|----|---|---|--------|
| 1. | Review of CSURMA FY 2025/26 Long Range Action Plan
The Committee will be asked to review the current Long Range Action Plan. | I | p. 229 |
| 2. | Campus Risk Pools Funding Status
The Committee will be asked to review the estimated pool layer funding exhibits. | I | p. 232 |
| 3. | Development of New Programs, Services and Projects
The Committee will be asked to discuss new programs, services, and projects to be developed as part of the long-range action plan. | A | p. 241 |

A Public Entity Joint Powers Authority

CSURMA Executive Committee Meeting Agenda “This is an Open Public Meeting”

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|----|--|---|--------|
| 4. | Development of CSURMA Goals for Next One to Three Years
The Committee will discuss the items to be included on CSURMA’s long range action plan for FY 26/27. | A | p. 242 |
|----|--|---|--------|

H. Information Item

- | | | | |
|----|---|---|--------|
| 1. | PRISM Workers’ Compensation Market Update
The Committee will receive a report from PRISM which provides a workers’ compensation market update. | I | p. 245 |
| 2. | Five Myths and Truths About AI in Pooling
The Committee will receive an article published by AGRiP, the Association of Governmental Risk Pools, which discusses the use of AI in pooling. | I | p. 252 |
| 3. | CSURMA Committee Member Professional Development
The Committee will receive website information for professional development training and conferences. | I | p. 261 |
| 4. | CSURMA Meeting Calendars
The Committee will review the current CSURMA Meeting Calendar. | I | p. 264 |
| 5. | CSURMA Administrative Service Calendar
The Committee will review the CSURMA Administrative Service Calendar. | I | p. 267 |
| 6. | CSURMA Executive Committee & Staff Contact List
The Committee will review the contact list, making revisions as appropriate. | I | p. 273 |

I. Adjournment

The next CSURMA Executive Committee meeting is scheduled for Friday, May 8, 2026 at the CSU Chancellor’s Office in Long Beach, CA.
If you have questions regarding the agenda package, please contact Mimi Long at mlong@alliant.com / (415) 403-1423
or Tevea Him at thim@alliant.com / (415) 403-1416

A Public Entity Joint Powers Authority

APPROVAL OF THE AGENDA

ISSUE: The Committee will be asked to approve the agenda for today's meeting.

RECOMMENDATION: Staff recommends that the Committee approve the agenda as presented.

FISCAL IMPACT: None.

BACKGROUND: None.

PUBLICATION: None.

ATTACHMENT(S): None.

APPROVAL OF MINUTES – OCTOBER 24, 2025

ISSUE: The Executive Committee will be asked to review and approve the draft minutes of its October 24, 2025 meeting.

RECOMMENDATION: It is recommended that the Executive Committee approve the minutes of its October 24, 2025 meeting, including revisions as necessary.

FISCAL IMPACT: None.

BACKGROUND: The minutes reflect the action taken by the Executive Committee at its last meeting.

PUBLICATION: All CSURMA Executive Committee meeting minutes are posted on the CSURMA website once they are approved.

ATTACHMENT(S):

- a. CSURMA EC Meeting Minutes - October 24, 2025

**MINUTES OF THE
CSURMA EXECUTIVE COMMITTEE MEETING**

OCTOBER 25, 2025 @ 8:30AM

**CSU LONG BEACH, ALUMNI CENTER
1250 BELLFLOWER BLVD • LONG BEACH, CA**

MEMBERS PRESENT

Scott Apel (Chair), California State University, Long Beach
Michael Beatty, San Francisco State University
Robert Eaton (Treasurer), CSU Office of the Chancellor, Financing, Treasury & Risk Management
Chuck Kissel, CSU Fullerton Auxiliary Services Corporation – *arrived at 8:43am*
Rose McAuliffe (Vice Chair), California State University, Stanislaus
Bill Olmsted, University Union Operation of CSUS, Inc.
Lynniece Warren, California State University, San Bernardino
Jeff Wilson, San Francisco State University

MEMBERS ABSENT

Colin Donahue, California State University, Northridge

STAFF, GUESTS & CONSULTANTS

Smey Chum, CSU Office of the Chancellor, Financial Services
Zachary Gifford, CSU Office of the Chancellor, Systemwide Risk Management
Martha Guiditta, CSU Office of the Chancellor, Systemwide Risk Management
Tevea Him, Alliant Insurance Services, Inc.
Daniel Howell, Alliant Insurance Services, Inc.
William Hsu, CSU Office of the Chancellor, Office of General Counsel
Deanna Jacona, Hudson Claims Consulting
Alice Kim, CSU Office of the Chancellor, Financial Services
Amy Lightner, Alliant Insurance Services, Inc.
Mimi Long, Alliant Insurance Services, Inc.
Ryan Lopez, Alliant Insurance Services, Inc.
Jullia Perancullo, CSU Office of the Chancellor, Financial Services
Sherry Pickering, CSU Office of the Chancellor, Financial Services
Jaime Thompson, CSU Office of the Chancellor, Office of General Counsel
Michael Thorpe, CSU Chico
Edward Villanueva, Capital Planning, Design, and Construction
Robin Webb, CSU Office of the Chancellor, Office of General Counsel

A. CALL TO ORDER

The meeting was called to order by the CSURMA Chair, Scott Apel at 8:30 AM.

A1. Approval of the Agenda

A motion was made to approve the meeting agenda.

Motion: Mike Beatty
Second: Bill Olmsted

NAME	AYE	ABSTAIN	NAY	ABSENT
Scott Apel	X			
Mike Beatty	X			
Colin Donahue				X
Robert Eaton	X			
Chuck Kissel				X
Rose McAuliffe	X			
Bill Olmsted	X			
Lynniece Warren	X			
Jeff Wilson	X			

Motion carried.

B. PUBLIC COMMENTS

There were no comments from members of the public.

C. CONSENT CALENDAR

- C1. Approval of Minutes – September 5, 2025**
- C2a. Draft Financial Statement at September 30, 2025**
- C2b. Treasurer’s Quarterly Investment Report at September 30, 2025**
- C3. Campus Risk Pools Rates & Gross Funding / Revision to Property and Aime Rating**

A motion was made to approve all items on the consent calendar.

Motion: Bill Olmsted
Second: Mike Beatty

NAME	AYE	ABSTAIN	NAY	ABSENT
Scott Apel	X			
Mike Beatty	X			
Colin Donahue				X
Robert Eaton	X			
Chuck Kissel				X
Rose McAuliffe	X			
Bill Olmsted	X			

NAME	AYE	ABSTAIN	NAY	ABSENT
Lynniece Warren	X			
Jeff Wilson	X			

Motion carried.

D. GENERAL ADMINISTRATION

D1. Policy and Procedure No. 12, Committee Member Professional Development

Policy and Procedure No. 12 authorizes the reimbursement of registration and travel expenses for CSURMA Executive Committee members to attend professional development conferences. The current policy provides up to \$2,500 per year per Executive Committee member, plus travel expenses.

The policy has been amended to include CSURMA's Treasurer, Security-Auditor, and supporting CSU Office of General Counsel. The amendments also allow reimbursement for travel expenses related to underwriter meetings.

A motion was made to approve the revisions to Policy and Procedure No. 12, CSURMA Committee Member Professional Development.

Motion: Robert Eaton

Second: Mike Beatty

NAME	AYE	ABSTAIN	NAY	ABSENT
Scott Apel	X			
Mike Beatty	X			
Colin Donahue				X
Robert Eaton	X			
Chuck Kissel				X
Rose McAuliffe	X			
Bill Olmsted	X			
Lynniece Warren	X			
Jeff Wilson	X			

Motion carried.

D2. San Francisco Bay Region Network –Allocation of Claim Cost

The Committee reviewed a claims handling memorandum prepared by the Program Administrator outlining the methodology for allocating claim costs among the participating entities within the San Francisco Bay Region Network.

D3. CSURMA Orientation Meeting with CSU Campuses

CSU has several new Campus Vice Presidents; therefore, the Program Administrator will begin scheduling a new series of CSURMA Orientation Meetings. During these meetings, the Program Administrator will also discuss new entrepreneurial events organized by CSURMA members. As campuses take a more active role in planning and managing such events, there is an increased potential for liability exposures that may not be fully addressed under CSURMA's Campus and Auxiliary Organization Liability Program coverage or funding structure.

E. OTHER PROGRAMS

E1. AIME Program Update

The Committee agreed to table this item until the Board of Directors meeting to be held later in the day.

E2. AORMA Programs Update

The Committee agreed to table this item until the Board of Directors meeting to be held later in the day.

F. CLOSED SESSION

1. Rogers v. CSU
2. Marco v. CSU
3. V.S., J.R. v. CSU
4. L.G. v. CSU
5. Obeidin, et al. adv. CSU
6. EEOC adv. CSU
7. Batie-Smoose v. CSU
8. CSE Coverage Claim
9. Chico State Enterprises Property Claim

A motion was made to enter closed session at 8:52 AM.

Motion: Bill Olmsted

Second: Mike Beatty

NAME	AYE	ABSTAIN	NAY	ABSENT
Scott Apel	X			
Mike Beatty	X			
Colin Donahue				X
Robert Eaton	X			
Chuck Kissel	X			
Rose McAuliffe	X			

NAME	AYE	ABSTAIN	NAY	ABSENT
Bill Olmsted	X			
Lynniece Warren	X			
Jeff Wilson	X			

Motion carried.

The Committee left closed session at 9:52 AM. The Chair reported that action was taken on Batie-Smoose v. CSU and Chico State Enterprises Property Claim during closed session.

G. INFORMATION ITEMS

The Committee reviewed the information items.

- G1. CSURMA Committee Member Professional Development**
- G2. CSURMA Meeting Calendar**
- G3. FY 2025/26 Long Range Planning Goals**
- G4. CSURMA Administrative Service Calendar**
- G5. CSURMA Executive Committee and Staff Contact List**

H. ADJOURNMENT

The meeting was adjourned at 9:53 AM.

FINANCIAL REPORT
DRAFT FINANCIAL STATEMENT AT DECEMBER 31, 2025

ISSUE: The CSU Office of the Chancellor, Financial Services prepares the Financial Statements for CSURMA. The Executive Committee is asked to review the draft Financial Statement as a part of the Consent Calendar. The Financial Services accounting team will be available at the meeting to answer questions.

RECOMMENDATION: It is recommended that the Executive Committee review and accept the Draft Financial Statement at December 31, 2025 as a part of the consent calendar.

FISCAL IMPACT: None.

BACKGROUND: Financial Statements provide a status of CSURMA's financial position and are relied upon for decision making by the Executive Committee.

PUBLICATION: None.

ATTACHMENT(S):

- a. Draft Financial Statement at December 31, 2025

CSURMA

QUARTERLY REPORT

December 31, 2025

CSURMA
Financial Statements Quarterly Review
December 31, 2025

Executive Summary

- Total current assets, cash and investments (SWIFT): \$60,011,557 (42% of total investments)
 - Currently exceeds the target range of 15-40%
 - With upcoming payments, the balance will return to the target range in the next several months.
- Total claims payments & legal expenses: \$43,400,620
 - On track to meet FY2025/26 budget of \$82,701,568
 - Includes \$3,654,000 in IDL/NDI/UI accrued expenses (estimated based on historical data)

Program Cash Deficits & Offsetting Assets

- 1. Campus Worker's Compensation** | Operating cash shortfall: \$9,120,037
 - Offsetting assets:
 - Long-term investments: \$38,021,353
 - Accounts receivable: \$2,826,999
 - Cause: Mainly due to the PY Dividends payout of \$7.50M.
 - Recovery plan: Under further discussion, and no Dividends declared in FY2025/26.
- 2. Auto Liability** | Timing-related cash deficit: \$2,371,242
 - Cause: Insurance premiums were paid in excess of the contributions collected from members.
 - Recovery plan: None. Premiums in FY 27/28 will address this.
- 3. AORMA UIP** | Timing-related cash deficit: \$2,030,148
 - Offsetting assets:
 - Long-term investments: \$3,399,089
 - Cause: Timing difference between claim disbursements and quarterly billing.
 - Recovery plan: None. Premiums in FY 26/27 will address this.
- 4. Miscellaneous Purchased Insurance** | Timing-related cash deficit: \$69,615
 - Offsetting assets:
 - Accounts receivable: \$2,109
 - Cause: Timing difference between CSU International Program insurance premium payment (\$200,000).
 - Recovery plan: Expected to be reduced by year-end.

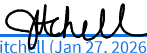
Budget Variances (>10% or \$100k threshold)

1. Positive Variances

- Investment Income
 - Amount: Exceeded budget by \$2,289,419 (253%)
 - Reason: Increased portfolio earnings

2. Negative Variances

- JPA insurance
 - Amount: Exceeded budget by \$12,256 (115%)
 - Reason: The Budget was approved in May 2025 before the Annual Premium increased was known.


Jeni Kitchell (Jan 27, 2026 14:09:57 PST)

Date Jan 27, 2026

Jeni Kitchell

Assistant Vice Chancellor for Finance and Budget Administration/ Controller

California State University Risk Management Authority

Account Receivable Aging by Member

As of : December 31, 2025

	Campus	Member	Current	61-90	91-120	Over 121	Balance
	POMONA	ASSOC STUDENTS INC - CAL POLY POMONA	23,265				23,265
	NORTHRIDGE	THE UNIVERSITY CORPORATION	47,316				47,316
a+b	MONTEREY BAY	UNIVERSITY CORP AT MONTEREY BAY		795	145	1,385,149	1,386,089
a	SACRAMENTO	UNIVERSITY ENTERPRISES INC	72,127		995		73,122
	SAN LUIS OBISPO	CAL POLY CORPORATION	77,077				77,077
	POMONA	CAL POLY POMONA FOUNDATION INC.	184,746	132			184,878
a	CHICO	CHICO STATE ENTERPRISES		505			505
	FULLERTON	CSU FULLERTON AUXILIARY SERVICES CORP	126,865				126,865
a	SAN BERNARDINO	UNIVERSITY ENTERPRISES CORPORATION		580	53,345		53,925
	DOMINGUEZ HILLS	D P & K B LOKER UNIV STUDENT UNION INC			959		959
	STANISLAUS	UNIV. STUDENT CENTER OF CSU STANISLAUS	96,035				96,035
	CHICO	ASSOC STUDENTS INC - CSU CHICO	189,638				189,638
	LONG BEACH	ASSOC STUDENTS INC - CSU LONG BEACH	35,363				35,363
	LONG BEACH	FORTY-NINER SHOPS INC, CSU LONG BEACH	18,891				18,891
	SAN DIEGO	SAN DIEGO STATE UNI RESEARCH FOUNDATION	32,417				32,417
a	SAN MARCOS	CSU SAN MARCOS CORPORATION	252,256	149			252,405
	MONTEREY BAY	CSUMB OTTER STUDENT UNION	116,853				116,853
	NORTHRIDGE	ASSOC STUDENTS INC - CSU NORTHRIDGE	37,125				37,125
	SAN JOSE	TOWER FOUNDATION			640		640
	SAN JOSE	STUDENT UNION INC., SJSU	35,235				35,235
a	CHANNEL ISLAND	ASSOC STUDENTS INC - CSU CHANNEL ISLANDS			2,355		2,355
	MARITIME	ASSOC STUDENTS INC - CSU MARITIME ACADEM	3,825				3,825
a	SAN MARCOS	ASSOC STUDENTS INC - CSU SAN MARCOS				12,190	12,190
a	CHANNEL ISLAND	CHANNEL ISLANDS UNIV AUX SVCS, INC.	4,946				4,946
	CHANNEL ISLAND	CSU CHANNEL ISLANDS SITE AUTHORITY	163,139				163,139
a	STANISLAUS	CSU STANISLAUS STOCKTON CENTER SITE AUTH	135,752				135,752
c		To accrue AO Dividends - 2nd Installment for FY26/27	92,500				92,500
c		To accrue FY26/27 AO LiabAssessment	962,144				962,144
c		To accrue AR for Capital Public Radio FY25/26 Annual Premium	94,535				94,535
c		To accrue AR Excess Amounts >125K as of 12.31.25	1,527,621				1,527,621
c		To accrue AR for FY25/26 Q2 Campus Deductible Recovery	1,494,480				1,494,480
c		To accrue AR for FY25/26 Q2 AORMA Deductible Recovery	359				359
c		To accrue PRISM Recoveries - December 2025	1,380,455				1,380,455
		Total	\$ 7,204,963	2,161	58,439	1,397,339	\$ 8,662,901

Notes pertaining to AORMA invoices & JE

- a Members have indicated that payment will be processed for over 30-day invoices
- b Invoice is being paid by installment.
- c Accrual JEs

California State University Risk Management Authority

Travel Expense Report

July 1, 2025 to December 31, 2025

Travel Dates	Traveler	Location	Purpose	Lodging	Meals & Incidentals	Transportation & Business Expenses	Concur Fees	Total Amount
07/08/25-07/08/25	Novak Brown, Jamie Jennifer	Los Angeles, CA	SCHEEM Meeting July 2025			32.90		\$ 32.90
07/14/25-07/14/25	Novak Brown, Jamie Jennifer	San Marcos, CA	CSU Emergency Managers Workshop			116.20		116.20
09/12/25-19/12/25	Novak Brown, Jamie Jennifer	Blue Lake, CA	CalOESListos Preparedness Summit			35.00		35.00
02/16/25-02/16/25	Bourdon, Scott Matthew	San Francisco, CA	SFSU EHS RM & Auxiliaries				4.50	4.50
09/22/25-09/25/25	Novak Brown, Jamie Jennifer	Santa Ana, CA	FEMA Continuity Training			192.40		192.40
10/09/25-10/09/25	Novak Brown, Jamie Jennifer	Channel Islands, CA	CSUCI Cabinet Training			109.20		109.20
10/15/25-10/15/25	Novak Brown, Jamie Jennifer	Fullerton, CA	CSU Fullerton Shake Trailer			32.20		32.20
10/28/25-10/28/25	Novak Brown, Jamie Jennifer	Northridge, CA	CSUN HR AVP Meeting			65.80		65.80
11/03/25-11/05/25	Bourdon, Scott Matthew	Long Beach, CA	CIHC Symposium in Long Beach			60.00		60.00
TOTAL				\$ —	—	643.70	4.50	\$ 648.20

California State University Risk Management Authority

Statement of Net Position - Campus Programs

As of 12/31/2025

(Unaudited)

	Liability	Workers' Compensation	IDL/NDI/UI	Property	AIME	Auto Liability	Total Campus Programs
Assets:							
Current assets:							
Cash and Investments	\$ 26,479,869	(9,120,037)	11,474,980	21,153,558	2,692,356	(2,371,242)	50,309,483
Accounts receivable	1,494,480	2,826,999	—	1,513,112	—	—	5,834,591
Reinsurance receivable	—	7,918	—	—	—	—	7,918
Prepaid insurance	—	—	—	—	—	—	—
Prepaid expense	—	1,793,795	—	—	800,822	—	2,594,617
Noncurrent assets:							
Other long-term investments	19,666,908	38,021,353	4,568,606	1,824,970	3,625,083	—	67,706,919
Capital assets, net	818,125	—	—	—	—	—	818,125
Total assets:	\$ 48,459,382	33,530,028	16,043,585	24,491,640	7,118,261	(2,371,242)	127,271,654
Liabilities:							
Current liabilities:							
Accounts payable	\$ 8,307	884,835	3,654,000	—	439,814	—	4,986,956
Unearned revenues	416,667	—	—	—	—	—	416,667
Interest Payable	5,790	—	—	—	—	—	5,790
SBITA liabilities - current portion	20,039	—	—	—	—	—	20,039
Reported claims, current	12,261,579	2,166,061	—	—	48,590	—	14,476,230
Claims incurred but not reported, current	12,128,221	433,948	—	—	1,388,283	—	13,950,452
Noncurrent liabilities:							
SBITA liabilities - net of current portion	135,401	—	—	—	—	—	135,401
Reported claims, noncurrent	22,063,742	3,897,656	—	—	87,434	—	26,048,832
Claims incurred but not reported, noncurrent	21,823,774	780,856	—	—	2,498,105	—	25,102,735
Total liabilities:	68,863,519	8,163,356	3,654,000	—	4,462,226	—	85,143,101
Fund balance	(20,404,137)	25,366,672	12,389,585	24,491,640	2,656,035	(2,371,242)	42,128,552
Total liabilities and fund balance	\$ 48,459,382	33,530,028	16,043,585	24,491,640	7,118,261	(2,371,242)	127,271,654

California State University Risk Management Authority

Statement of Net Position - AORMA Programs

As of 12/31/2025

(Unaudited)

	AORMA Liability	AORMA Workers' Comp	AORMA Property	AORMA Crime	AORMA UIP	Total AORMA Programs
Assets:						
Current assets:						
Cash and Investments	\$ 7,381,115	412,436	1,727,515	923,843	(2,030,148)	8,414,760
Accounts receivable	1,516,096	58,964	1,106,154	10,175	—	2,691,389
Reinsurance receivable	—	—	—	—	—	—
Prepaid insurance	—	—	—	—	—	—
Prepaid expense	261,202	155,000	—	—	—	416,202
Noncurrent assets:						
Other long-term investments	5,459,113	3,445,300	1,236,122	288,302	3,399,089	13,827,926
Capital assets, net	—	—	—	—	—	—
Total assets:	\$ 14,617,525	4,071,701	4,069,791	1,222,319	1,368,941	25,350,277
Liabilities:						
Current liabilities:						
Accounts payable	\$ 96,056	521,249	—	—	399,000	1,016,305
Unearned revenues	—	—	—	—	—	—
Interest Payable	—	—	—	—	—	—
SBITA liabilities - current portion	—	—	—	—	—	—
Reported claims, current	1,405,345	6,964	—	—	—	1,412,309
Claims incurred but not reported, current	2,176,244	6,906	—	—	—	2,183,150
Noncurrent liabilities:						
SBITA liabilities - net of current portion	—	—	—	—	—	—
Reported claims, noncurrent	2,528,807	12,532	—	—	—	2,541,339
Claims incurred but not reported, noncurrent	3,915,979	12,427	—	—	—	3,928,406
Total liabilities:	10,122,431	560,078	—	—	399,000	11,081,509
Fund balance	4,495,094	3,511,622	4,069,791	1,222,319	969,941	14,268,768
Total liabilities and fund balance	\$ 14,617,525	4,071,701	4,069,791	1,222,319	1,368,941	25,350,277

California State University Risk Management Authority

Statement of Net Position - Miscellaneous Programs

As of 12/31/2025

(Unaudited)

	Miscellaneous Purchased	Club Sports	Total Miscellaneous Programs	Grand Total All Programs
Assets:				
Current assets:				
Cash and Investments	\$ (69,615)	1,356,930	1,287,314	60,011,557
Accounts receivable	2,109	134,813	136,921	8,662,901
Reinsurance receivable	—	—	—	7,918
Prepaid insurance	—	—	—	—
Prepaid expense	—	7,869	7,869	3,018,688
Noncurrent assets:				
Other long-term investments	—	112,058	112,058	81,646,904
Capital assets, net	—	—	—	818,125
Total assets:	\$ (67,507)	1,611,670	1,544,163	154,166,093
Liabilities:				
Current liabilities:				
Accounts payable	\$ 1,194	—	1,194	6,004,456
Unearned revenues	—	—	—	416,667
Interest Payable	—	—	—	5,790
SBITA liabilities - current portion	—	—	—	20,039
Reported claims, current	—	—	—	15,888,539
Claims incurred but not reported, current	—	—	—	16,133,602
Noncurrent liabilities:				
SBITA liabilities - net of current portion	—	—	—	135,401
Reported claims, noncurrent	—	—	—	28,590,171
Claims incurred but not reported, noncurrent	—	—	—	29,031,141
Total liabilities:	1,194	—	1,194	96,225,805
Fund balance	(68,701)	1,611,670	1,542,968	57,940,288
Total liabilities and fund balance	\$ (67,507)	1,611,670	1,544,163	154,166,093

California State University Risk Management Authority
Statement of Revenues, Expenses, and Changes in Net Position - Campus Programs
As of 12/31/2025
(Unaudited)

	Liability	Workers' Compensation	IDL/NDI/UI	Property	AIME	Auto Liability	Total Campus Programs
OPERATING REVENUES:							
Contributions	\$ 45,349,282	34,940,364	14,991,757	45,273,369	4,282,971	4,024,468	148,862,211
Reinsurance premiums	(2,945,638)	—	—	(27,061,626)	—	—	(30,007,264)
Total operating revenues:	42,403,645	34,940,364	14,991,757	18,211,743	4,282,971	4,024,468	118,854,947
OPERATING EXPENSES:							
DIRECT PROGRAM EXPENSES:							
Claims payment & legal expenses	17,526,696	8,109,264	9,396,362	3,625,644	2,424,128	—	41,082,095
Deductible recoveries	(3,318,531)	—	—	—	—	—	(3,318,531)
Claims administrators	—	1,733,786	44,876	—	180,000	—	1,958,661
Claims management information systems	201,790	72,557	—	30,363	—	—	304,710
Program administrator	155,690	426,100	98,332	131,108	8,194	—	819,424
Brokerage commissions	2,961,556	2,189	938	832,955	994	—	3,798,632
Insurance premiums	22,677,843	32,057,433	—	3,322,154	3,918	3,078,149	61,139,497
Taxes, assessments & fees	—	—	—	—	—	—	—
Actuarial services	5,309	4,865	—	1,746	4,802	—	16,721
Claims audit	5,000	—	—	—	11,000	—	16,000
Workshops/training	13,632	10,270	4,364	13,734	—	—	42,000
Loss control	228,088	58,997	—	35,586	—	—	322,671
Reinsurance/excess recoveries	(400,000)	(9,071,983)	—	—	—	—	(9,471,983)
Dividend distributions (Assessment collections)	(5,000,000)	—	—	—	—	—	(5,000,000)
Total direct program expenses:	35,057,522	33,403,478	9,544,871	7,993,290	2,633,036	3,078,149	91,710,346
GENERAL & ADMINISTRATIVE EXPENSES:							
Financial audit	—	—	—	—	—	—	—
Executive Committee & Board expenses	613	468	201	612	64	—	1,957
JPA insurance	15,981	12,290	5,268	16,115	1,699	—	51,353
Memberships, associations & dues	16,160	30,029	2,229	6,958	753	—	56,130
Chancellor's Office Overhead Costs	373,578	283,012	121,431	370,311	38,890	—	1,187,222
Total general & administrative expenses:	412,562	332,872	129,979	394,336	42,080	—	1,311,830
Total operating expenses:	35,470,084	33,736,350	9,674,850	8,387,626	2,675,117	3,078,149	93,022,176
NON-OPERATING REVENUES:							
Investment income (loss)	910,956	1,762,151	211,530	83,733	167,981	—	3,136,351
Total non-operating revenues:	910,956	1,762,151	211,530	83,733	167,981	—	3,136,351
BEGINNING RETAINED EARNINGS	(28,248,653)	22,400,507	6,861,148	14,583,790	880,199	(3,317,561)	13,159,430
NET SURPLUS(DEFICIT)	7,844,517	2,966,165	5,528,437	9,907,849	1,775,835	946,319	28,969,123
ENDING RETAINED EARNINGS	\$ (20,404,137)	25,366,672	12,389,585	24,491,640	2,656,035	(2,371,242)	42,128,552

California State University Risk Management Authority
Statement of Revenues, Expenses, and Changes in Net Position - AORMA Programs
As of 12/31/2025
(Unaudited)

	AORMA Liability	AORMA Workers' Comp	AORMA Property	AORMA Crime	AORMA UIP	Total AORMA Programs
OPERATING REVENUES:						
Contributions	\$ 11,681,242	2,946,925	9,865,992	494,579	697,367	25,686,105
Reinsurance premiums	(3,925,274)	—	(7,831,343)	—	—	(11,756,616)
Total operating revenues:	7,755,968	2,946,925	2,034,649	494,579	697,367	13,929,488
OPERATING EXPENSES:						
DIRECT PROGRAM EXPENSES:						
Claims payment & legal expenses	675,295	532,305	176,001	—	895,872	2,279,473
Deductible recoveries	(31,063)	—	—	—	—	(31,063)
Claims administrators	9,000	170,996	—	—	14,169	194,164
Claims management information systems	7,828	3,709	6,725	—	—	18,263
Program administrator	365,830	225,724	147,888	15,568	23,350	778,360
Brokerage commissions	645,988	151	252,932	26,852	78	926,001
Insurance premiums	1,597,857	2,510,145	331,038	249,919	—	4,688,960
Taxes, assessments & fees	—	18,780	—	—	—	18,780
Actuarial services	4,802	4,865	1,746	—	—	11,413
Claims audit	6,500	—	—	—	—	6,500
Miscellaneous program services	—	—	—	—	—	—
Workshops/training	32,714	9,493	34,080	1,544	—	77,832
Loss control	37,051	7,292	16,747	—	—	61,090
Reinsurance/excess recoveries	(471,005)	(517,352)	—	—	—	(988,357)
Program committee	1,695	326	1,456	72	—	3,548
Dividend distributions (Assessment collections)	(960,073)	500,000	—	—	—	(460,073)
Total direct program expenses:	1,922,420	3,466,434	968,614	293,955	933,469	7,584,892
GENERAL & ADMINISTRATIVE EXPENSES:						
Financial audit	—	—	—	—	—	—
Executive Committee & Board expenses	158	30	136	7	17	348
JPA insurance	18,799	3,680	16,290	798	2,050	41,617
Memberships, associations & dues	—	2,755	—	—	—	2,755
Chancellor's Office Overhead Costs	95,476	18,352	82,023	4,029	10,418	210,299
Total general & administrative expenses:	115,448	25,458	98,679	4,887	13,118	257,591
Total operating expenses:	2,037,869	3,491,892	1,067,293	298,842	946,586	7,842,482
NON-OPERATING REVENUES:						
Investment income (loss)	252,880	159,694	57,117	13,357	157,571	640,619
Total non-operating revenues:	252,880	159,694	57,117	13,357	157,571	640,619
BEGINNING RETAINED EARNINGS	(1,475,885)	3,896,895	3,045,318	1,013,226	1,061,589	7,541,143
NET SURPLUS(DEFICIT)	5,970,979	(385,273)	1,024,473	209,094	(91,649)	6,727,624
ENDING RETAINED EARNINGS	\$ 4,495,094	3,511,622	4,069,791	1,222,319	969,941	14,268,768

California State University Risk Management Authority
Statement of Revenues, Expenses, and Changes in Net Position - Miscellaneous Programs
As of 12/31/2025
(Unaudited)

	Misc Purchased	Club Sports	Total Miscellaneous Programs	Grand Total All Programs
OPERATING REVENUES:				
Contributions	\$ 438,153	560,264	998,418	175,546,734
Reinsurance premiums	—	—	—	(41,763,880)
Total operating revenues:	438,153	560,264	998,418	133,782,853
OPERATING EXPENSES:				
DIRECT PROGRAM EXPENSES:				
Claims payment & legal expenses	—	39,052	39,052	43,400,620
Deductible recoveries	—	—	—	(3,349,593)
Claims administrators	—	8,000	8,000	2,160,825
Claims management information systems	—	—	—	322,973
Program administrator	—	—	—	1,597,784
Brokerage commissions	89,817	41,013	130,831	4,855,464
Insurance premiums	532,045	232,244	764,289	66,592,745
Taxes, assessments & fees	—	—	—	18,780
Actuarial services	—	—	—	28,134
Miscellaneous program services	—	—	—	450
Workshops/training	—	—	—	119,831
Loss control	—	—	—	383,761
Reinsurance/excess recoveries	—	—	—	(10,460,339)
Program committee	—	—	—	3,548
Dividend distributions (Assessment collections)	—	—	—	(5,460,073)
Total direct program expenses:	621,863	320,309	942,172	100,237,410
GENERAL & ADMINISTRATIVE EXPENSES:				
Financial audit	—	—	—	—
Executive Committee & Board expenses	—	6	6	2,311
JPA insurance	—	163	163	93,133
Memberships, associations & dues	—	—	—	58,885
Chancellor's Office Overhead Costs	—	3,660	3,660	1,401,181
Miscellaneous indirect services	—	21	21	17,761
Total general & administrative expenses:	—	3,850	3,850	1,573,271
Total operating expenses:	621,863	324,159	946,022	101,810,680
NON-OPERATING REVENUES:				
Investment income (loss)	—	5,187	5,187	3,782,157
Transfers In(Out)	—	—	—	—
Total non-operating revenues:	—	5,187	5,187	3,782,157
BEGINNING RETAINED EARNINGS	115,008	1,370,378	1,485,386	22,185,959
NET SURPLUS(DEFICIT)	(183,709)	241,292	57,583	35,754,330
ENDING RETAINED EARNINGS	\$ (68,701)	1,611,670	1,542,968	57,940,288

California State University Risk Management Authority
Statement of Revenues, Expenses, and Changes in Net Position
As of 12/31/2025
(Unaudited)

	Budget vs. Actual			
	FY25-26 Budget	YTD Actual	Variance Favorable (Unfavorable)	Actual as % of Budget
OPERATING REVENUES:				
Contributions	\$ 177,342,484	175,546,734	(1,795,750)	99 %
Reinsurance premiums	(46,904,460)	(41,763,880)	5,140,580	89 %
Total operating revenues:	130,438,024	133,782,853	3,344,829	103 %
OPERATING EXPENSES:				
DIRECT PROGRAM EXPENSES:				
Claims payment & legal expenses	82,701,568	43,400,620	39,300,948	52 %
Deductible recoveries	(8,190,547)	(3,349,593)	(4,840,954)	41 %
Claims administrators	4,589,278	2,160,825	2,428,453	47 %
Claims management information systems	381,768	322,973	58,795	85 %
Program administrator	3,195,568	1,597,784	1,597,784	50 %
Brokerage commissions	5,026,397	4,855,464	170,933	97 %
Insurance premiums	68,439,795	66,592,745	1,847,050	97 %
Taxes, assessments & fees	246,998	18,780	228,218	8 %
Actuarial services	31,270	28,134	3,136	90 %
Claims audit	22,500	22,500	—	100 %
Coverage counsel	15,000	—	15,000	— %
Program legal	24,500	—	24,500	— %
Miscellaneous program services	10,000	450	9,551	4 %
Workshops/training	310,500	119,831	190,669	39 %
Loss control	1,849,445	383,761	1,465,684	21 %
Reinsurance/excess recoveries	(24,652,033)	(10,460,339)	(14,191,694)	42 %
Program committee	15,000	3,548	11,452	24 %
Dividend distributions (Assessment collections)	(6,794,085)	(5,460,073)	(1,334,012)	80 %
Total direct program expenses:	127,222,922	100,237,410	26,985,512	79 %
GENERAL & ADMINISTRATIVE EXPENSES:				
Financial audit	40,000	—	40,000	— %
Executive Committee & Board expenses	10,000	2,311	7,689	23 %
JPA insurance	80,877	93,133	(12,256)	115 %
Memberships, associations & dues	70,735	58,885	11,851	83 %
Chancellor's Office Overhead Costs	2,781,672	1,401,181	1,380,491	50 %
Miscellaneous indirect services	43,050	17,761	25,289	41 %
Total general & administrative expenses:	3,026,334	1,573,271	1,453,063	52 %
Total operating expenses:	130,249,256	101,810,680	28,438,576	78 %
NON-OPERATING REVENUES:				
Investment income (loss)	1,492,738	3,782,157	2,289,419	253 %
Total non-operating revenues:	1,492,738	3,782,157	2,289,419	253 %
NET SURPLUS (DEFICIT)	\$ 1,681,506	35,754,330	34,072,824	2126 %

FINANCIAL REPORT
TREASURER'S QUARTERLY INVESTMENT REPORT AT DECEMBER 31, 2025

ISSUE: California Government Code Section 53646(b)(1) requires that the CSURMA Treasurer submits a Quarterly Investment Report stating that all investments are in compliance with the current investment policy and that CSURMA has sufficient funds to meet its expenditure requirements for the next six months. The CSURMA Treasurer will be on hand to address questions.

RECOMMENDATION: It is recommended that the Executive Committee review the Certification of Funds Letter and the CSURMA Investment Report (October 1, 2025 to December 31, 2025) and accept these reports.

FISCAL IMPACT: None.

BACKGROUND: None.

PUBLICATION: None.

ATTACHMENT(S):

- a. Certification of Funds Letter dated February 23, 2026
- b. CSURMA Investment Report - October 1, 2025 to December 31, 2025



Officers

Scott Apel
Chair - 562-985-1658

Thom Davis
Vice Chair - 661-654-2287

Robert Eaton
Treasurer - 562-951-4572

Zachary Gifford
Secretary-Auditor - 562-951-4568

To: Executive Committee
CSU Risk Management Authority

From: Robert Eaton
Treasurer
CSU Risk Management Authority

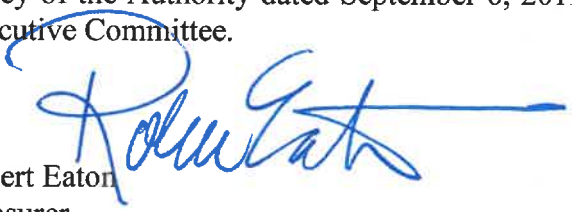
Re: Quarterly Investment Report
Ending December 31, 2025

Date: February 23, 2026

Government Code Section 53646(b)(1) requires the Authority's Treasurer to submit to the legislative body (Executive Committee), a quarterly investment report. Attached is the quarterly investment report ending December 31, 2025. The report contains a portfolio summary which includes market value, return, yield, weighted average maturity (WAM), and duration for each of CSURMA Investment Portfolios: the CSU's SWIFT Portfolio and the Fixed Income Portfolio with TCW (Met West).

The funds held in investments are sufficient to meet the Authority's cash-flow needs for the following six (6) months.

As of December 31, 2025, the investments are in compliance with the Master Investment Policy of the Authority dated September 6, 2019 (the "MIP"), as duly authorized by the Executive Committee.



Robert Eaton
Treasurer
CSU Risk Management Authority

CSURMA

Quarterly Investment Report

October 1, 2025 - December 31, 2025

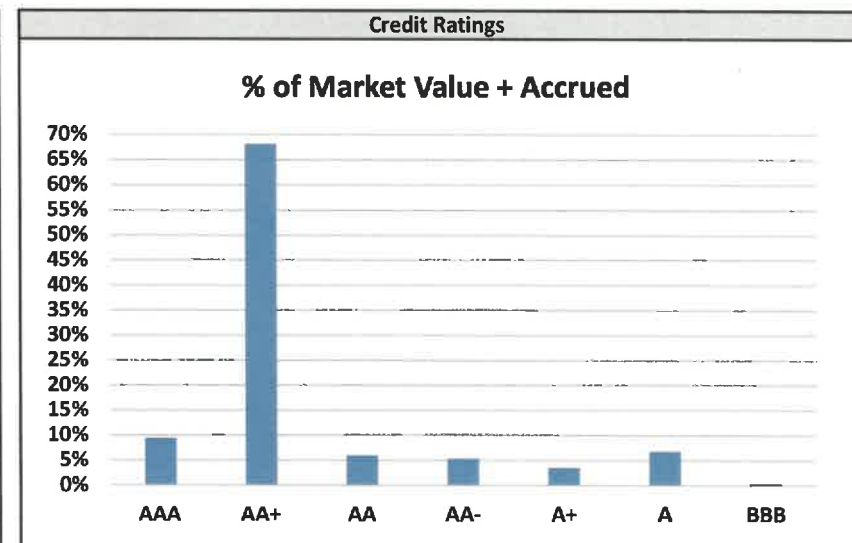
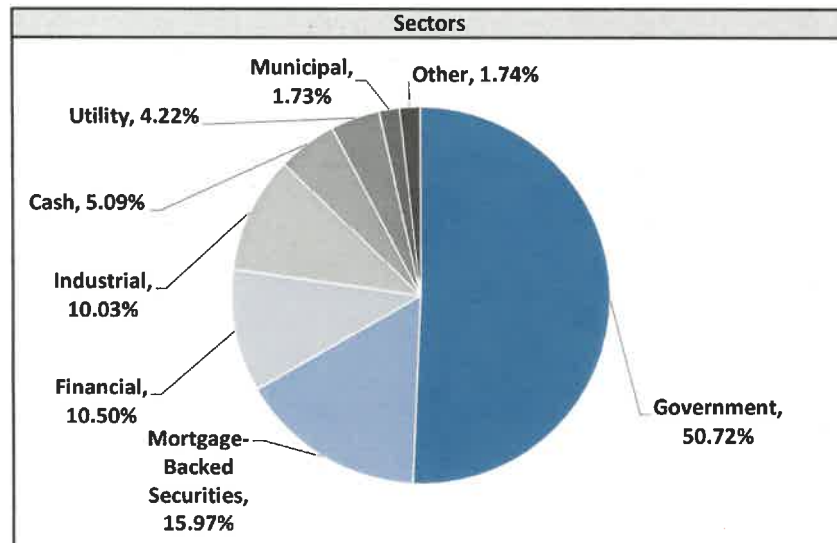
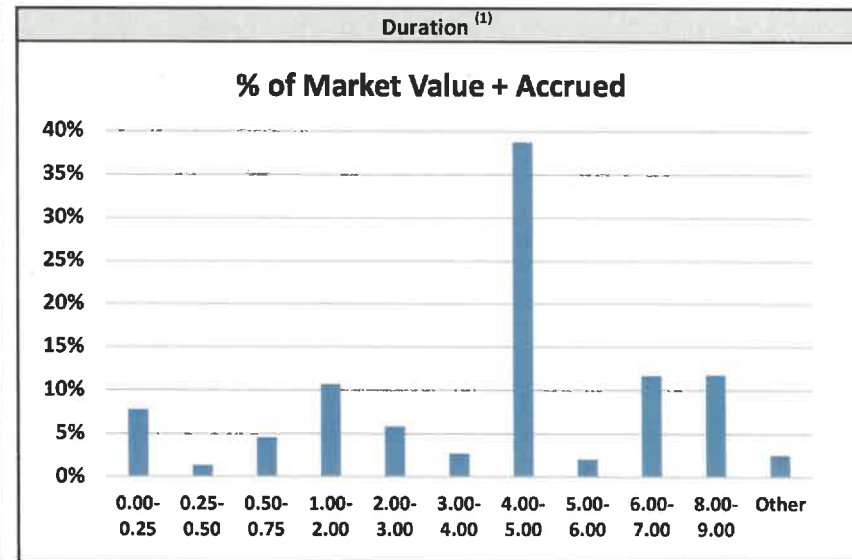
Prepared by Treasury

California State University Risk Management Authority

Fixed Income Portfolio (Auxiliary Investment Platform)

As of 12/31/2025

Portfolio Summary Total	
Total Assets	81,646,904
Duration	4.100
Yield	3.975
Avg Credit Rating	AA/Aa2/AA
QE Performance	1.117%



⁽¹⁾ The Other category combines duration ranges and in aggregate equals 2.6% of the portfolio.

California State University Risk Management Authority

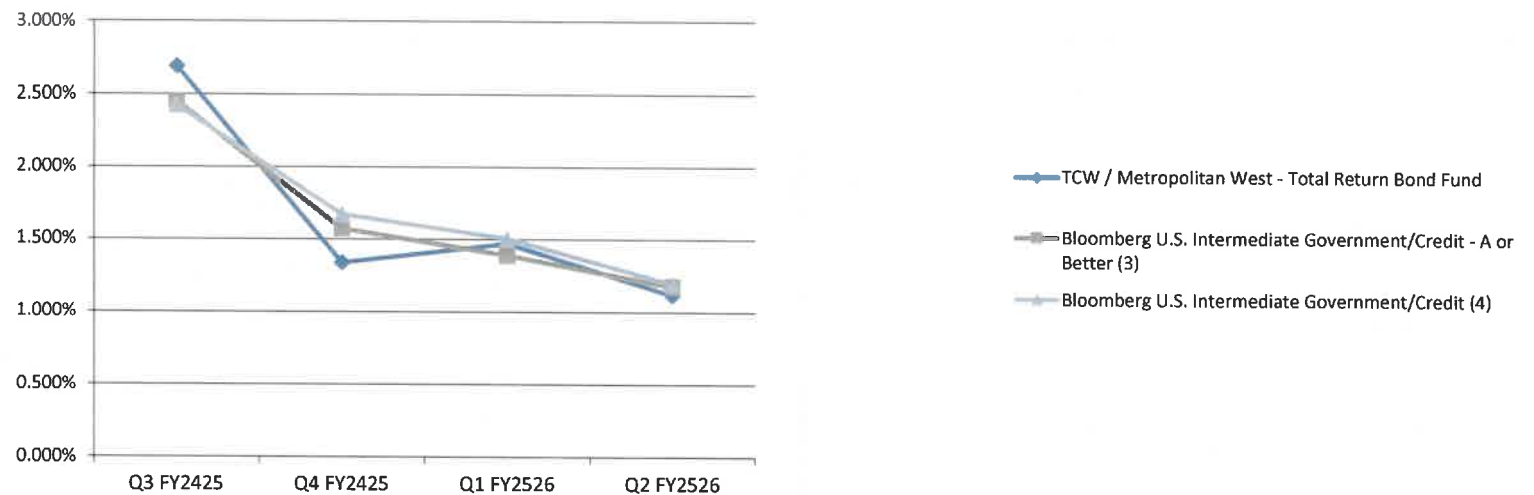
Fixed Income Portfolio (Auxiliary Investment Platform)

Performance Summary

Period Ending 12/31/2025

Account / Index	Market Value	3 Month ⁽¹⁾	Trailing 12 Month ⁽¹⁾	Trailing 3 Year ⁽¹⁾	Trailing 5 Year ⁽¹⁾	Since Inception ⁽¹⁾	Yield	WAM ⁽²⁾	Duration
TCW / Metropolitan West - Total Return Bond Fund	12/31/25 81,646,904	10/01/25 - 12/31/25 1.117%	01/01/25 - 12/31/25 6.774%	01/01/23 - 12/31/25 4.382%	01/01/21 - 12/31/25 0.611%	04/01/08 - 12/31/25 2.740%	3.975	4.807	4.100
Bloomberg U.S. Intermediate Government/Credit - A or Better ⁽³⁾		1.176%	6.745%	4.734%	0.805%	2.470%	3.774	4.129	3.670
Bloomberg U.S. Intermediate Government/Credit ⁽⁴⁾		1.195%	6.966%	5.053%	0.955%	2.779%	3.892	4.236	3.723

Account / Index	Q3 FY2425	Q4 FY2425	Q1 FY2526	Q2 FY2526	Trailing 12 Month ⁽¹⁾
	01/01/25 - 03/31/25	04/01/25 - 06/30/25	07/01/25 - 09/30/25	10/01/25 - 12/31/25	01/01/25 - 12/31/25
TCW / Metropolitan West - Total Return Bond Fund	2.690%	1.338%	1.471%	1.117%	6.774%
Bloomberg U.S. Intermediate Government/Credit - A or Better ⁽³⁾	2.450%	1.571%	1.388%	1.176%	6.745%
Bloomberg U.S. Intermediate Government/Credit ⁽⁴⁾	2.422%	1.671%	1.507%	1.195%	6.966%



(1) Represents Total Return on the portfolio (Income Return plus Price Return)

(2) Weighted Average Maturity

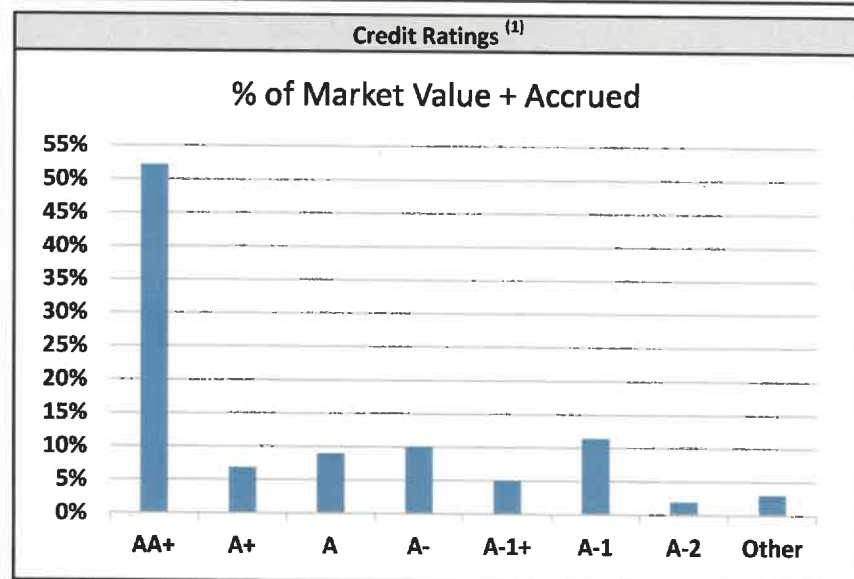
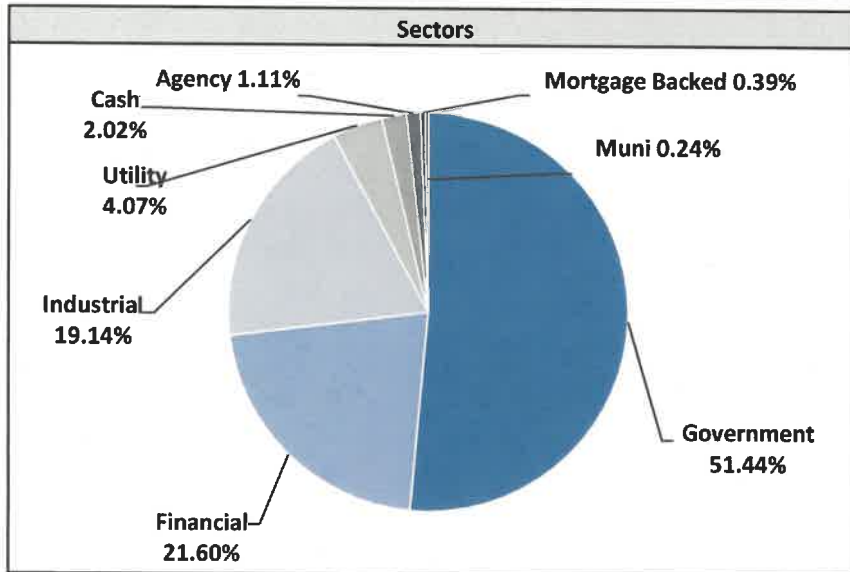
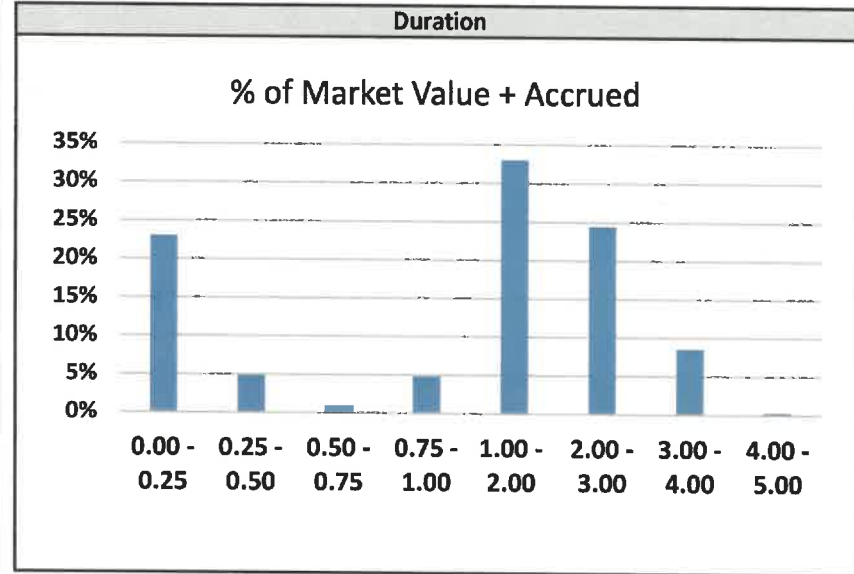
(3) Portfolio Benchmark as of 05/2014.

(4) Portfolio Benchmark prior to 05/2014.

California State University Liquidity Portfolio

As of 12/31/2025

Portfolio Summary Total	
Total Assets	60,015,643
Duration	1.516
Yield	3.706
Avg Credit Rating	AA-/Aa3/AA-
QE Performance	1.124%



⁽¹⁾ The Other category contains assets that do not fall within the top seven credit ratings and in aggregate equals 3.086% of the portfolio:
 AAA 0.005%, AA 0.299%, AA- 1.905, BBB+ 0.403%, BBB 0.474%

California State University Risk Management Authority

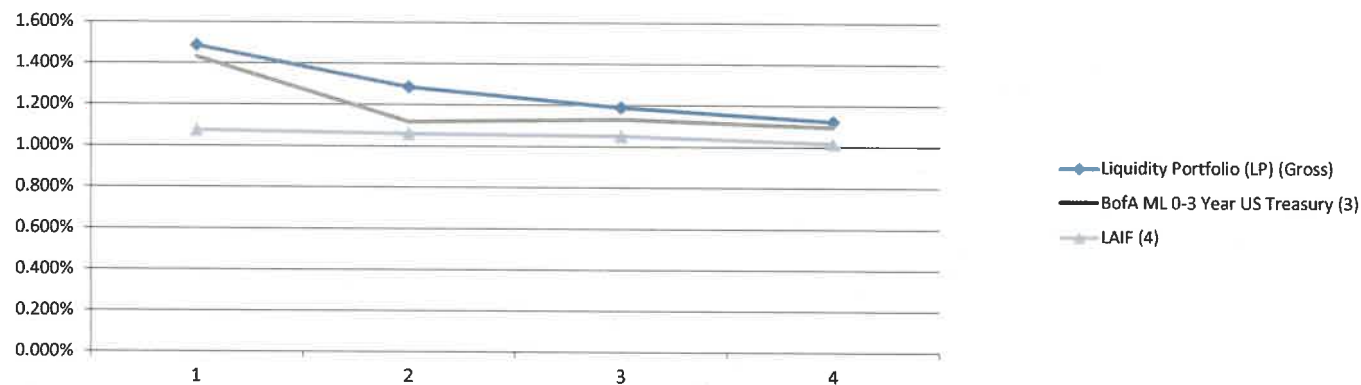
Liquidity Portfolio

Performance Summary

Period Ending 12/31/2025

Account / Index	Market Value	3 Month ⁽¹⁾	Trailing 12 Month ⁽¹⁾	Trailing 3 Year ⁽¹⁾	Trailing 5 Year ⁽¹⁾	Trailing 10 Year ⁽¹⁾	Since Inception ⁽¹⁾	Yield	WAM ⁽²⁾	Duration
Liquidity Portfolio (LP) (Gross)	12/31/2025 60,015,643	10/01/25 - 12/31/25 1.124%	01/01/25 - 12/31/25 5.181%	01/01/23 - 12/31/25 4.993%	01/01/21 - 12/31/25 2.596%	01/01/16 - 12/31/25 2.206%	07/01/07 - 12/31/25 1.791%	3.706	1.647	1.516
BofA ML 0-3 Year US Treasury ⁽³⁾		1.095%	4.861%	4.614%	2.198%	1.973%	1.861%	3.536	1.479	1.407
LAIF - Local Agency Investment Fund ⁽⁴⁾		1.017%	4.270%	3.986%	2.663%	2.024%	1.586%	4.129		

Account / Index	Q3 FY2425	Q4 FY2425	Q1 FY2526	Q2 FY2526	Trailing 12 Month ⁽¹⁾
	01/01/25 - 03/31/25	04/01/25 - 06/30/25	07/01/25 - 09/30/25	10/01/25 - 12/31/25	01/01/25 - 12/31/25
Liquidity Portfolio (LP) (Gross)	1.486%	1.285%	1.188%	1.124%	5.181%
BofA ML 0-3 Year US Treasury ⁽³⁾	1.431%	1.118%	1.132%	1.095%	4.861%
LAIF ⁽⁴⁾	1.076%	1.060%	1.051%	1.017%	4.270%



(1) Represents Total Return on the portfolio (Income Return plus Price Return)

(2) Weighted Average Maturity

(3) Liquidity Portfolio Benchmark

(4) LAIF returns calculated by CSUCO Treasury

ANNUAL REVIEW OF CSURMA’S DATA SECURITY POLICIES

ISSUE: The Executive Committee conducts an annual review of CSURMA’s data security policies.

RECOMMENDATION: It is recommended that the Executive Committee review and accept the iVOS User Policy as presented.

FISCAL IMPACT: None.

BACKGROUND: CSURMA utilizes multiple electronic data systems; however, iVOS is the only system maintained by CSURMA for which it is directly responsible for the security of electronic data.

As outlined in the Records Retention Policy, many CSURMA records are permanently retained within Alliant’s network. Accordingly, Alliant’s Cybersecurity Program is included for the Committee’s review.

PUBLICATION: None.

ATTACHMENTS:

- a. CSURMA iVOS User Policy
- b. Alliant Cybersecurity Program

CSURMA iVOS User Policy

The iVOS Liability system has been operational since 2006. Beginning in 2006, CSURMA implemented the following policies and procedures designed to restrict access to the iVOS Liability system.

System Administrator(s)

Administrative access to the iVOS Liability system is limited to individuals identified by CSURMA as being a system administrator. It is the responsibility of the system administrator to activate access for users, maintain user lists, and perform security functions.

Access Authorization

User access to the iVOS Liability system is restricted. User access is granted on a “read-only” basis. Access is provided only to the Campus Risk Manager and other campus personnel who are directly involved in claims/risk management for the campus. In order to grant access to campus personnel (other than the Campus Risk Manager), a written request (e.g., an e-mail) must be received from the Campus Risk Manager requesting and approving access for that person. The Campus Risk Manager is responsible for determining and verifying that the identified person has had appropriate and adequate training and has signed all necessary and required data confidentiality agreements.

The system administrator maintains a list of all persons to whom user access has been granted. The list is updated and changed throughout the year as the system administrator receives information concerning personnel changes. The Campus Risk Manager is responsible for notifying the system administrator about any change in a user’s employment status. In addition, the system administrator independently reviews the list of users on no less than an annual basis.

Password Protocol

The password protocol described below is utilized as a means of authentication control.

CSU iVOS User Policy – Password Security Settings

Controls	11/5/2009 Minimum Settings	3/1/2011 Revisions
minimumPasswordLength	8 characters	
passwordExpirePeriod	60 days	90 days (quarterly - CSU policy)
maximumInactiveDays	90 days	
minimumUppercaseChars	1 character	
minimumLowercaseChars	1 character	
minimumNumericChars	1 character	
minimumSpecialChars	0 characters	1 character (CSU policy)
maximumDuplicateCharsWithPrior	No more than 3 duplicate characters	No more than 6 duplicate characters
minimumPriorPasswords	12 prior passwords	
maximumFailedLoginAttempts	3 failed logins	
requireInitialPasswordChange	TRUE - initial password change	

(Document Origination Date: April 2013)



Alliant Cybersecurity Program

Alliant's cybersecurity program addresses the protection of technology and information assets of the Company and is the responsibility of every employee. Much like the four legs of a stool that are required for stability, cybersecurity depends on the interaction and support of four main "legs" to achieve success:

- Policies and procedures
- Assessments and certifications
- Education and awareness training
- Technology tools

All legs are equally important and all rely on the other to achieve success. When one or more of the legs are not solid, a stool, as with cybersecurity, can fail.

Leg 1 - Policies and Procedures

Alliant's cybersecurity program consists of a series of policies and procedures that address data protection, both from a system and end user perspective. It is the following combination of policies and procedures that provide the framework for Alliant's cybersecurity program.

System Related Policies and Procedures address security measures taken to help protect the Company's electronic information resources against threats through effective monitoring, proper maintenance of computer systems and hardware devices, as well as controlled access and changes to those systems. System related policies and procedures include:

- System Security Policy
- System Maintenance Policy
- Information Systems Management Policy
- Patch Management Policy
- Encryption Policy
- Information Technology Risk Assessment Procedure
- Change Management Policy and Procedure

Data Protection Policies and Procedures focus on protecting the privacy and security of data and includes such things as password complexities, HIPAA regulations, and record retention and data destruction requirements. Documented procedures also address how access to data is granted, revoked and reviewed to help ensure that only those individuals who have a need to know are granted access to specific data. Data protection policies and procedures include:

- Data Classification Policy
- Password Policy
- Record Retention Policy
- HIPAA Policy

- Electronic Data Destruction Policy
- New Hire and Termination Procedure
- Access Request Procedure
- System Access Review Procedure
- Clean Desk Policy

Exception Handling Policies and Procedures help ensure critical incidents involving computer systems or sensitive data are handled promptly and appropriately. A Business Continuity Plan (BCP) exists to provide guidance in protecting, to the greatest extent possible, the Alliant organization, its employees, and its clients in the event of a disaster so that services can be restored. Exception Handling Policies and Procedures include:

- Information Technology Critical Incident Procedure
- Security Incident Procedure
- Business Continuity Plan

End User Policies and Procedures provide guidance and regulations to users of Alliant systems to help ensure the privacy and security of Company information, whether it be non-public, sensitive, or confidential. The policies and procedures address the use of electronic communication, laptops and handheld devices, as well as personal devices configured for Company business. The End user policies and procedures include:

- Electronic Communication Policy (for both employees and for vendors)
- Laptop and Handheld Device Policy
- Personal Mobile Device Policy

All policies and procedures are reviewed on an annual basis to help ensure relevance and compliance.

Leg 2 – Assessments and Certifications

In order to achieve successful cybersecurity, systems must be reviewed and audited both internally and by accredited third-parties to identify possible risks or weaknesses that may exist. Current reviews and audits that are performed annually include the following:

- **Cybersecurity Risk Assessment** conducted internally each quarter to identify and mitigate threats and vulnerabilities to the confidentiality, integrity and availability of Company information.
- **Penetration and Vulnerability Tests** performed by accredited third parties to identify security weaknesses through authorized simulated attacks on Alliant systems.
- **SSAE 18 SOC 2 Type 2 Assessment** performed annually by independent service auditors to help ensure system controls for Alliant’s IT Infrastructure Services meet security and availability principles set forth in *the Statement on Standards for Attestation Engagements* (SSAE) No. 18 for *Service Organization Controls* (SOC) of design and operating effectiveness (Type 2).
- **SSAE 18 SOC 2 Type 2 Assessment** performed annually by independent service auditors to help ensure system controls for the AlliantConnect Platform meet security and availability

principles set forth in *the Statement on Standards for Attestation Engagements* (SSAE) No. 18 for *Service Organization Controls* (SOC) of design and operating effectiveness (Type 2).

- **SSAE 18 SOC 2 Type 2 Assessment** performed annually by independent service auditors to help ensure system controls for the Alliant Online Insurance Platform meet security and availability principles set forth in the *Statement on Standards for Attestation Engagements* (SSAE) No. 18 for *Service Organization Controls* (SOC) of design and operating effectiveness (Type 2)
- **HIPAA-HITECH Attestation Report** performed annually by independent service auditors, asserts that information security program governing Alliant's IT Infrastructure Services adopts essential elements of the Health Insurance Portability and Accountability Act Security Rule of 2003 (HIPAA) and the Health Information Technology for Economic and Clinical Health (HITECH) Act.
- **HIPAA-HITECH Attestation Report** performed annually by independent service auditors, asserts that information security program governing the AlliantConnect Platform adopts essential elements of the Health Insurance Portability and Accountability Act Security Rule of 2003 (HIPAA) and the Health Information Technology for Economic and Clinical Health (HITECH) Act.
- **Health Information Trust Alliance Common Security Framework (HITRUST CSF) Certification** that provides an independent verification of security controls designed to meet the unique regulatory and business needs of an organization that creates, accesses, stores or exchanges sensitive information.

Each risk or vulnerability identified internally or by accredited third parties in the above assessments and certifications is reviewed and mitigated to the appropriate level.

Leg 3 - Education and Awareness Training

Employees play a critical role in the defense against cybersecurity threats. The best strategy for detecting and thwarting attacks combines advanced technology with a vigilant and cyber-aware workforce. Alliant requires annual privacy and security training for employees and consultants, in addition to sponsoring an annual security awareness week and sending periodic broadcast reminders, to help keep the workforce informed and aware of security requirements of the Company.

Leg 4 – Technology Tools

Cybersecurity requires vigilance to manage the Company's system environment effectively and to keep pace with new threats. Alliant uses technology tools that protect, detect, and respond to potential problems that are a risk to both system performance and security. Cybersecurity tools used by Alliant can be categorized as:

- **Intrusion Detection and Prevention Systems** that protect wired and wireless networks against various security threats, including malware, spyware, viruses, worms and other attack types.

- **Anti-Malware and EDR (Endpoint Detection and Response)** to protect against a variety of forms of hostile or intrusive software that causes intentional harm to Company computer systems.
- **SIEM (Security Information and Event Management)** to provide real-time monitoring and analysis of events and logging of security data.
- **SOC (Security Operations Center)**
- **Network Access Controls** that handle network access authentication and authorization functions for users, their devices, and their network roles.
- **Next-Generation Firewalls** to provide network security services that identify network traffic based on applications, users, content and devices and allows enforcement based on business policy security rules.
- **Authentication and Authorization** used to authenticate users and grant system access based on authorization rules.

The network security toolset used by Alliant's IT organization is a powerful weapon fighting the ever growing, ever changing cyber threats that exist in today's world.

**ANNUAL REVIEW OF THE APPLICABLE CSU POLICIES WITHIN THE BUSINESS AND FINANCE
SECTION OF THE CSU POLICY LIBRARY**

ISSUE: The Executive Committee resolved to annually review applicable sections of the Business and Finance section of the CSU Policy Library and to adopt those policies that are applicable to CSURMA.

RECOMMENDATION: All policies within the Business and Finance section of the CSU Policy Library were reviewed, and staff does not recommend adopting any new policies.

FISCAL IMPACT: None.

BACKGROUND: CSURMA has specifically adopted its own policies and procedures, such as travel reimbursement (CSURMA P&P No. 17), invoice payments (CSURMA P&P No. 6), and use and disposition of equipment (CSURMA P&P No. 16). It is recommended that CSURMA's adopted policies apply where they overlap with CSU policies. All policies within the CSU Policy Library that have been previously adopted are shown in the attachment to this item.

PUBLICATION: None.

ATTACHMENT(S):

- a. Links to all CSU policies adopted by CSURMA

CSU Policies Adopted by CSURMA

1 Delegation of Authority to Obligate the University; ICSUAM 1101.00

****** Identity Access Management; ICSUAM 7100.00

Hospitality; ICSUAM 1301.00

Budget Oversight; ICSUAM 2002.00

CSU Auxiliary Organizations

6 Auxiliary Organization External Auditor Firms Qualifications; ICSUAM 13175.00

Placement and Control of Receipts for Campus Activities and Programs; ICSUAM 13680.00

General Accounting

Accounting for Banking Activity

2 Bank Reconciliations; ICSUAM 3102.09

2 Recording Deposits to the General Ledger; ICSUAM 3102.08

2 Returned Items; ICSUAM 3102.06

Disbursements - General; ICSUAM 3103.01

3 Outgoing Disbursements; ICSUAM 3103.02

Tax Administration; ICSUAM 3801.01

Travel and Business Expense Payments; ICSUAM 3601.01

Accounts Receivable Management; ICSUAM 3130.01

Administration of Student Organization Funds; ICSUAM 3141.01

Disposition of Unclaimed Negotiable Instruments; ICSUAM 3250.02

Payroll Payments Issued by Accounts Payable; ICSUAM 3103.05

Disposition of Lost, Unclaimed or Abandoned Property; ICSUAM 3250.01

Fiscal Authority and Responsibility

5 Cost Allocation / Reimbursement Plans for the CSU Operating Fund; ICSUAM 3552.01

Financing, Treasury and Risk Management

Centralized Management of Cash and Investments; ICSUAM 6100.00

Campus Administration of Systemwide Cash Management Policy; ICSUAM 6200.00

Sensitive Positions and Cash Handling; ICSUAM 6201.00

Segregation of Cash Handling Duties; ICSUAM 6202.00

Petty Cash Funds and Change Funds; ICSUAM 6320.00

Security of Cash and Cash Equivalents; ICSUAM 6330.00

Debit/Credit Card Payment Policy; ICSUAM 6340.00

Information Security

CSU Information Security Policy and Standards

4 Introduction and Scope; ICSUAM 8000.00

4 Policy Management; ICSUAM 8005.00

4 Establishing an Information Security Program; ICSUAM 8010.00

4 Organizing Information Security; ICSUAM 8015.00

4 Information Security Risk Management; ICSUAM 8020.00

4 Privacy of Personal Information; ICSUAM 8025.00

4 Information Security Policy; ICSUAM 8030.00

4 Information Security Awareness and Training; ICSUAM 8035.00

4 Managing Third Parties; ICSUAM 8040.00

4 Information Technology Security; ICSUAM 8045.00

4 Configuration Management; ICSUAM 8050.00

4 Change Control; ICSUAM 8055.00

4 Access Control; ICSUAM 8060.00

4 Information Asset Management; ICSUAM 8065.00

- 4 Information Systems Acquisition, Development and Maintenance; ICSUAM 8070.00
- 4 Information Security Incident Management; ICSUAM 8075.00
- 4 Physical Security; ICSUAM 8080.00
- 4 Business Continuity and Disaster Recovery; ICSUAM 8085.00
- 4 Compliance; ICSUAM 8090.00
- 4 Policy Enforcement; ICSUAM 8095.00
- 4 Electronic and Digital Signatures; ICSUAM 8100.00
- 4 Responsible Use Policy; ICSUAM 8105.00
- * Information Security Responsible Use Policy
- * Information Responsible Use Policy

Legends:

- 1 The policies have been combined to **CSU Contracts and Procurement** - effective 11/9/2021
- 2 The policies have been combined to **Accounting for Banking Activity** - effective 5/31/2022
- 3 The policies have been combined to **Disbursements – General** - effective 10/15/2024
- 4 All 8000 level ICSUAM policies have been combined to create the CSU Information Security Policy and Standards policy.
- 5 The policy has been combined to **Fiscal Authority and Responsibility** – effective 5/29/2025
- 6 The policy has been combined to **CSU Auxiliary Organizations** – effective 4/8/2025

- * Name change
- ** Inactive

No new policies created.

CSURMA MASTER INVESTMENT POLICY AND RELATED INVESTMENT POLICIES

ISSUE: The Treasurer of CSURMA is directed to adopt the CSURMA Investment Policy and related policies, as the Master Investment Policy of the CSURMA. As noted within Resolution 02-14 (BOD), the Executive Committee will annually review the Master Investment Policy and approve amendments as necessary.

RECOMMENDATION: The Committee will be asked to review and accept the CSURMA Master Investment Policy and Related Investment Policies as presented.

FISCAL IMPACT: None at this time.

BACKGROUND: The CSURMA Master Investment Policy has been revised to add the CSU Intermediate Duration Portfolio as an approved investment option for CSURMA funds.

PUBLICATION: Once approved, the revised Master Investment Policy will be posted on the CSURMA website.

ATTACHMENT(S):

- a. Master Investment Policy and related investment policies *(with revisions)*
- b. Resolution 02-14 (BOD) – Resolution to Adopt the CSURMA Master Investment Policy and Investment Policy for the Fixed Income Portfolio

CALIFORNIA STATE UNIVERSITY RISK MANAGEMENT AUTHORITY (CSURMA)

DRAFT - MASTER INVESTMENT POLICY

January 27, 2026 ~~March 6, 2025~~

I. PURPOSE

The purpose of this master investment policy (MIP), and each of CSURMA's other investment policies (collectively with the MIP, the "Policies"), is to provide a framework for the management of CSURMA assets. The Policies outline objectives, benchmarks, restrictions and responsibilities so that the Executive Committee of CSURMA (EC), officers, staff, consultants, investment managers, members and beneficiaries, and all CSURMA stakeholders clearly understand the objectives and policies of CSURMA's investment program. In the event of any conflict between this MIP and any other CSURMA investment policy, the provisions of this MIP shall govern unless the EC expressly provides otherwise.

The Policies set forth the guidelines which the EC deems to be appropriate and prudent in consideration of the needs of and the legal requirements applicable to CSURMA's investment program. The Policies provide criteria against which investment results will be measured and serve as a review document to guide ongoing operations and oversight. The Policies also are intended to ensure that the EC is fulfilling its fiduciary responsibilities in the management of CSURMA investments.

The EC intends for the Policies to be dynamic documents and will review them from time to time. Policies will be modified periodically to reflect the changing nature of CSURMA's assets and investment programs, organizational objectives, and economic conditions.

In addition, within this MIP, the EC has delegated to the Treasurer of CSURMA (Treasurer) certain authorities that pertain to the ongoing management and administration of CSURMA assets and various investment programs.-

II. STRATEGIC OBJECTIVES

The overall objective of the CSURMA investment program is to provide its stakeholders with an appropriate risk-adjusted return on assets available for investment. Because the primary source of CSURMA funding derives from the operations of the California State University (CSU) and because CSURMA has the authority to invest funds pursuant to California Government Code 6509.5, the EC has determined that CSURMA funds should be invested in a manner that draws from both the investment policy of the CSU, as well as California Government Code 6509.5 (specifically Section 53601) and California Government Code 16430. Investments allowed per either Government Code 16430 or 53601 are both permissible and neither section of the government code overrides the

other.

Within the Master Investment Policy for the California State University (Attachment A) the specific sections labeled Section III Background and Investment Objectives and Section IV Investment Portfolios [subsection Liquidity Portfolio (LP) and subsection Intermediate Duration Portfolio (IDP)] are incorporated by reference into this MIP.

Consistent with the Master Investment Policy for The California State University, when CSURMA Funds are invested, the primary objective shall be to safeguard the principal, the secondary objective shall be to meet liquidity needs, and the third objective shall be to provide an acceptable risk-adjusted return.

The EC also has the following objectives with respect to funds available for investment:

1. To ensure that CSURMA has, at all times, sufficient funds available to meet immediate liquidity needs.
2. To allow for the investment of funds not immediately needed for liquidity over a longer time horizon with the goal of providing the opportunity for greater risk-adjusted return.
3. To make periodic loans to CSU campuses or auxiliaries to mitigate potentially higher claims liability associated with certain situations.

III. INVESTMENT PORTFOLIOS

Based on the investment objectives, the EC has determined that CSURMA assets should be invested in ~~four~~ three portfolios, each with its own investment policy. The ~~four~~ three portfolios, along with target ranges are as follows:

<u>Portfolio</u>	<u>Target Range</u>
<u>Combined - CSU Liquidity Portfolio (LP)</u>	
<u>& CSU Intermediate Duration Portfolio (IDP)</u>	15-40% <u>(Combined)</u>
Fixed Income Portfolio (FIP)	60-85%
Loan Portfolio (to be included within the LP allocation)	0-15%

The CSU Liquidity Portfolio (LP) Investment Policy is attached as Attachment B

The FIP Investment Policy is attached as Attachment C

The Loan Portfolio Policy, titled “Member Loans Policy and Procedure No. 10”, is attached as Attachment D

The CSU Intermediate Duration Portfolio (IDP) Investment Policy is attached as Attachment E

The EC recognizes that the CSU Liquidity Portfolio (LP) Portfolio and ~~the CSU Intermediate Duration Portfolio (IDP) and their respective its~~ investment policies are under the control of the CSU and are not under the EC’s ability to modify.

IV. RESPONSIBILITIES

A. The EC's responsibilities include, but are not limited to:

1. Acting as the investment committee for CSURMA.
2. Developing and adopting policies to achieve CSURMA's strategic objectives.
3. Reviewing policy recommendations made by the Treasurer and staff.
4. Periodically reviewing and amending the Policies, as appropriate.

B. The Treasurer's responsibilities include, but are not limited to:

1. Recommending policies for EC consideration.
2. Reviewing policy recommendations made by staff, investment consultants, and/or investment managers.
3. Periodically reviewing the Policies and recommending revisions, as appropriate.
4. Overseeing the engagement of CSU staff (to serve as CSURMA staff), investment consultants, investment managers, and other appropriate specialists.
5. Monitoring the portfolios' investments, risks, and performance.
6. Periodically, but at least annually, reporting to the EC on the portfolios' investments, risks, and performance.

The Treasurer may delegate responsibilities, as appropriate, to the Assistant Vice Chancellor of Financing, Treasury and Risk Management of the CSU (Assistant Vice Chancellor) in his/her capacity as staff to CSURMA.

Reviewed and Approved by the CSURMA Executive Committee on:

March ~~65~~, 202~~56~~

**Investment Policy for California State University Liquidity Portfolio –Systemwide
Investment Fund Trust (“SWIFT”)
REVISED March 3, 2022**

The California State University Liquidity Portfolio – Systemwide Investment Fund Trust (“SWIFT”) was created to facilitate the centralization of the investment management function on behalf of the California State University (CSU) System and its campuses. The following investment guidelines have been developed for management of the CSU Liquidity Portfolio.

Statement of Investment Policy and Guidelines

When investing CSU funds, the primary objective of the investment managers shall be to safeguard the principal. The secondary objective shall be to meet the liquidity need of the CSU . The third objective shall be to return an acceptable yield.

The objective of the investment policy is to obtain the best possible return commensurate with the degree of risk that the CSU is willing to assume in obtaining such return.

Adherence to Policy Guidelines

CSU Liquidity Portfolio assets are to be managed in accordance with the policy guidelines expressed herein or expressed by separate written instructions when deviation is deemed prudent and desirable. Written instructions amending this policy document must be approved by Chancellor’s Staff.

Discretionary Authority

The investment managers are expected to exercise complete investment discretion within the boundaries of the restrictions outlined in this Statement of Investment Policy and Guidelines. Such discretion includes decisions to buy, hold, or sell fixed income securities (including cash equivalents) in amounts and proportions reflective of the managers’ current investment strategy.

Communication

The CSU encourages, and the investment managers are responsible for, frequent and open communication with the CSU on all matters pertaining to the investment of the assets for the CSU Liquidity Portfolio . These communications should be addressed to the California State University, Office of the Chancellor, Attn: Chief Investment Manager. In this manner, the CSU expects to be advised of any changes in investment outlook, investment strategy, portfolio structure, or market value of the assets, and other substantive matters affecting the CSU Liquidity Portfolio . The CSU also expects to be

informed of any changes in the ownership, organizational structure, financial condition, or senior personnel staffing of the investment managers.

The CSU recognizes that the Statement of Investment Policy and Guidelines requires periodic examination and perhaps revision if it is to continue to serve as a working document to encourage effective investment management. Whenever the investment manager believes this Statement should be altered, it is the responsibility of the managers to initiate written communication to the CSU.

Benchmark

Returns of the portfolio will be measured against the Merrill Lynch 0-3 Year U.S. Treasury Index (G1QA).

Investment Authority

The CSU Liquidity Portfolio may invest in any of the securities authorized by government Code Section 16430.

Securities eligible for investment include:

- Bonds, notes or obligations with principal and interest secured by the full faith and credit of the United States; (no limitations)
- Bonds, notes or obligations with principal and interest guaranteed by a federal agency of the United States; (no limitations)
- Bonds or warrants of any county, city, water district, utility district or school district of the state of California; No issuer with a rating below A-/A3 is allowed; (no one issuer to exceed 5% of the portfolio)
- California State bonds or bonds with principal and interest guaranteed by the full faith and credit of the State of California; (no one issue to exceed 5%); (not to exceed 25% of portfolio)
- Obligations of the campus members authorized by California Education Code Section 89760(a).
- Various debt instruments issued by: (1) Federal Land Banks (FFCB), (2) Central Bank for Cooperatives, (3) Federal Home Loan Bank (FHLB), (4) Federal National Mortgage Association (FNMA), (5) Federal Home Loan Mtg. Corp. (FHLMC), and (6) Tennessee Valley Authority (TVA); (no one issuer to exceed 25% of the portfolio)
- Mortgage Pass-Through Securities issued by GNMA, FNMA and FHLMC; (not to exceed 20% of the portfolio)
- Collateralized Mortgage Obligations issued by GNMA, FNMA and FHLMC which at time of purchase pass the FFIEC test; (not to exceed 20% of the portfolio)

- Commercial paper exhibiting the following qualities: (1) “prime” rated, (2) less than 180 days maturity, (3) issued by a U.S. corporation with assets exceeding \$500,000,000. Investments must not exceed 10 percent of corporation’s outstanding paper, and total investments in commercial paper cannot exceed 30% of an investment pool. Notwithstanding the above, no one issuer to exceed 5% of the portfolio. In addition, A-2/P-2/F-2 commercial paper will be limited to no more than 10% of the portfolio and limited in maturity to 14 days. No purchase will be made of paper rated below A-2/P-2/F-2; (not to exceed 30% of portfolio)
- Banker’s acceptances eligible for purchases by the Federal Reserve System; Issuer’s will be rated A-1/P-1 or F-1 with no rating below that level; (no one issuer to exceed 5% of the portfolio); (not to exceed 30% of the portfolio)
- Certificates of deposit (insured by FDIC, or appropriately collateralized); (not to exceed FDIC insurance limits)
- Investment certificates or withdrawal shares in federal or state credit unions that are doing business in California and that have their accounts insured by the National Credit Union Administration; (not to exceed NCUA insurance limits)
- Negotiable certificates of deposit and bank notes which are rated A-1/P-1 or F-1 if short-term or A- by S&P, A3 by Moody’s or A- by Fitch in both cases with no rating below those levels; (no one issuer to exceed 5% of the portfolio); (not to exceed 30% of the portfolio)
- Loans and obligations guaranteed by the United States Small Business Administration or the United States Farmers Home Administration; (no limitations)
- Student Loan Notes insured by the Guaranteed Student Loan Program; (no limitations)
- Debt issued, assumed, or guaranteed by the Inter-American Development Bank or Puerto Rican Development Bank; (no limitations)
- Bonds, notes, or debentures (including medium-term notes) issued by U.S. Corporations rated within the top three ratings of a nationally recognized rating service. No issuer with a rating below A3/A- is allowed; (no one issuer to exceed 5% of the portfolio); (not to exceed 30% of the portfolio)
- Repurchase Agreements. Repurchase agreements with banks and dealers with which the CSU System, or its agents on its behalf, has entered into a master repurchase contract which specifies terms and conditions or repurchase agreements, and are fully collateralized by delivery to an independent third-party custodian for the CSU’s System’s account or to the CSU’s custodian. In order to conform with provisions of the Federal Bankruptcy Code which provides for the liquidation of securities held as collateral for repurchase agreements, only those marketable securities eligible for investment by the CSU System are permitted as collateral. Treasuries, Agencies, and eligible money market instruments will be collateralized at 102%. Corporates and other eligible collateral will be collateralized at 105%. Repurchase Agreements will be conducted exclusively with primary dealers. Repurchase Agreements may not exceed 90 days.

- Reverse Repurchase Agreements. The CSU limits reverse repurchase agreements to unencumbered securities already held in the portfolio. The CSU prohibits securities purchased with the proceeds of a reverse repurchase agreement from being used as collateral for another reverse repurchase while the original reverse repurchase is outstanding. Securities subject to a reverse repurchase agreement must have been owned a minimum of 30 days before being delivered in a reverse repurchase agreement. The total of all securities sold on reverse repurchase agreements will not exceed 20% of the market value of the portfolio. Reverse repurchase agreement will not exceed 92 days.
- Money Market Mutual Funds. Money market mutual funds registered with the Securities and Exchange Commission and rated AAA/Aaa by no less than two NRSROs.
- 144A Securities. 144A securities are allowed to be purchased and held in the portfolio; (not to exceed 20% of the portfolio).

Duration Guidelines

The maximum maturity of any security will be 5 years.

The maximum average duration of the portfolio will be 2 years.

For issues that trade to a weighted-average-life (WAL), the WAL will be used as the effective maturity for duration measurement and for maximum maturity constraints.

For issuers with variable interest rates, the reset date will be used as the effective maturity for duration measurement purposes and the legal final maturity date will be used for maximum maturity constraints.

All maturity and duration constraints are measured from trade date.

Concentration/Diversification Guidelines

All concentration guidelines are measured at the time of purchase with the exception of commercial paper which must be less than 30% at all times.

Concentration Limitations:

<u>Security Type</u>	<u>Issuer</u>	<u>Sector</u>
Obligations backed by the full faith and credit of the U.S Government	100%	100%
Obligations guaranteed by a federal agency of the U.S. Government	100%	100%
California Municipal Obligations	5%	100%
Obligations of the State of California	5%	25%

<u>Security Type</u>	<u>Issuer</u>	<u>Sector</u>
Obligations of campus members authorized under Code Section 89760a	100%	100%
Government-Sponsored Entities (FFCB, FHLB, FNMA, FHLMC, TVA)	25%	100%
Mortgage Pass-Through Securities issued by GNMA, FNMA FHLMC*	20%	20%
Collateralized Mortgage Obligations issued by GNMA, FNMA, FHLMC*	20%	20%
Commercial Paper	5%	30%
Banker's Acceptances	5%	30%
Certificates of Deposit (insured by FDIC or properly collateralized)	\$100k	100%
Investment Cert. in federal or state credit unions (insured by NCUA)	\$100k	100%
Negotiable Certificates of Deposit	5%	30%
Obligations of the SBA or FHA	100%	100%
Student Loan Notes insured by the Guaranteed Student Loan Program	100%	100%
Obligations guaranteed by the Inter-Amer. Dev. Bank or Puerto Rico Dev.	100%	100%
Corporate Obligations	5%	30%
Repurchase Agreements	5%	100%
Reverse Repurchase Agreements	5%	20%
Money Market Funds	10%	20%

* Mortgage Pass-Through Securities and Collateralized Mortgage Obligations may not exceed 20% of the portfolio in aggregate.

Environmental, Social and Governance (ESG) Framework

The CSU acknowledges the importance of understanding the potential risks and value that environmental, social, and governance (ESG) factors may have on the CSU Liquidity Portfolio investments. Therefore, the CSU expects that the consideration of ESG factors shall be integrated into the investment decision processes for the CSU Liquidity Portfolio. All else being equal, the CSU will favor investment managers and service providers who are signatories to the United Nations Principles for Responsible Investment.

The CSU has analyzed climate transition risks, and to the extent that it is appropriate and feasible, and consistent with the CSU Liquidity Portfolio investment objectives, the Investment Managers shall exclude and restrict the CSU Liquidity Portfolio's exposure to securities issued by businesses operating in the fossil fuel industry as defined below:

Any security issued by a business operating within the fossil fuel industry as defined as:

- a business classified under GICS Energy (Industry Code 1010), including any sub-industries within GICS Energy. (GICS is the Global Industry Classification Standard)
- a business classified under GICS Diversified Metals and Mining (Industry Code 15104020), and with revenue from Thermal Coal Mining greater than 20% of the business' total revenue.

However, the CSU will allow the investment managers discretion to invest in securities issued by businesses the investment managers deem to be on a path to successfully transition to sustainable green business models consistent with the aims of the Paris Accord¹ and the spirit of the CSU Sustainability Policy (Attachment A) regardless of what industry the business is classified under.

¹ "Paris Accord" means the Paris Climate Agreement, a complex document that proposes a long term global of limiting the increase in global temperature to well below 2, preferably 1.5 degrees Celsius, compared to pre-industrial levels since any temperature higher would lead to dire, irreversible consequences for the earth's climate. The legally binding agreement was created at the Paris climate conference in December 2015 and was signed by 196 nations at that time. The Paris Accord requires each nation to set its own goals and plans, or "Nationally Determined Contributions" for reduction of emissions of greenhouse gases, and these plans are reevaluated every five years. The United States dropped out of the agreement in 2020 but has since rejoined.

Reporting

The CSU expects the Custody Bank to provide access to daily reports of the CSU Liquidity Portfolio via its online portal to CSU Office of the Chancellor staff and the respective investment managers, and other members of the CSU Investment Advisory Committee as directed. Additionally, monthly reports will be provided by the Custody Bank highlighting the respective portfolios of each investment manager and the aggregate portfolio. These reports will include portfolio activity, market valuations, sector metrics, affirmation of compliance, and performance relative to agreed upon benchmarks. If a meeting is scheduled with the CSU, the reports should be received at least one week in advance of the meeting date.

Compliance with Prudence and Diversification Measures

As fiduciary, the investment managers are expected to diversify the portfolio to preserve the principal of the CSU Liquidity Portfolio assets. If diversification is deemed not to be prudent, the manager must communicate this decision to the CSU immediately. The manager is expected to invest the CSU Liquidity Portfolio assets with ease, skill, prudence, and diligence under the circumstances then prevailing that a prudent person acting in a like capacity and familiar with such matters would use in the conduct of an enterprise of a like character and with such aims.

All restrictions, minimum ratings requirements and diversification limitations pertain to the account at the time of purchase. In the event of a downgrade of any security to a level where the new rating would not comply with the minimum rating for new purchases of a similar asset, or a limitation being breached due to a change in portfolio size, the Investment Manager shall notify CSU.

Evaluation and Review

The objective of the evaluation and review process is to monitor the progress of the CSU Liquidity Portfolio assets in achieving the overall investment objectives. Performance will be measured and reviewed periodically by the CSU. Particular attention will be directed toward determining whether:

- * the funds are achieving their stated objectives,
- * the investment managers are adhering to the guidelines set forth herein,
- * the investment managers are adhering to its stated philosophy and style,
- * the overall policies and objectives continue to be appropriate, reasonable, and achievable.

Attachment B – California State University Sustainability Policy



Origination: 5/21/2014
Last Revised: 2/5/2020
Next Review: 3/1/2021
Owner: *Michael Clemson: Energy Program Manager*
Area: *Business and Finance*
Codes:

California State University Sustainability Policy

The Board of Trustees has been a proponent of energy conservation and other sustainability measures and has had established policies since 1978. The policy aims not only to reduce the university's impact on the environment and educate our students, faculty and staff on sustainable practices, but also to incorporate sustainability principles and climate science in our educational offerings.

A. University Sustainability

1. The CSU will seek to further integrate sustainability into the academic curriculum working within the normal campus consultative process.
2. The CSU will develop employee and student workforce skills in the green jobs industry, promote the development of sustainable products and services, and foster economic development.
3. The CSU will pursue sustainable practices in all areas of the university, including:
 - a. business operations such as procurement; information technology; student services; food services; facilities operations; design and construction; and
 - b. self-funded entities such as student housing, student unions, parking, children's centers, and auxiliary operations.
4. Each CSU is encouraged to designate a sustainability officer responsible for carrying out and/or coordinating campus sustainability program efforts.

B. Climate Action Plan

1. The CSU will strive to reduce systemwide facility greenhouse gas (GHG) emissions to 1990 levels, or below, by 2020 consistent with AB 32, California's Global Warming Solutions Act of 2006 (HSC §38550). Emissions will include both state and auxiliary organization purchases of electricity and natural gas; fleet, marine vessel usage; and other emissions the university or self-support entity has direct control over. The Chancellor's Office staff will provide the baseline 1990 facility emission levels (for purchased electricity and natural gas) for the campuses that existed at that time and assist campuses added to the CSU after 1990 to determine their appropriate baseline.
2. The CSU will strive to reduce facility GHG emissions to 80 percent below 1990 levels by 2040. Campus tracking and reporting of their GHG inventory will be grounded in the American College and University President's Climate Commitment guidelines or equivalent, with consideration to campus requested improvements. Metrics will include GHG emissions per FTE.
3. The CSU will encourage and promote the use of alternative transportation and/or alternative fuels to

reduce GHG emissions related to university associated transportation, including commuter and business travel.

C. Energy Independence and Procurement

1. The CSU shall pursue energy procurement and production to reduce energy capacity requirements from fossil fuels, and promote energy independence using available economically feasible technology for on-site and/or renewable generation. The CSU shall endeavor to increase its self-generated energy capacity from 44 to 80 megawatts.
2. The CSU will endeavor to exceed the State of California and California Public Utilities Commission Renewable Portfolio Standard (RPS) sooner than the established goal of procuring 33 percent of its electricity needs from renewable sources by 2020.

D. Energy Conservation and Utility Management

1. All CSU buildings and facilities, regardless of the source of funding for their operation, will be operated in the most energy efficient manner without endangering public health and safety and without diminishing the quality of education and the academic program.
2. All CSU campuses will continue to identify energy efficiency improvement measures to the greatest extent possible, undertake steps to seek funding for their implementation and, upon securing available funds, expeditiously implement the measures.
3. The CSU will cooperate with federal, state, and local governments and other appropriate organizations in accomplishing energy conservation and utilities management objectives throughout the state; and inform students, faculty, staff and the general public of the need for and methods of energy conservation and utilities management.
4. Each CSU campus will designate an energy/utilities manager with the responsibility and the authority for carrying out energy conservation and utilities management programs. The Chancellor's Office will have the responsibility to coordinate the individual campus programs into a systemwide program.
5. The CSU will monitor monthly energy and utility usage on all campuses and the Chancellor's Office, and will prepare a systemwide annual report on energy utilization and greenhouse gas emissions. The Chancellor's Office will maintain a systemwide energy database in which monthly campus data will be compiled to produce systemwide energy reporting. Campuses will provide the Chancellor's Office the necessary energy and utility data, such as electricity and natural gas consumption; water and sewer usage; fuel consumed by fleet vehicles, boats, and ships; waste disposal for the systemwide database in a timely manner.
6. Each CSU campus is encouraged to develop and maintain a campuswide integrated strategic energy resource plan, which will include tactical recommendations in the areas of new construction, deferred maintenance, facility renewal, energy projects, water conservation, solid waste management, and an energy management plan. This plan will guide the overall energy program at each campus. (78-Adopt; 88-Revise; 01-Revise; 04-Revise; 14-Revise)

E. Water Conservation

1. All CSU campuses will pursue water resource conservation to reduce water consumption by 10 percent by 2016, and 20 percent by 2020 including such steps to develop sustainable landscaping, install controls

to optimize irrigation water use, reduce water usage in restrooms and showers, and promote the use of reclaimed/recycled water. In the event of a declaration of drought, the CSU will cooperate with the state, city, and county governments to the greatest extent possible to reduce water use.

F. Waste Management

1. Campuses shall seek to reduce the solid waste disposal rate by 50 percent (PRC § 42921) by 2016, by 80 percent by 2020, and move to zero waste.
2. The CSU will encourage the reduction of hazardous waste to the extent possible while supporting the academic program.

G. Sustainable Procurement

1. Campuses will promote use of suppliers and/or vendors who reduce waste, re-purpose recycled material, or support other environmentally friendly practices in the provision of goods or services to the CSU under contract. This may include additional evaluation points in solicitation evaluations for suppliers integrating sustainable practices.
2. To move to zero waste, campus practices should: (1) encourage use of products that minimize the volume of trash sent to landfill or incinerators; (2) participate in the CalRecycle Buy-Recycled program or equivalent; and (3) increase recycled content purchases in all Buy- Recycled program product categories.
3. Campuses shall continue to report on all recycled content product categories, consistent with PCC § 12153-12217 and shall implement improved tracking and reporting procedures for their recycled content purchases.

H. Sustainable Food Service

1. All campus food service organizations should track their sustainable food purchases. Such tracking and reporting will be grounded in the Real Food Challenge guidelines, or equivalent, with consideration to campus requested improvements. Campuses shall strive to increase their sustainable food purchases to 20 percent of total food budget by 2020.
2. Campuses and food service organizations shall collaborate to provide information and/or training on sustainable food service operations to staff and patrons.

I. Sustainable Building Practices

1. All future CSU new construction, remodeling, renovation, and repair projects will be designed with consideration of optimum energy utilization and low life-cycle operating costs and shall exceed all applicable energy codes and regulations (Title 24, Part 6 energy codes) by ten percent. In the areas of specialized construction that are not regulated through the current energy codes, such as historical buildings, museums, and auditoriums, the CSU will ensure that these facilities are designed to consider energy efficiency. Energy efficient and sustainable design features in the project plans and specifications will be considered in balance with the academic program needs of the project within the available project budget.
2. Capital Planning, Design and Construction in the Chancellor's Office shall monitor building sustainability/energy performance and maintain information on design best practices to support the energy efficiency goals and guidelines of this policy. The sustainability performance shall be based on Leadership in Energy and Environmental Design (LEED) principles with consideration to the physical diversity and

microclimates within the CSU.

3. The CSU shall design and build all new buildings and major renovations to meet or exceed the minimum requirements equivalent to LEED Silver. Each campus shall strive to achieve a higher standard equivalent to LEED Gold or Platinum within project budget constraints. Each campus may pursue external certification through the LEED process.

J. Physical Plant Management

1. Each campus shall operate and maintain a comprehensive energy management system that will provide centralized reporting and control of the campus energy related activities.
2. To the extent possible, academic and non-academic programs will be consolidated in a manner to achieve the highest building utilization.
3. All CSU campuses will implement a utilities chargeback system to recover direct and indirect costs of utilities provided to self-supporting and external organizations pursuant to procedures in the Integrated California State University Administrative Manual (ICSUAM).

K. Authority

RESOLVED, by the Board of Trustees of the California State University, that:

1. The revised Sustainability Policy in Agenda Item 1 of the May 20-21, 2014 joint meeting of the CSU Board of Trustees' Committees on Educational Policy and Campus Planning, Buildings and Grounds is adopted.
2. The progress in achieving the goals stated in this revised Sustainability Policy shall be evaluated at the end of 2016-2017. Interim reports may be requested.
3. The chancellor or his designee is authorized to take all necessary steps to implement the intent of this policy including seeking available state, federal, grant, and private sector funds.

(RJEP/CPBG 05-14-01)

All revision dates:

2/5/2020, 9/24/2019

Attachments

No Attachments

Approval Signatures

Step Description	Approver	Date
Final Approval	Steven Relyea: Executive Vice Chan & CFO	2/5/2020
Second Approval	Elvyra San Juan: Asst VC Capital Planning	2/5/2020
Second Approval	Aaron Klemm: Chief, Energy & Sustainability	10/23/2019
First Approval	Shawn Holland: Chief of Facilities Operations	10/15/2019
First Approval	Aaron Klemm: Chief, Energy & Sustainability	10/2/2019

Step Description	Approver	Date
First Approval	James Hoffman: Chief of Construction Mgmt	10/1/2019
First Approval	Paul Gannoe: Chief of Facilities Planning	10/1/2019
First Approval	Aaron Klemm: Chief, Energy & Sustainability	9/25/2019
First Approval	Paul Gannoe: Chief of Facilities Planning	9/25/2019

COPY

**Investment Policy for the California State University Risk Management Authority
Fixed Income Portfolio
March 19, 2015**

The Organization

The California State University Risk Management Authority (CSURMA) is an association of the California State University (CSU) and auxiliary organizations joined to protect member resources by providing broad coverage and quality risk management services that stabilize risk cost in a reliable, economical and beneficial manner.

History

The Chancellor's Office staff and representatives of auxiliary organizations within the CSU have developed a systematic approach to managing risk exposures across CSU campuses.

On January 1, 1997, the CSURMA was formed by the CSU and those qualified auxiliary organizations of the CSU that opted to join with intentions to participate in the risk management programs to be offered by the CSURMA.

Scope of This Investment Policy

The assets governed by this investment policy statement are funds held for investment in the CSURMA Fixed Income Portfolio (FIP). In meeting the investment needs of the FIP, the general principles of modern portfolio theory will be followed. In doing so, the FIP will be constructed in a way that maximizes expected return for a given level of risk.

Cash flow requirements are not expected of the FIP being managed under this policy statement. However, in the event cash flow is required, it will be met on a total return basis. The following investment guidelines have been developed for management of the FIP.

Statement of Investment Policy and Guidelines

When investing CSURMA funds, the primary objective of the investment manager(s) (IM) for the FIP shall be to safeguard the principal. The secondary objective shall be to meet the liquidity needs of the CSURMA. The third objective shall be to return an acceptable yield.

The objective of the investment policy is to obtain the best possible return commensurate with the degree of risk that the CSURMA is willing to assume in obtaining such return.

Delegation of Authority

The Executive Committee of CSURMA (EC) is a fiduciary, and is responsible for directing and monitoring the investment management of FIP assets. As such, the EC is authorized to delegate certain responsibilities to officers and/or staff of CSURMA, as well as professional experts in various fields. These include, but are not limited to:

1. **Treasurer of the CSURMA.** The Treasurer of CSURMA (Treasurer) is responsible for the ongoing general management of the FIP. The Treasurer may delegate, as appropriate, authority contained in this policy statement to the Assistant Vice Chancellor, Financing, Treasury and Risk Management of the CSU. Duties include, but are not limited to, the following:
 - Selection and retention of outside IM as the investment policy dictates. *The Treasurer acts with the EC's authority in all matters relating to IM selection.*
 - Review performance of the FIP to stated objectives. Review and monitor performance of the IM.
 - Determine if overall policies and objectives continue to be appropriate and reasonable and make recommendations to the EC as necessary.
2. **Investment Consultant.** The consultant acts as a discretionary advisor to the Treasurer and may assist the Treasurer in: establishing investment policy, objectives, and guidelines; selecting IMs; reviewing such IMs over time; measuring and evaluating investment performance; and other tasks as deemed appropriate.
3. **Investment Manager (IM).** The IM has discretion to purchase, sell, or hold the specific securities that will be used to meet the FIP's investment objectives.
4. **Custodian.** The custodian will physically (or through agreement with a sub-custodian) maintain possession of securities owned by the FIP, collect dividend and interest payments, redeem maturing securities, and effect receipt and delivery following purchases and sales. The custodian may also perform regular accounting of all assets owned, purchased, or sold, as well as movement of assets into and out of the FIP accounts.
5. **Additional specialists.** Additional specialists such as attorneys, auditors, actuaries, trust administrators, and others may be employed by the Treasurer to assist in meeting his/her responsibilities and obligations to administer FIP assets prudently.

The Treasurer will not reserve any control over the day-to-day investment decisions. The IM will be held responsible and accountable to achieve the objectives stated in this policy statement. While it is not believed that the limitations in this policy statement will hamper the IM, the IM should request modifications to this policy statement that they deem appropriate. All expenses for experts must be customary and reasonable, and will be paid out of FIP assets and deducted before returns are calculated to meet

objectives. Goals and objectives must be accomplished net of all expenses necessary to operate and manage the FIP assets.

Adherence to Policy Guidelines

CSURMA assets are to be managed in accordance with the policy guidelines expressed herein, or expressed by separate written instructions when deviation is deemed prudent and desirable. Written instructions amending this policy document must be signed by the Treasurer or his/her delegate.

Discretionary Authority

The IM is expected to exercise complete investment discretion within the boundaries of the restrictions outlined in this statement of investment policy. Such discretion includes decisions to buy, hold, or sell fixed income securities (including cash equivalents) in amounts and proportions reflective of the IM's current investment strategy.

Communication

The Treasurer encourages, and the IM is responsible for, frequent and open communication with the Treasurer and/or his/her delegate on all significant matters pertaining to the investment of the assets for the FIP. These communications should generally be addressed to the Treasurer. In this manner, the Treasurer and/or his/her delegate expects to be advised of any major changes in investment outlook, investment strategy, portfolio structure, or market value of the assets, and other substantive matters affecting the FIP. The Treasurer and/or his/her delegate also expects to be informed of any significant changes in the ownership, organizational structure, financial condition, or senior personnel staffing of the IM and/or investment consultants.

The Treasurer recognizes that this statement of investment policy requires periodic examination and perhaps revision if it is to continue to serve as a working document to encourage effective investment management. Whenever the IM believes this statement of investment policy should be altered, it is the responsibility of the IM to initiate written communication to the Treasurer or his/her delegate.

Benchmark

The benchmark of the FIP shall be the Barclays U.S. Intermediate Government / Credit (G/C) – A or Better Index.

Rating

In all instances, when the term “rating” is used, it denotes a specific rating and not a rating category.

Quality

1. The minimum quality of an asset at time of purchase should be “A-” or better by one nationally recognized statistical rating organization (NRSRO) notwithstanding particular asset rating limitations below.
2. Highest rating of at least one NRSRO shall apply in the case of split rating.
3. The weighted average quality of the portfolio should be AA or better.
4. Money Market Funds selected shall contain securities whose credit rating at purchase would be rated investment grade by Standard and Poors, Moody's, or Fitch.

Investment Authority

The FIP may invest in any of the securities authorized by Government Code Section 16430 or Government Code Section 53601. Securities eligible for investment include:

- Bonds, notes or obligations of the United States, or those with principal and interest secured by the full faith and credit of the United States; (no limitations)
- Bonds, notes or obligations with principal and interest guaranteed by a federal agency of the United States; (no limitations)
- Bonds or warrants of any county, city, water district, utility district or school district of the state of California; (no one issuer to exceed 5% of the portfolio)
- California State bonds, notes, or warrants, or those with principal and interest guaranteed by the full faith and credit of the State of California; (no one issue to exceed 5%); (not to exceed 25% of portfolio)
- Various debt instruments issued by: (1) Federal Land Banks (FFCB), (2) Central Bank for Cooperatives, (3) Federal Home Loan Bank (FHLB), (4) Federal National Mortgage Association (FNMA), (5) Federal Home Loan Mtg. Corp. (FHLMC), and (6) Tennessee Valley Authority (TVA); (no one issuer to exceed 25% of the portfolio)
- Mortgage Pass-Through Securities issued by GNMA, FNMA and FHLMC; (not to exceed 20% of the portfolio)
- Collateralized Mortgage Obligations issued by GNMA, FNMA and FHLMC which at time of purchase pass the FFIEC test; (not to exceed 20% of the portfolio)
- Asset Backed Securities up to a maximum maturity of five years that are rated at least Aa3 by Moody's, AA- by Standard and Poor's, or AA- by Fitch with no rating below that

level. Issuer will be rated at least single A; (no one issuer to exceed 5% of the portfolio); (not to exceed 20% of the portfolio)

- Commercial paper exhibiting the following qualities: (1) “prime” rated, (2) less than 181 days maturity, (3) issued by a U.S. corporation with assets exceeding \$500,000,000. Investments must not exceed 10 percent of corporation’s outstanding paper, and total investments in commercial paper cannot exceed 30% of an investment pool. Notwithstanding the above, no one issuer to exceed 5% of the portfolio. In addition, A-2/P-2/F-2 commercial paper will be limited to no more than 10% of the portfolio and limited in maturity to 14 days. No purchase will be made of paper rated below A-2/P-2/F-2; (not to exceed 30% of portfolio)
- Banker’s acceptances eligible for purchases by the Federal Reserve System; Issuer’s will be rated A-1, P-1, or F-1 with no rating below that level; (no one issuer to exceed 5% of the portfolio); (not to exceed 30% of the portfolio)
- Certificates of deposit (insured by FDIC, or appropriately collateralized); (not to exceed FDIC insurance limits)
- Investment certificates or withdrawal shares in federal or state credit unions that are doing business in California and that have their accounts insured by the National Credit Union Share Insurance Fund; (not to exceed NCUSIF insurance limits)
- Negotiable certificates of deposit and bank notes issued by FDIC insured banks that are rated A-1, P-1, or F-1 if short-term, or A- by S&P, A3 by Moody’s, or A- by Fitch, in both cases with no rating below those levels; (no one issuer to exceed 5% of the portfolio); (not to exceed 30% of the portfolio)
- Loans and obligations guaranteed by the United States Small Business Administration or the United States Farmers Home Administration; (no limitations)
- Student Loan Notes insured by the Guaranteed Student Loan Program; (no limitations)
- Debt issued, assumed, or guaranteed by the Inter-American Development Bank or Government Development Bank for Puerto Rico; (no limitations)
- Bonds, notes or debentures with a maximum remaining maturity of five years or less issued by U.S. Corporations rated at least A by S&P, A2 by Moody’s, or A by Fitch, with no rating below that level; (no one issuer to exceed 5% of the portfolio); (not to exceed 30% of the portfolio)
- Repurchase Agreements. Repurchase agreements with banks and dealers with which the CSURMA, or its agents on its behalf, has entered into a master repurchase contract which specifies terms and conditions or repurchase agreements, and are fully collateralized by delivery to an independent third party custodian for the FIP’s account or to the FIP’s custodian. In order to conform with provisions of the Federal Bankruptcy Code which provides for the liquidation of securities held as collateral for repurchase agreements, only those marketable securities eligible for investment by the FIP are permitted as collateral. Treasuries, Agencies and eligible money market instruments will

be collateralized at 102%. Corporates and other eligible collateral will be collateralized at 105%. Repurchase Agreements will be conducted exclusively with primary dealers. Repurchase Agreements may not exceed 90 days.

- Reverse Repurchase Agreements. The FIP limits reverse repurchase agreements to unencumbered securities already held in the portfolio. The FIP prohibits securities purchased with the proceeds of a reverse repurchase agreement from being used as collateral for another reverse repurchase while the original reverse repurchase is outstanding. Securities subject to a reverse repurchase agreement must have been owned a minimum of 30 days before being delivered in a reverse repurchase agreement. The total of all securities sold on reverse repurchase agreements will not exceed 20% of the market value of the portfolio. Reverse repurchase agreement will not exceed 92 days.

- Money Market Mutual Funds. Money market mutual funds registered with the Securities and Exchange Commission and rated AAA/Aaa by no less than two NRSROs.

- 144A Securities. 144A securities are allowed to be purchased and held in the portfolio; (not to exceed 20% of the portfolio).

Duration Guidelines

The duration of the portfolio will be targeted within -1 or +1 of the duration of the Lehman Brothers Intermediate Government / Credit Bond Index.

For issues that trade to a weighted-average-life (WAL), the WAL will be used as the effective maturity for duration measurement and for maximum maturity constraints.

For issuers with variable interest rates, the reset date will be used as the effective maturity for duration measurement purposes and the legal final maturity date will be used for maximum maturity constraints.

All maturity and duration constraints are measured from trade date.

Concentration/Diversification Guidelines

All concentration guidelines are measured at the time of purchase with the exception of commercial paper which must be less than 30% at all times.

Concentration Limitations:

<u>Security Type</u>	<u>Issuer</u>	<u>Sector</u>
Obligations backed by the full faith and credit of the U.S Government	100%	100%
Obligations guaranteed by a federal agency of the U.S. Government	100%	100%
California Municipal Obligations	5%	100%
Obligations of the State of California	5%	25%

<u>Security Type</u>	<u>Issuer</u>	<u>Sector</u>
Government-Sponsored Entities (FFCB, FHLB, FNMA, FHLMC, TVA)	25%	100%
Mortgage Pass-Through Securities issued by GNMA, FNMA FHLMC*	20%	20%
Collateralized Mortgage Obligations issued by GNMA, FNMA, FHLMC*	20%	20%
Asset-Backed Securities*	5%	20%
Commercial Paper	5%	30%
Banker's Acceptances	5%	30%
Certificates of Deposit (insured by FDIC or properly collateralized)	\$250k	100%
Share Certificates in federal or state credit unions (insured by NCUSIF)	\$250k	100%
Negotiable Certificates of Deposit	5%	30%
Obligations of the SBA or FHA	100%	100%
Student Loan Notes insured by the Guaranteed Student Loan Program	100%	100%
Obligations guaranteed by the Inter-Amer. Dev. Bank or Puerto Rico Dev.	100%	100%
Corporate Obligations	5%	30%
Repurchase Agreements	5%	100%
Reverse Repurchase Agreements	5%	20%
Money Market Funds	10%	20%

* Mortgage Pass-Through Securities, Collateralized Mortgage Obligations and Asset-Backed Securities may not exceed 20% of the portfolio in aggregate.

For ABS issuers, securities issued by the same originator with different collateral types will not be aggregated at the issuer level for concentration measurement purposes.

Reporting

The Treasurer expects the Custodian to provide access to daily reports of the FIP via its online portal to CSU Office of the Chancellor staff, the IM, and other members of the EC as directed. Additionally, monthly reports will be provided by the Custodian for the FIP. These reports will include portfolio activity, market valuations, sector metrics, affirmation of compliance, and performance relative to agreed-upon benchmarks. If a meeting is scheduled with the Treasurer or his/her delegate, the reports should be received at least one week in advance of the meeting date.

The Investment Consultant shall furnish the Treasurer and/or his/her delegate with a quarterly account review detailing investment performance in addition to a listing of portfolio holdings within the FIP. The Investment Consultant shall also supply timely

information concerning changes in the IM's investment philosophy, management strategy, or ownership and key personnel. In addition, the Investment Consultant must supply the Treasurer and/or his/her delegate with quarterly reports that provide information and analyses necessary for the EC to fulfill its fiduciary responsibility.

Compliance with Prudence and Diversification Measures

As fiduciary, the IM is expected to diversify the portfolio to preserve the principal of the FIP assets. If diversification is deemed not to be prudent, the IM must communicate this decision to the Treasurer or his/her delegate immediately. The IM is expected to invest the FIP assets with ease, skill, prudence, and diligence under the circumstances then prevailing that a prudent person acting in a like capacity and familiar with such matters would use in the conduct of an enterprise of a like character and with such aims.

All restrictions, minimum ratings requirements and diversification limitations pertaining to the account are applicable at the time of purchase. In the event of a downgrade of any security held in the account to a level where the updated rating would not comply with the minimum rating for new purchases of a similar asset, or a limitation being breached due to a change in portfolio size, the IM shall notify the Treasurer, the Treasurer's delegate, and/or the Investment Consultant.

Evaluation and Review

The objective of the evaluation and review process is to monitor the progress of the FIP assets in achieving the overall investment objectives. Performance will be measured and reviewed periodically by the Treasurer and/or his/her delegate. Particular attention will be directed toward determining whether:

- * the FIP is achieving its stated objectives,
- * the IM is adhering to the guidelines set forth herein,
- * the IM is adhering to its stated philosophy and style,
- * the overall policies and objectives continue to be appropriate, reasonable and achievable.

CSURMA

POLICY AND PROCEDURE NO. 10

ADOPTED: MAY 13, 2011
JANUARY 10, 2016
SEPTEMBER 27, 2017

EFFECTIVE: JULY 1, 2011

SUBJECT: MEMBER LOANS

Should there be any discrepancy between this document and either the JOINT POWERS AGREEMENT or BYLAWS, the JOINT POWERS AGREEMENT and BYLAWS will govern.

POLICY:

It is the policy of CSURMA that, upon recommendation of the Treasurer, the Executive Committee may approve a loan to a Member pursuant to the procedures described herein. No new Member Loan shall be granted without a finding by the Executive Committee that CSURMA has sufficient funds such that the proposed member loan would not impair CSURMA's ongoing operations. Member Loans shall only be granted upon a finding by the Treasurer that the Member has exhausted alternative sources of funding and that a Member Loan is in the best interests of the University.

PROCEDURE:

The following procedures shall be followed in administration of the CSURMA Member Loan program:

- 1. Amount Available for Member Loans** – The amount available for Member Loans shall not exceed 15% of the overall average fund balance for the preceding 12 months and no new Member Loan shall be initiated by the Treasurer without determining that the proposed Member Loan will fall within the 15% limit and that CSURMA will maintain adequate funds to cover its cash needs following the loan. In the interest of fairness, Member Loans to a single Member Campus (and its associated Member Auxiliary Organizations) shall not exceed 5% of the overall average fund balance for the preceding 12 months.
- 2. Member Loan Request** – A member seeking a CSURMA Member Loan shall submit to the Treasurer a written request describing the amount, purpose, proposed terms, and repayment for the requested Member Loan. The request shall describe what steps the Member has taken to secure the requested funds through alternate sources and why the Member is seeking the proposed loan from CSURMA. The Member shall describe the collateral and source of repayment funds for the proposed Member Loan. If a general obligation pledge is proposed by an Auxiliary Organization Member, then that Member must also show adequate cash flow from a specific funding source or adequate reserves to make the debt service payments during the term of the loan. Proposed Member Loans for the acquisition of real estate by an auxiliary organization may not pledge the real estate as collateral for the loan.

- 3. Purpose of Loan** – The loan program is to provide low cost funding to a campus in order to implement a risk mitigation program (compliance or regulatory requirement, i.e. consent decree) that could not otherwise be implemented without CSURMA funding or to respond to a current risk / condition that if not addressed could demonstrate an enhanced potential risk to people and/or property.
- 4. Treasurer’s Review and Recommendation** - The Treasurer shall review the Member Loan request and seek additional information as necessary to make a determination. If a favorable determination is made, the Treasurer shall recommend to the Executive Committee the proposed Member Loan including the Treasurer’s recommended terms and conditions. Recommended terms shall require that the frequency of interest payments shall be at least quarterly in arrears and at an interest rate at least equivalent to the investment income rate that CSURMA would have earned if the funds had instead been invested during the same calculation period.
- 5. Executive Committee Action** – At duly noticed meeting, the Executive Committee shall take action on the Treasurer’s recommendation. If the proposed Member Loan is to be approved, such approval shall be memorialized by resolution directing the Treasurer to prepared the loan note for review and approval by CSURMA’s General Counsel.
- 6. Administration of Member Loans** – The Treasurer shall direct the CSURMA Accountant to transfer funds, calculate interest, collect repayment proceeds and prepare reports on the status of outstanding loans. Any failure to make timely payments or proposed change in terms or conditions shall be reported by the Treasurer to the Executive Committee for review and action.

Investment Policy
For The California State University
Intermediate Duration Portfolio (IDP)

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I. Scope and Purpose

This investment policy governs the investments associated with the California State University (the “CSU”) Intermediate Duration Portfolio (“IDP”), one of the portfolios referenced in the CSU Master Investment Policy (“MIP”). The policies contained herein are intended to supplement the MIP and not to replace it.

The purpose of this investment policy (the “IDP Investment Policy”) is to assist the CSU and its designees in effectively supervising, monitoring, and evaluating the management of the assets in the IDP on behalf of the CSU and its campuses.

The definitions page contained in Section X of this investment policy provides further clarification on defined terms contained herein.

II. Adherence to Policy Guidelines

IDP assets are to be managed in full compliance with all applicable laws, rules, and regulations from various local, state, federal, and international political entities that may impact the CSU’s assets, including but not limited to the provisions of the California Education Code and California Government Code applicable to the investment of CSU funds, and in accordance with the policy objectives, guidelines (including the investment guidelines contained in Attachment A) (“IDP Investment Guidelines”), and responsibilities expressed herein or expressed in separate written instructions when deviation is deemed prudent and desirable. Written instructions amending this policy document must be approved by Chancellor’s Staff as defined below.

III. Background and Investment Objectives

**❖ 0% to 95 % Acceptable Allocation Range
(as % of the CSU Portfolio as described in the MIP)**

Target = 52%

Investment Objectives

The investment objectives of the IDP have been established in conjunction with a comprehensive review of current and projected financial requirements. The purpose of the IDP is to provide opportunity for modest, additional risk adjusted returns on CSU funds not needed for immediate liquidity. The investment objectives of the IDP are safety of principal, liquidity, and return. The IDP shall be comprised of investments authorized pursuant to California Government Code Sections 16430 or 16330, essentially U.S. high quality fixed income securities.

The CSU Board of Trustees (the “Board”) desires to provide the Chancellor’s Staff with the greatest possible flexibility to maximize investment opportunities. However, as agents of the Board, the Chancellor’s Staff must recognize the fiduciary responsibility of the Board to conserve and protect the assets of the IDP, and by prudent management prevent exposure to undue and unnecessary risk. The Board also acknowledges that investments are inherently risky with risk of loss and, as such, are viewed with a long-term time horizon.

Tax Considerations

The CSU is a tax-exempt state agency. Therefore, all investment decisions shall be made without any consideration to tax consequences and solely in an effort to achieve desired investment returns while adhering to prudent and acceptable risk levels, unless specifically directed otherwise. While marginal realized losses may be taken at the discretion of the Investment Managers (as defined below) to among other things, preserve principal or transact in better investment opportunities, the Investment Managers are discouraged from incurring significant realized losses related to any individual security or issuer. The CSU understands and accepts that repositioning the portfolio for better investment opportunities may at times result in more significant aggregate realized losses for the portfolio, which in the Investment Managers discretion should be offset by future potential investment earnings.

IV. Investment Principles

Time & Investment Horizon

The investment guidelines for the IDP are based upon a long-term investment horizon; therefore, interim fluctuations in value of the IDP should be viewed with appropriate perspective.

Time Horizon:	Perpetuity
Investment Horizon:	Full Market Cycle

Risk Tolerance

The CSU recognizes and acknowledges a reasonable level of risk must be assumed in order to achieve the investment objectives of the IDP, and there are uncertainties and complexities associated with contemporary investment markets.

In establishing the risk tolerance for the IDP, the CSU’s ability to withstand short and intermediate-term variability within the IDP has been considered. The CSU understands in order to achieve its investment objectives, the IDP’s assets will experience volatility of returns and therefore fluctuations of the IDP’s market values. The CSU considers risk to be a resource that can be deployed prudently to achieve the investment and financial objectives of the IDP.

IDP portfolio risk will be viewed holistically in terms of volatility, defined as standard deviation, tracking error, Sharpe ratio, and information ratio net of fees relative to the IDP Benchmark.

Expected Return and Risk Budget

The CSU expects the IDP to earn an average annualized return net of fees of 40 basis points in excess of the Benchmark below over rolling 7-year periods based on quarterly returns with a batting average for this metric in excess of 50%. The long-term average risk budget under normal market conditions should be a tracking error target of 80 basis points, however the Investment Manager(s) may exceed this tracking error target opportunistically when appropriate. There is no guarantee that this objective will be met.

Investment Guidelines

The IDP Investment Guidelines are in Attachment A.

IDP Permitted Investments

Consistent with state law the IDP may only invest in securities permitted by California Government Code 16430 and 16330.

Chancellor's Staff will regularly monitor the IDP to ensure investments in the IDP are permissible under California Government Code 16430 or 16330. However, in the event, due to unforeseen circumstances, an investment in the IDP is not permitted under California Government Code 16430 or 16330, Chancellor's Staff will instruct the Investment Manager(s) to cure the violation in a reasonable period of time.

IDP Benchmark

The IDP Benchmark is as follows:

- 50% Bloomberg Barclays US Corporate 1-10 year A or Better Ex-Yankee Index (I35907US Index)
- 30% Bloomberg Barclays US MBS Index (I00095US Index)
- 20% Bloomberg Barclays US Intermediate Treasury Index (I00049US Index)

The IDP benchmark will be rebalanced monthly to the above listed percentages per index.

The IDP investment return is expected to exceed the IDP Benchmark on a rolling 5 and 7-year basis net of fees.

Diversification

Diversification within the IDP is critical in order to control risk and achieve the desired level of investment returns. It is expected that each Investment Manager's portfolio be appropriately diversified, within limits established in the IDP Investment Guidelines and relative to the IDP's

performance objectives, to manage risk, but without unduly restricting the Investment Manager's ability to out-perform the Benchmark over time. Minimum and maximum ranges with respect to fixed income sectors, credit/issuer exposure, and duration shall be established for the IDP and as further specified in the IDP Investment Guidelines. Such ranges shall be documented within the IDP Investment Guidelines and are subject to change as conditions warrant and as approved per amendments to this policy under delegated authority.

Chancellor's Staff will monitor the Investment Manager(s) to take reasonable precautions to avoid excessive investment concentrations, will monitor and review concentration risks (security, sector, industry, country, etc.), and will ensure adequate diversification is maintained.

Reinvestment of Interest, Dividends and Realized Gains

All Interest, Dividends and Realized Gains of the IDP should be reinvested (if possible) to allow for higher compounding and portfolio efficiency, unless otherwise instructed by the CSU.

Market Timing

The investment philosophy rejects attempts to time the market, in terms of withdrawals and contributions to the IDP. However, dollar-cost averaging may be employed as the IDP is developed and/or for rebalancing cash flows among the CSU portfolios in an effort to smooth volatility.

Investment Manager Selection

The IDP will apply due diligence criteria in selecting each Investment Manager, including, but not limited to:

1. **Regulatory oversight:** Each Investment Manager should be a regulated bank, an insurance company, a mutual fund organization, or a registered investment adviser.
2. **Performance relative to a passive index and peer group:** The product's performance net of fees should be evaluated against the respective passive index and the peer group's median Investment Manager return for 1, 3, 5, and 10 year cumulative periods.
3. **Performance relative to assumed risk:** The product's risk-adjusted performance net of fees (Alpha and/or Sharpe Ratio) should be evaluated against the respective passive index and the peer group's median Investment Manager's risk-adjusted performance.
4. **Expense ratios/fees:** The product's fees should be reasonable.

5. **Stability of the organization:** There should be no significant organizational problems – the same portfolio management team should be in place for the majority of the evaluation period – whether at the current firm or based on a track record from a predecessor firm.

V. Roles and Responsibilities

Board of Trustees

The Board assumes fiduciary responsibility to conserve and protect the investment assets of the CSU, and by prudent management, to prevent exposure to undue and unnecessary risk. However, the Board also acknowledges that investments are inherently risky with risk of loss and, as such, are viewed with a long-term time horizon.

As a fiduciary, the primary responsibilities of the Board are to:

1. Maintain and approve the MIP.
2. Ensure that CSU investments are prudently diversified in order to obtain the best possible return commensurate with the degree of risk that the CSU is willing to assume.
3. Report annually to the California state legislature and the California Department of Finance regarding the investment of CSU funds.

The Board shall have oversight responsibility for investment of the assets and has delegated investment authority to the Chancellor of the CSU (“Chancellor”), the Chancellor’s Staff, and the CSU Investment Advisory Committee (the “IAC”).

Chancellor’s Staff

As agents of the Board, the Chancellor, the Executive Vice Chancellor and Chief Financial Officer of the CSU, the Assistant Vice Chancellor responsible for CSU investments, and their designees (the “Chancellor’s Staff”), recognize the fiduciary responsibility of the Board to conserve and protect the investment assets of the CSU and, by prudent management, to prevent exposure to undue and unnecessary risk.

The Chancellor and the Chancellor’s Staff are hereby authorized to establish policies and procedures to implement the provisions of the MIP, including, but not limited to, the following activities:

1. Overseeing and implementing general administrative and investment operations for the IDP.

2. Informing the IAC on the overall investments of the CSU and each of the CSU portfolios referenced in the MIP, including the IDP, to assist the IAC in fulfilling its duties.
3. Developing and implementing policies that are suitable for achieving the strategic objectives for the IDP.
4. Selecting, contracting with, and monitoring third party service providers, including, but not limited to, investment advisors, investment managers, and custodians for the IDP.
5. Directing the investment of CSU funds, including the ordering of purchase and sale transactions to, from, and between each of the CSU portfolios referenced in the MIP to meet investment objectives and strategic asset allocations according to the policies and guidelines contained in the IDP Investment Policy and the MIP.
6. Monitoring and reviewing the performance of the IDP relative to its stated objectives.
7. Reporting to the Board regarding the investments of the IDP as requested, but no less than quarterly.
8. Controlling and accounting for all investment, record keeping, and administrative expenses associated with the IDP.
9. Identifying the need for updates, monitoring the IDP for legal and policy compliance, and taking appropriate and authorized actions as needed.
10. All other duties designated or delegated by the Board.

Investment Advisory Committee

As required by state law, the CSU has created the IAC to provide investment advice and expertise to the Board, particularly with respect to the management of the CSU Total Return Portfolio ("TRP").

The IAC shall be an advisory body and shall make recommendations, as appropriate, to the Board for approval or to the Chancellor and the Chancellor's Staff for implementation. The IAC shall be responsible for overseeing all aspects of the TRP and is hereby authorized to recommend policies and procedures for the creation and implementation of the TRP, as further detailed in the TRP Investment Policy.

With respect to the IDP, the IAC's main duty is to understand the overall investments of the CSU and each of the CSU portfolios referenced in the MIP, including the IDP, as informed by the Chancellor's Staff, investment advisors and/or investment managers.

Investment Advisor

The CSU may retain an objective, third party investment advisor (the “Investment Advisor”) to assist in managing the overall investment process for the CSU and the IDP. The Investment Advisor may be responsible for providing nondiscretionary investment advice and serving as a co-fiduciary in guiding the CSU through a disciplined and rigorous investment process to enable the CSU to meet its fiduciary responsibilities.

Investment Managers

As distinguished from the Board, the IAC, Chancellor’s Staff, and the Investment Advisor, the IDP investment managers (the “Investment Managers”) are responsible for managing an investment strategy. Investment Managers are responsible for making investment decisions (security selection and price decisions). The specific duties and responsibilities of each Investment Manager are:

1. To manage the assets under their supervision in accordance with the guidelines and objectives in their respective Prospectus or Trust Agreement and/or the Investment Management Agreement and guidelines between the CSU and the Investment Manager(s) if a separate agreement exists.
2. To exercise full investment discretion with regards to buying, managing, and selling assets held in the IDP with respect to their specific investment strategy and allocation.
3. To use the same care, skill, prudence, and due diligence under the circumstances then prevailing that experienced investment professionals acting in a like capacity and fully familiar with such matters would use in like activities for like portfolios with like aims in accordance and compliance with the Uniform Prudent Investor Act, and all other applicable laws, rules, and regulations. The Investment Managers are to maintain adequate and prudent diversification of the assets under their discretion.
4. To communicate with the CSU and the Investment Advisor all significant changes pertaining to the strategy and account it manages on behalf of the CSU and of the firm itself. Changes in ownership, organizational structure, financial condition, and key professional staff are examples of changes to the firm in which the CSU and the Investment Advisor are interested.
5. To effect all transactions for the funds they manage for the IDP subject to “best execution”. If an Investment Manager utilizes a brokerage firm to effect “soft dollar” transactions, detailed records will be kept and communicated to the CSU.
6. To communicate frequently and openly with Chancellor’s Staff, and, if requested, the IAC and/or the Board, on all significant matters pertaining to the investment of the

assets for the IDP. These communications should generally be addressed to the Office of the Executive Vice Chancellor, Business & Finance. In this matter, the Chancellor's Staff expects to be advised of any major changes in investment outlook, investment strategy, portfolio structure or market value of the assets, and other substantive matters affecting the IDP or the CSU.

7. To vote promptly all proxies and related actions or corporate actions. Each Investment Manager shall keep detailed records of the voting of proxies and related actions and will comply with all applicable regulatory obligations.

Custodian

The custodian(s) ("Custodian") is responsible for the safekeeping of the IDP's assets. The specific duties and responsibilities of the Custodian are:

1. To maintain separate accounts by legal registration.
2. To maintain accurate records of the investments owned by the IDP.
3. To value the holdings.
4. To collect all income and dividends owed to the IDP.
5. To settle all transactions, including, but not limited to buy/sell orders initiated by the Investment Manager(s). The Custodian may also perform regular accounting of all assets owned, purchased, or sold, as well as movement of assets into and out of the IDP.
6. To provide monthly reports that detail transactions, cash flows, securities held and their current value, change in value for each security, and the overall IDP returns net of fees (to the extent available and/or if fees are deducted from the custodial account(s)).
7. To provide access to daily reports on the IDP via its online portal to the Chancellor's Staff, the Investment Advisor (if any), the respective Investment Manager(s), and other members of the IAC as directed.
8. To offer a robust technology platform with a strong control and security environment. Technology and data must be able to interface with multiple other systems supporting the CSU's business.
9. To provide live, current, and accurate data feeds to the Investment Advisor and any other service providers as instructed by Chancellor's Staff to assist in the management, oversight, and reporting for the IDP.

Prudence, Ethics and Conflict of Interest

All participants in the investment process shall act responsibly. The standard of prudence applied by the Board, the Chancellor, the Chancellor's Staff, and the IAC, as well as any external service providers, shall be the "prudent investor" rule. The "prudent investor" rule in part, states, "A trustee shall invest and manage trust assets as a prudent investor would, by considering the purposes, terms, distribution requirements, and other circumstances of the trust. In satisfying this standard, the trustee shall exercise reasonable care, skill, and caution. A trustee's investment and management decisions respecting individual assets must be evaluated not in isolation but in the context of the trust portfolio as a whole and as part of an overall investment strategy having risk and return objectives reasonably suited to the trust."

Furthermore, all participants in the investment process shall use the same care, skill, prudence, and due diligence under the circumstances then prevailing that a prudent person acting in a like capacity and fully familiar with such matters would use in the conduct of an enterprise of like activities for like portfolios with like aims and in accordance and compliance and all other applicable laws, rules, and regulations.

All investment personnel shall refrain from personal business activity which could create a conflict with proper execution of the investment program, or which could impair the ability to execute impartial investment decisions. All Chancellor's Staff and IAC investment personnel shall disclose to the Chancellor's Staff or the IAC any material financial interests in financial institutions which conduct business within the jurisdiction and shall disclose any material financial investment positions which could be related in a conflicting manner to the performance of the IDP. All Chancellor's Staff and IAC investment personnel shall report any potential conflicts of interest consistent with Government Code Section 87200. Further, the Chancellor shall report to the Board in writing any issues that could reflect any conflict in the performance of the IDP.

VI. Environmental, Social and Governance (ESG) Framework

The CSU acknowledges the importance of understanding the potential risks and value that environmental, social, and governance ("ESG") factors may have on the IDP investments. Therefore, the CSU expects that the consideration of ESG factors shall be integrated into the investment decision processes for the IDP. All else being equal, the CSU will favor investment managers and service providers who are signatories to the United Nations Principles for Responsible Investment.

The CSU has analyzed climate transition risks, and to the extent that it is appropriate and feasible, and consistent with the IDP investment objectives, the Investment Managers shall exclude and restrict the IDP's exposure to securities issued by businesses operating in the fossil fuel industry as further detailed in the IDP Investment Guidelines under Section VII – Prohibited Investments. However, the CSU will allow the Investment Managers discretion to invest in securities issued by businesses the Investment Managers deem to be on a path to successfully transition to sustainable green business models consistent with the aims of the

Paris Accord and the spirit of the CSU Sustainability Policy (Attachment B) regardless of what industry the business is classified under.

VII. Risk Management

Chancellor's Staff is responsible for the risk management of the IDP. Furthermore, Chancellor's Staff is responsible for monitoring the IDP's sector allocation, credit quality, duration, and positions. The Custodian shall provide an independent monthly accounting of positions.

In evaluating risk, the CSU adheres to the prudent investor rule.

The following risks, among others, will be regularly considered and evaluated:

1. The most relevant and comprehensive consideration of risk is the risk of failing to achieve the IDP Investment Policy objectives. Anything considered to increase the likelihood of failing to achieve the IDP Investment Policy objectives will be deemed "risky". All actions, strategies, and asset types are viewed with this perspective – Does it enhance or erode the probability of the IDP achieving its Investment Policy objectives.
2. General economic conditions.
3. The possible effects of inflation or deflation.
4. The role that each investment or course of action plays within the overall investment portfolio.
5. The expected total return from income and the gain/(loss) on investments.
6. Other financial resources and considerations of the CSU.
7. The need of the IDP to preserve capital and make distributions.

Delegation of Authority to Modify Existing Investments

Chancellor's Staff has a fiduciary duty to oversee the implementation and management of the IDP with care, skill, prudence, and diligence under the circumstances prevailing that a prudent person acting in a like capacity would use. In most cases, any action to modify the terms and conditions of an existing investment may be taken by Chancellor's Staff under delegated authority and with the concurrence of the Investment Advisor (if any). However, changes in prevailing circumstances may require that a prudent person act more quickly to modify the terms and conditions of an existing investment of assets in order to protect the assets. In those circumstances it may be prudent, reasonable, and necessary under delegated authority for Chancellor's Staff to take action to modify an existing investment as provided below.

In the event that Chancellor's Staff, under delegated authority, determines that there is a matter of urgency requiring prompt action to protect the assets of the IDP, and it is not feasible to gain consensus of the Investment Advisor (if any) because immediate action is required, then any action may be taken deemed to be prudent, reasonable, and necessary to protect the IDP's assets or interests by Chancellor's Staff. Chancellor's Staff may execute any and all agreements and documents on behalf of the IDP as may be reasonably necessary to implement any modification of an existing investment as authorized above. The action shall be reported to the Board along with a report of the circumstances that prompted the urgent action.

VIII. Monitoring and Control Procedures

Reviewing and Updating the IDP Investment Policy

At least annually Chancellor's Staff will review the IDP Investment Policy in light of prevailing circumstances and will consider proposed changes to the IDP Investment Policy.

Reports

1. Chancellor's Staff will review an investment performance report provided quarterly by the Investment Manager(s). Performance will be measured for the IDP and for each of the individual Investment Managers. The investment performance report shall include investment returns, comparisons to benchmarks, sector allocations, market values, and fees.
2. Chancellor's Staff will include information on the IDP to be distributed to the California State Legislature and the Department of Finance in the CSU Annual Investment Report in compliance with Section 9795 of the California Government Code.
3. The Custodian will provide the CSU with monthly statements for each account that list all assets held by the IDP, values for each asset, and all transactions affecting assets within the IDP, including additions and withdrawals. The CSU expects the Custodian to provide access to daily reports of the IDP via its online portal to the Chancellor's Staff, the Investment Advisor (if any), the respective Investment Managers, and IAC members as directed.
4. The Investment Manager(s) will provide investment reports on a quarterly basis, or as more frequently requested by Chancellor's Staff. Each Investment Manager is expected to be available to meet with Chancellor's Staff at least once per year, or more often if requested, to review portfolio structure, strategy, and investment performance.

5. In addition, the Investment Advisor (if any) will provide the CSU the following information for the IDP, as requested:
 - a. Appropriate due diligence updates on the Investment Manager(s) for the IDP.
 - b. Any recommendations for changes to the IDP portfolio.
 - c. Any other items requested by Chancellor's Staff within reason and contained within the scope of service for the Investment Advisor.

Monitoring and Evaluation of Investment Managers

The CSU acknowledges that fluctuating rates of return characterize the securities markets, particularly during short-term time periods. Recognizing that short-term fluctuations may cause variations in performance; the CSU intends to evaluate Investment Manager(s) performance consistent with the investment horizon specified for the IDP and at least over a Full Market Cycle of five to seven years, as further defined under Section X - definitions.

The CSU is aware that the ongoing review and analysis of Investment Managers is just as important as the due diligence implemented during the Investment Manager selection process. The performance of the Investment Manager(s) will be monitored on an ongoing basis, and it is at the CSU's discretion to take corrective action by terminating and/or replacing an Investment Manager if the CSU deems it appropriate at any time for any reason.

On a timely basis, but not less than quarterly, Chancellor's Staff with the input of the Investment Advisor (if any) will review whether each Investment Manager continues to conform to the search criteria outlined in Section IV (Investment Manager Selection) and determine whether or not a deeper review by Chancellor's Staff of the Investment Manager is warranted. Reasons for such a review could include, but are not limited to, any of the following:

1. The IDP assets under the Investment Manager's supervision not achieving the stated objectives,
2. The Investment Manager not adhering to the IDP Investment Guidelines,
3. The Investment Manager not adhering to its stated investment philosophy and style,
4. Material changes in the Investment Manager's organization, investment philosophy and/or personnel that are cause for a deeper termination, and
5. Any legal, SEC and/or other regulatory agency proceedings affecting the Investment Manager.

Investment Manager performance will be evaluated in terms of the Benchmark and the relevant peer group (*if possible*).

Should an Investment Manager be placed on watch, a thorough review and analysis of the Investment Manager will be conducted. The decision to retain or terminate an Investment Manager cannot be made by a formula. It is the CSU's confidence in the Investment Manager's ability to perform in the future that ultimately determines the retention of an Investment Manager.

Measuring Costs

All costs associated with the management of the IDP's overall investment program will be reviewed and monitored on a regular basis. The review shall include, but is not limited to, the following areas:

- Expense ratios and/or separate account management fees will be compared against the appropriate peer group. Investment fees shall fall within a reasonable range of the median peer group average considering the portfolio size, asset class and share class.
- Custodial fees, which pertain to the holding of the assets, collection of income and disbursement of payments from the account(s).
- Investment Managers' adherence to "best execution" trading strategies designed to reduce or limit costs associated with trading within the strategy/account).

Terms of the IDP Investment Policy override Other Agreements

In the event of a conflict between the terms of an investment management agreement between the CSU and an Investment Manager (the "IMA"), the applicable term(s) of the IDP Investment Policy (including the IDP Investment Guidelines – Attachment A), to the extent incorporated into the IMA, shall take precedence. The provisions set forth in the IDP Investment Policy are not intended to alter any applicable legal standards. If the CSU makes any changes to the IDP Investment Policy after the effective date of the IMA, the parties may incorporate the updated version of the IDP Investment Policy by mutual written modification of the IMA.

Document Receipt of the Investment Policy Statement

The Chancellor's Staff shall provide a copy of the IDP Investment Policy to each firm providing investment services to the IDP and each such firm shall acknowledge in writing receipt of the document.

IX. Adoption of the IDP Policy Statement

Chancellor's Staff has reviewed, approved, and adopted this IDP Policy Statement, including the IDP Investment Guidelines in Attachment A.

Approved on August 30, 2021
and as amended on January 18, 2022

X. Definitions

Board

"Board" means the Trustees of the California State University.

Benchmark

The IDP Benchmark is described on page 5.

Chancellor

Chancellor is the Chancellor of the CSU.

Chancellor's Staff

Chancellor's Staff means the Chancellor, the Executive Vice Chancellor and Chief Financial Officer, the Assistant Vice Chancellor responsible for CSU investments and their designees.

CSU

"CSU" means the California State University.

CSU Portfolio

"CSU Portfolio" means the CSU's invested assets, accounts and funds held for the benefit of the CSU as further described in the MIP and pursuant to California Education Code 89274 and 89725.

CSU Sustainability Policy

The CSU Sustainability Policy is contained in Attachment B.

Custodian

"Custodian" refers to the third party responsible for the safekeeping of the IDP's assets.

ESG

"ESG" means environmental, social and governance framework.

Full Market Cycle

"Full Market Cycle" means the time period for evaluation will be a full business cycle which is defined as a complete expansion and contraction as measured by the National Bureau of Economic Research (NBER). Expansion is measured from the trough of the previous business cycle to the peak of the current cycle, while contraction is measured from the peak to the trough.

IAC

"IAC" refers to the Investment Advisory Committee as further described in the MIP and the IAC Charter.

IDP

"IDP" means the CSU Intermediate Duration Portfolio.

IDP Investment Guidelines

"IDP Investment Guidelines" – See Attachment A

IDP Investment Policy

"IDP Investment Policy" means this document and its attachments.

IMA

"IMA" means an investment management agreement between the CSU and an Investment Manager.

Investment Advisor

"Investment Advisor" refers to an objective third party advisor and co-fiduciary retained to assist the CSU in managing the investment process.

Investment Manager(s)

"Investment Manager(s)" refers to third party investment managers responsible for managing the investment strategy for the IDP and for making investment decisions.

MIP

“MIP” means the Master Investment Policy Statement for the California State University.

Paris Accord

“Paris Accord” means the Paris Climate Agreement, a complex document that proposes a long term global of limiting the increase in global temperature to well below 2, preferably 1.5 degrees Celsius, compared to pre-industrial levels since any temperature higher would lead to dire, irreversible consequences for the earth’s climate. The legally binding agreement was created at the Paris climate conference in December 2015 and was signed by 196 nations at that time. The Paris Accord requires each nation to set its own goals and plans, or “Nationally Determined Contributions” for reduction of emissions of greenhouse gases, and these plans are reevaluated every five years. The United States dropped out of the agreement in 2020 but has since rejoined.

TRP

“TRP” means the CSU Total Return Portfolio

ATTACHMENT A

CSU Intermediate Duration Portfolio ("IDP") Investment Guidelines

The purpose for these investment objectives and IDP Investment Guidelines is to clearly state the investment approach, define investment objectives and to manage risk in the management of the IDP. These investment objectives and guidelines shall be subject to ongoing review by Chancellor's Staff and the Investment Advisor (if any). Factors to consider in determining whether the IDP Investment Guidelines shall be revised, include but are not limited to, economic conditions, CSU financial conditions, capital market conditions, changes in the investment industry, new financial instruments, legislative changes, or a change in the CSU's risk tolerance.

I. The Portfolio

This Intermediate Duration Portfolio (IDP) is a separate account managed by the Investment Manager for the CSU.

II. Investment Objective

The investment objectives of the IDP have been established by the CSU in conjunction with a comprehensive review of current and projected financial requirements of the CSU. The purpose of the IDP is to provide opportunity for modest, additional risk adjusted returns on CSU funds not needed for immediate liquidity. The CSU designed the IDP Investment Guidelines to address the CSU's investment objectives for the IDP of: safety of principal, liquidity, and return. The Intermediate Duration Portfolio shall be comprised of investments authorized pursuant to California Government Code Sections 16430 or 16330, consistent with the IDP Investment Guidelines which are compliant with these codes. Any material changes that impact the management of the portfolio will be communicated to the Investment Managers by the CSU via an amendment to this policy as appropriate. The Investment Manager seeks to outperform the Benchmark. The Account's annualized return should exceed the defined Benchmark over a Full Market Cycle, with comparable risk levels. Some volatility is allowed but not significant principal impairment.

III. Excess Return Goal and Risk Budget

Average annualized return net of fees of 40 basis points in excess of the Benchmark below over rolling 7-year periods based on quarterly returns with a batting average for this metric in excess of 50%. The long-term average risk budget under normal market conditions should be a tracking error target of 80 basis points, however the Investment Manager may exceed this tracking error target at their discretion and opportunistically when appropriate. There is no guarantee that this objective will be met.

IV. Benchmark

Custom Blended Benchmark:

50% Bloomberg Barclays US Corporate 1-10 year A or Better Ex-Yankee Index (I35907US Index)

30% Bloomberg Barclays US MBS Index (I00095US Index)

20% Bloomberg Barclays US Intermediate Treasury Index (I00049US Index)

The benchmark will be automatically rebalanced monthly back to the above target percentages per index.

V. Aggregate Portfolio Guidelines

Aggregate Portfolio Guidelines	Limit	Additional Information, Definitions and Calculation Methodologies
Credit Quality		
Minimum Average Credit Quality	A/A2/A	The market value weighted average credit quality of the IDP will be maintained at A/A2/A or higher consistent with the Split Ratings Methodology in Section VIII.
Maximum Credit Instruments	90%	The aggregate market value weight of all portfolio securities with credit risk, as defined by those securities where principal is not guaranteed by the United States Treasury and/or a US Government Agency, will at all times not exceed 90% of aggregate portfolio market weight. Examples of Eligible Investments with credit risk include, but are not limited to, U.S. Corporate Bonds, Commercial Paper, California-based Municipal Bonds, US Agency Mortgage-Backed Securities due to prepayment and extension risks, etc.
Duration		
Portfolio Effective Duration	+/- 25%	The effective duration of the Account should generally be between +/- 25% of the Benchmark.
Maturity		
Maturity Range	No Limit	No specific maturity limits. Securities covering the full range of maturities are eligible, however portfolio effective duration should be consistent with above.
Country & Currency		
Total Non-U.S. Securities	Prohibited	The portfolio will only be invested in USD-denominated securities. Securities issued outside of the U.S., or by entities domiciled outside the U.S., or securities issued in non-USD are prohibited. Securities issued by U.S. corporations who are subsidiaries or affiliates of non-U.S. entities are permitted so long as the securities are USD-denominated.
Corporate Industry Limits		
Maximum Industry Limits	+ 15% relative to Benchmark Industry Weight	The Portfolio shall be limited to the Benchmark's weight +15% in any single BCLASS3 corporate industry as defined by Bloomberg. For example, if Transportation is 5% of the Benchmark, the maximum portfolio weight in the Transportation sector is 20%.

VI. Eligible Investments, Issuer Concentration, Sector Concentration and Minimum Credit Criteria

The IDP may invest in any of the securities authorized by California Government Code Section 16430 or 16330. Sector and Issuer concentration limits shown below are based on percentage of total portfolio market value weight and subject to the aggregate portfolio guidelines in Section V. All minimum credit criteria are measured at the time of purchase.

Eligible Investments	Concentration Minimum/Maximum	Issuer Concentration Maximum ¹	Minimum Credit Criteria
Obligations backed by the full faith and credit of the U.S. Government	5% / 100%	100%	A-/A3/A-
Obligations guaranteed as to principal and interest by a federal agency of the U.S. Government (<i>excludes Agency MBS or Agency Securitized Securities shown below</i>)	5% / 50% -- The 5% minimum can be met with U.S. Government Obligations (i.e., US Treasuries, as needed)	10%	A-/A3/A-
Obligations issued by corporations organized and operating in the United States (<i>including Reg 144 A</i>)	0% / 75% -- Aggregated with below Commercial Paper	3% -- Issuer exposure aggregated with below Commercial Paper. However, if the aggregate issuer weight in the benchmark is greater than 3%, then the aggregate issuer exposure can be equal to the benchmark weight.	A-/A3/A-
Prime Quality Commercial Paper (<i>including 4(2) CP</i>)	0% / 30%	3% -- Issuer exposure aggregated with above Corporate obligations. However, if the aggregate issuer weight in the benchmark is greater than 3%, then the aggregate issuer exposure can be equal to the benchmark weight.	Prime = A-1/P-1/F1; See Additional Guidelines Section VIII.
Obligations of Government-Sponsored Entities -- Federal Land Banks (FFCB), Central Bank for Cooperatives, Federal Home Loan Bank (FHLB), Federal National Mortgage Association (FNMA), Federal Home Loan Mortgage Corporation (FHLMC), and Tennessee Valley Authority (TVA)	0% / 50%	10%	A-/A3/A-
Mortgage Pass-Through or Collateralized Mortgage Obligations (<i>Agency MBS</i>) securities issued or guaranteed by GNMA, FNMA, FHLMC or other U.S. Agencies	0% / 50%	5%, Issuer defined as an individual trust	A-/A3/A-

¹ Issuer limits are based on direct issuer.

Eligible Investments	Concentration Minimum/Maximum	Issuer Concentration Maximum ¹	Minimum Credit Criteria
U.S. Agency-backed Securitized Securities, including asset backed securities (ABS) and commercial mortgage-backed securities (CMBS), guaranteed as to principal and interest by a federal agency of the United States	0% / 15%	2%, Issuer defined as an individual trust	A-/A3/A-
General Obligations of the State of California	0% / 5%	5%	A-/A3/A-
Municipal Obligations, i.e., bonds or warrants, including, but not limited to revenue warrants, of any county, city, metropolitan water district, California water district, California water storage district, irrigation district in California, municipal utility district, or school district of the State of California	0% / 10%	0.5%	A-/A3/A-
Certificates of Deposit (insured by FDIC or properly collateralized)	0% / 10%	\$250,000	None
Investment certificates or withdrawal shares in federal or state credit unions that are doing business in California and that have their accounts insured by the National Credit Union Administration; (not to exceed NCUA insurance limits)	0% / 5%	\$100,000 Limit	None
Negotiable certificates of deposits issued by a federally or state-chartered bank or savings and loan association, a state-licensed branch of a foreign bank, or a federally or state-chartered credit union,	0% / 15%	1%	A-1/P-1/F1 if short-term or A-/A3/A-; See Additional Guidelines Section VIII
Bank Loans and obligations (or the portion thereof) guaranteed by the United States Small Business Administration (SBA) or the United States Farmers Home Association (FHA)	0% / 10%	5%	A-/A3/A-
Other obligations guaranteed by the Commodity Credit Corporation for the export of California agricultural products under the Commodity Credit Corporation Charter Act	0% / 2.5%	2.5%	A-/A3/A-
Student Loan Notes insured by the Guaranteed Student Loan Program and eligible for resale to the Student Loan Marketing Association	0% / 10%	2%, Issuer defined as an individual trust if applicable	A-/A3/A-

Eligible Investments	Concentration Minimum/Maximum	Issuer Concentration Maximum ¹	Minimum Credit Criteria
Obligations issued or guaranteed by the Export-Import Bank of the United States, Inter-American Development Bank or Government Development Bank of Puerto Rico, International Bank for Reconstruction and Development, Asian Development Bank, African Development Bank, and International Finance Corporation	0% / 10%	1%	A-/A3/A-
Money Market Funds	0% / 5%	2.5% per fund	AA / Aa2 / AA
Negotiable Order of Withdrawal Accounts (NOW Accounts)	0% / 5%	1%	None
Bankers Acceptances	0% / 5%	1%	Eligible for Purchase by the Federal Reserve System
Obligations of campus members authorized under Code Section 89760a	0% / 100%	100%	None

VII. Prohibited Investments

- Any security below the Minimum Credit Criteria referenced in Section V at the time of purchase
- Equities, including Preferred Equity and Convertible Bonds
- Short Sales
- Any security issued by a business operating within the fossil fuel industry as defined as:
 - A business classified under GICS Energy (Industry Code 1010), including any sub-industries within GICS Energy. (GICS is the Global Industry Classification Standard)
 - A business classified under GICS Diversified Metals and Mining (Industry Code 15104020), and with revenue from Thermal Coal Mining greater than 20% of the business' total revenue.
 - However, the CSU will allow the Investment Managers discretion to invest in securities issued by businesses the Investment Managers deem to be on a path to successfully transition to sustainable green business models consistent with the aims of the Paris Accord and the CSU Sustainability Policy (Attachment B) regardless of what industry the business is classified under.
- Non-agency RMBS, Non-agency CMBS, and Non-agency ABS (excluding Agency RMBS, Agency CMBS, and Agency ABS explicitly listed as eligible in the table in Section VI.
- Interest Only Securities
- Collateralized Loan Obligations (CLOs), Collateralized Bond Obligations (CBOs), and Collateralized Debt Obligations (CDO's)
- U.S. Dollar denominated foreign securities

- Securities denominated in non-USD
- Derivatives, including, but not limited to futures, options, swaps, structured notes, and credit linked notes
- Forward foreign currency contracts, currency options, and currency futures
- Repo and Reverse Repo
- TBA's (To Be Announced Mortgage-Backed Securities)
- Non-California Municipals
- Obligations issued by the California State University
- Reg S securities
- Mutual Funds, except for Money Market Funds
- Exchange Trade Funds (ETF's)
- Commingled Trusts
- Commodities
- Securities of the Investment Management firm, its parent or holding companies, and any related subsidiaries
- Securities Lending

VIII. Additional Guidelines

Management Guidelines	Additional Information, Definitions and Calculation Methodologies
Split Ratings Methodology	Corporate obligations, commercial paper, and negotiable certificates of deposit must be rated by at least two nationally recognized statistical rating organizations (NRSRO), such as Moody's, S&P and Fitch, provided that if an NRSRO does not explicitly rate a security and the NRSRO rates a related asset or program (e.g., the security's issuer or a commercial paper program), the NRSRO's rating of the related asset or program may be attributed to the security. All other eligible security types must be rated by at least one NRSRO, if there is minimum credit criteria. If a security is rated by three agencies, the majority rating should be taken. If rated by three agencies, all differently, the middle rating will be taken. If rated differently by 2 agencies, the highest rating will apply. If rated by only one agency, use that one (excluding those security types noted above that must be rated by at least two NRSROs at the time of purchase).
Maximum Credit Instruments	The aggregate market value weight of all portfolio securities with credit risk, as defined by those securities where principal is not guaranteed by the United States Treasury and/or a US Government Agency, will at all times not exceed 90% of aggregate portfolio market weight. Examples of Eligible Investments with credit risk include, but are not limited to, U.S. Corporate Bonds, Commercial Paper, California-based Municipal Bonds, US Agency Mortgage-Backed Securities due to prepayment and extension risks, etc.
Compliance and Cure Period	The Investment Manager shall have 10 business days from each cash flow in excess of \$100 million to the account to reach full compliance with the IDP Investment Guidelines, unless otherwise mutually agreed to by the CSU and the Investment Manager. Notwithstanding the foregoing, the Manager shall use its best efforts to be in compliance with the provisions of this Attachment A at all times beginning from the Account's inception. In the event of a breach of the IDP Investment Guidelines and associated compliance rules, the Investment Manager will 1) inform the CSU of the breach, 2) dialogue with the CSU and develop consensus with the CSU on how to best address the breach and 3) per the CSU's directions, attempt to cure the breach as soon as reasonably possible and per the Investment Manager's discretion but in no instance greater than 60 days. In the event of a loss due to the correction of the breach, except for the breach being caused merely due to changes in 1) market value, 2) cash flows, and/or 3)

Management Guidelines	Additional Information, Definitions and Calculation Methodologies
	reclassification of a company, which results in a permissible investment becoming a Prohibited Investment as described in Section VII of the IDP Investment Guidelines, the Investment Manager, subject to its trade error policy, will reimburse the CSU within a reasonable period of time, but not longer than 90 days
Downgrades	The Investment Manager will notify the CSU in writing if any security is downgraded below minimum allowable credit rating as shown in Section VI above and per the Split Ratings Methodology above and shall provide a recommended course of action with a basis for the recommendation. The CSU will then decide as to whether to continue to hold the obligation or to divest and notify the Investment Manager with instructions via email or other acceptable form of electronic communication.
Thermal Coal Mining Revenue Threshold	The Investment Manager will notify the CSU in writing if any security violates the 20% revenue threshold from Thermal Coal Mining as shown in Section VII above and shall provide a recommended course of action with a basis for the recommendation. The CSU will then decide as to whether to continue to hold the obligation or to divest and notify the Investment Manager with instructions via email or other acceptable form of electronic communication.
Reinvestment of Income and Gains	All Interest, Realized Gains, and other cash flows of the IDP should be reinvested (if possible) to allow for higher compounding and portfolio efficiency unless the Investment Manager is otherwise instructed by the CSU.
Liquidity	Over sustained periods, cash is expected to average less than 5% of the account's market value, unless otherwise directed by the CSU. The Investment Manager may need to provide liquidity to the CSU from time-to-time. All investments shall be capable of orderly liquidation into cash within 30 days (or the normal settlement cycle for such investments) under normal market conditions. The CSU will notify the Investment Manager as far in advance as possible to allow the ability to raise needed cash in an efficient manner.
When Issue/Forward Delivery	The IDP may purchase securities on a when-issued basis or for forward delivery, however proper amounts required to settle such transactions shall be available as cash or cash equivalents. Cash equivalents would include any highly liquid security with a 90 day or less maturity. Per the leverage section below, leverage is not permitted.
Commercial Paper	In addition to the criteria listed in Section VI, Commercial Paper investments must exhibit the following qualities: (1) "prime quality" (2) less than 270 days to maturity Either: (3) issued by a corporation organized and operating in the United States with assets exceeding \$500,000,000 or (4) Organized within the United States as a federally or state-chartered bank or a state-licensed branch of a foreign bank, special purpose corporation, trust, or limited liability company and having program-wide credit enhancements including, but not limited to, overcollateralization, letters of credit, or surety bond. (5) Investments must not exceed 10 percent of the outstanding paper of an issuing federally or state-chartered bank or a state-licensed branch of a foreign bank, corporation, trust, or limited liability company. (6) Total investments in commercial paper must not exceed 30% of the IDP. Notwithstanding the above, total issuer exposure when aggregated with Corporate Obligations may not exceed 3% of the IDP.
Negotiable CDs	Negotiable certificates of deposits issued by a federally or state-chartered bank or savings and loan association, a state-licensed branch of a foreign bank, or a federally or state-chartered credit union.
Leverage	The Account may not be leveraged, either explicitly through direct borrowing or implicitly via derivatives.

Management Guidelines	Additional Information, Definitions and Calculation Methodologies
Corporate Actions, Tenders, Workouts & Exchanges	The Investment Manager may enter into and execute, as agent for the CSU, corporate actions, workouts, tenders, or exchanges for existing holdings as permitted under these investment guidelines.

IX. Custodian Bank
U.S. Bank National Association

Attachment B – California State University Sustainability Policy



Origination: 5/21/2014
Last Revised: 2/5/2020
Next Review: 3/1/2021
Owner: Michael Clemson: Energy Program Manager
Area: Business and Finance
Codes:

California State University Sustainability Policy

The Board of Trustees has been a proponent of energy conservation and other sustainability measures and has had established policies since 1978. The policy aims not only to reduce the university's impact on the environment and educate our students, faculty and staff on sustainable practices, but also to incorporate sustainability principles and climate science in our educational offerings.

A. University Sustainability

1. The CSU will seek to further integrate sustainability into the academic curriculum working within the normal campus consultative process.
2. The CSU will develop employee and student workforce skills in the green jobs industry, promote the development of sustainable products and services, and foster economic development.
3. The CSU will pursue sustainable practices in all areas of the university, including:
 - a. business operations such as procurement; information technology; student services; food services; facilities operations; design and construction; and
 - b. self-funded entities such as student housing, student unions, parking, children's centers, and auxiliary operations.
4. Each CSU is encouraged to designate a sustainability officer responsible for carrying out and/or coordinating campus sustainability program efforts.

B. Climate Action Plan

1. The CSU will strive to reduce systemwide facility greenhouse gas (GHG) emissions to 1990 levels, or below, by 2020 consistent with AB 32, California's Global Warming Solutions Act of 2006 (HSC §38550). Emissions will include both state and auxiliary organization purchases of electricity and natural gas; fleet, marine vessel usage; and other emissions the university or self-support entity has direct control over. The Chancellor's Office staff will provide the baseline 1990 facility emission levels (for purchased electricity and natural gas) for the campuses that existed at that time and assist campuses added to the CSU after 1990 to determine their appropriate baseline.
2. The CSU will strive to reduce facility GHG emissions to 80 percent below 1990 levels by 2040. Campus tracking and reporting of their GHG inventory will be grounded in the American College and University President's Climate Commitment guidelines or equivalent, with consideration to campus requested improvements. Metrics will include GHG emissions per FTE.
3. The CSU will encourage and promote the use of alternative transportation and/or alternative fuels to

reduce GHG emissions related to university associated transportation, including commuter and business travel.

C. Energy Independence and Procurement

1. The CSU shall pursue energy procurement and production to reduce energy capacity requirements from fossil fuels, and promote energy independence using available economically feasible technology for on-site and/or renewable generation. The CSU shall endeavor to increase its self-generated energy capacity from 44 to 80 megawatts.
2. The CSU will endeavor to exceed the State of California and California Public Utilities Commission Renewable Portfolio Standard (RPS) sooner than the established goal of procuring 33 percent of its electricity needs from renewable sources by 2020.

D. Energy Conservation and Utility Management

1. All CSU buildings and facilities, regardless of the source of funding for their operation, will be operated in the most energy efficient manner without endangering public health and safety and without diminishing the quality of education and the academic program.
2. All CSU campuses will continue to identify energy efficiency improvement measures to the greatest extent possible, undertake steps to seek funding for their implementation and, upon securing available funds, expeditiously implement the measures.
3. The CSU will cooperate with federal, state, and local governments and other appropriate organizations in accomplishing energy conservation and utilities management objectives throughout the state; and inform students, faculty, staff and the general public of the need for and methods of energy conservation and utilities management.
4. Each CSU campus will designate an energy/utilities manager with the responsibility and the authority for carrying out energy conservation and utilities management programs. The Chancellor's Office will have the responsibility to coordinate the individual campus programs into a systemwide program.
5. The CSU will monitor monthly energy and utility usage on all campuses and the Chancellor's Office, and will prepare a systemwide annual report on energy utilization and greenhouse gas emissions. The Chancellor's Office will maintain a systemwide energy database in which monthly campus data will be compiled to produce systemwide energy reporting. Campuses will provide the Chancellor's Office the necessary energy and utility data, such as electricity and natural gas consumption; water and sewer usage; fuel consumed by fleet vehicles, boats, and ships; waste disposal for the systemwide database in a timely manner.
6. Each CSU campus is encouraged to develop and maintain a campuswide integrated strategic energy resource plan, which will include tactical recommendations in the areas of new construction, deferred maintenance, facility renewal, energy projects, water conservation, solid waste management, and an energy management plan. This plan will guide the overall energy program at each campus. (78-Adopt; 88-Revise; 01-Revise; 04-Revise; 14-Revise)

E. Water Conservation

1. All CSU campuses will pursue water resource conservation to reduce water consumption by 10 percent by 2016, and 20 percent by 2020 including such steps to develop sustainable landscaping, install controls

to optimize irrigation water use, reduce water usage in restrooms and showers, and promote the use of reclaimed/recycled water. In the event of a declaration of drought, the CSU will cooperate with the state, city, and county governments to the greatest extent possible to reduce water use.

F. Waste Management

1. Campuses shall seek to reduce the solid waste disposal rate by 50 percent (PRC § 42921) by 2016, by 80 percent by 2020, and move to zero waste.
2. The CSU will encourage the reduction of hazardous waste to the extent possible while supporting the academic program.

G. Sustainable Procurement

1. Campuses will promote use of suppliers and/or vendors who reduce waste, re-purpose recycled material, or support other environmentally friendly practices in the provision of goods or services to the CSU under contract. This may include additional evaluation points in solicitation evaluations for suppliers integrating sustainable practices.
2. To move to zero waste, campus practices should: (1) encourage use of products that minimize the volume of trash sent to landfill or incinerators; (2) participate in the CalRecycle Buy-Recycled program or equivalent; and (3) increase recycled content purchases in all Buy- Recycled program product categories.
3. Campuses shall continue to report on all recycled content product categories, consistent with PCC § 12153-12217 and shall implement improved tracking and reporting procedures for their recycled content purchases.

H. Sustainable Food Service

1. All campus food service organizations should track their sustainable food purchases. Such tracking and reporting will be grounded in the Real Food Challenge guidelines, or equivalent, with consideration to campus requested improvements. Campuses shall strive to increase their sustainable food purchases to 20 percent of total food budget by 2020.
2. Campuses and food service organizations shall collaborate to provide information and/or training on sustainable food service operations to staff and patrons.

I. Sustainable Building Practices

1. All future CSU new construction, remodeling, renovation, and repair projects will be designed with consideration of optimum energy utilization and low life-cycle operating costs and shall exceed all applicable energy codes and regulations (Title 24, Part 6 energy codes) by ten percent. In the areas of specialized construction that are not regulated through the current energy codes, such as historical buildings, museums, and auditoriums, the CSU will ensure that these facilities are designed to consider energy efficiency. Energy efficient and sustainable design features in the project plans and specifications will be considered in balance with the academic program needs of the project within the available project budget.
2. Capital Planning, Design and Construction in the Chancellor's Office shall monitor building sustainability/energy performance and maintain information on design best practices to support the energy efficiency goals and guidelines of this policy. The sustainability performance shall be based on Leadership in Energy and Environmental Design (LEED) principles with consideration to the physical diversity and

microclimates within the CSU.

3. The CSU shall design and build all new buildings and major renovations to meet or exceed the minimum requirements equivalent to LEED Silver. Each campus shall strive to achieve a higher standard equivalent to LEED Gold or Platinum within project budget constraints. Each campus may pursue external certification through the LEED process.

J. Physical Plant Management

1. Each campus shall operate and maintain a comprehensive energy management system that will provide centralized reporting and control of the campus energy related activities.
2. To the extent possible, academic and non-academic programs will be consolidated in a manner to achieve the highest building utilization.
3. All CSU campuses will implement a utilities chargeback system to recover direct and indirect costs of utilities provided to self-supporting and external organizations pursuant to procedures in the Integrated California State University Administrative Manual (ICSUAM).

K. Authority

RESOLVED, by the Board of Trustees of the California State University, that:

1. The revised Sustainability Policy in Agenda Item 1 of the May 20-21, 2014 joint meeting of the CSU Board of Trustees' Committees on Educational Policy and Campus Planning, Buildings and Grounds is adopted.
2. The progress in achieving the goals stated in this revised Sustainability Policy shall be evaluated at the end of 2016-2017. Interim reports may be requested.
3. The chancellor or his designee is authorized to take all necessary steps to implement the intent of this policy including seeking available state, federal, grant, and private sector funds.

(RJEP/CPBG 05-14-01)

All revision dates:

2/5/2020, 9/24/2019

Attachments

No Attachments

Approval Signatures

Step Description	Approver	Date
Final Approval	Steven Relyea: Executive Vice Chan & CFO	2/5/2020
Second Approval	Elvyra San Juan: Asst VC Capital Planning	2/5/2020
Second Approval	Aaron Klemm: Chief, Energy & Sustainability	10/23/2019
First Approval	Shawn Holland: Chief of Facilities Operations	10/15/2019
First Approval	Aaron Klemm: Chief, Energy & Sustainability	10/2/2019

Step Description	Approver	Date
First Approval	James Hoffman: Chief of Construction Mgmt	10/1/2019
First Approval	Paul Gannoe: Chief of Facilities Planning	10/1/2019
First Approval	Aaron Klemm: Chief, Energy & Sustainability	9/25/2019
First Approval	Paul Gannoe: Chief of Facilities Planning	9/25/2019

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**CALIFORNIA STATE UNIVERSITY
RISK MANAGEMENT AUTHORITY**

**BOARD OF DIRECTORS
RESOLUTION NO. 02-14 (BOD)**

**Resolution to Adopt the California State University Risk Management Authority Master
Investment Policy and Investment Policy for the Fixed Income Portfolio**

The Board of Directors of the California State University Risk Management Authority (CSURMA) finds and determines as follows:

- (a) Section 4.3 of the Bylaws of the CSURMA provides that the Executive Committee establish policies and procedures to implement the Agreement, the Bylaws and the operation of specific programs.
- (b) It is the desire of the CSURMA Board of Directors that, when investing funds, the investment objectives, in order of importance, shall be to safeguard the principal through sufficient number and diversity of investments; provide adequate liquidity to meet normal cash needs, scheduled extraordinary cash needs, and unforeseen cash needs; and maintain a constant rate of return representative of current market yield direction.
- (c) Significant effort and energy has been expended in the creation and maintenance of the investment policies of the CSURMA, which is designed to meet those objectives.
- (d) Pursuant to California Government Code Section 53646(a)(2) the Treasurer of the CSURMA shall annually render to the Executive Committee an Investment Policy for review.
- (e) The Executive Committee has reviewed the California State University Risk Management Authority Master Investment Policy and Investment Policy for the Fixed Income Portfolio and finds that they reasonably set forth the procedure, guidelines, and criteria for the operation of the investment program of the California State University Risk Management Authority.

In consideration of the foregoing findings and determinations, IT IS RESOLVED by the Board of Directors of the California State University Risk Management Authority as follows:

- (1) The Treasurer of the California State University Risk Management Authority is directed to adopt the California State University Risk Management Authority Master Investment Policy and related policies, including changing the benchmark of the Fixed Income Portfolio from Barclay's U.S. Intermediate Government-Credit Index to Barclay's U.S. Intermediate Government-Credit – A or Better Index, as the Investment Policies of the California State University Risk Management Authority per the attached documents and annually present them to the Executive Committee for review and amendment as necessary.

I hereby certify that the foregoing is a full, true and correct copy of a Resolution duly and regularly adopted and passed at a meeting of the Board of Directors of the California State University Risk Management Authority held on the 9th day of May, 2014 which was approved by the following vote:

AYES, and in favor thereof, members:

NOES, members:

ABSTAIN, members:

ABSENT, members:



Chair

Cynthia Teniente-Matson

ATTEST:



Secretary-Auditor

Robert Eaton

CHANCELLOR'S OFFICE OVERHEAD COSTS FOR FY 25/26

ISSUE: The CSU Chancellor's Office System Budget Office has not finalized the cost allocation analysis for FY 26/27 but has provided the estimated overhead cost for CSURMA of \$3,901,260 which is a maximum increase of 15% compared to FY 25/26.

RECOMMENDATION: This item is for information only. It will be brought back to the Executive Committee in May for final approval.

FISCAL IMPACT: The Chancellor's Office overhead cost of \$3,901,260 is included in the draft FY 26/27 CSURMA Budget.

BACKGROUND: Staff will be on hand at the meeting to answer questions.

PUBLICATION: None

ATTACHMENT(S): None.

CSURMA BUDGET VARIANCE REPORT AT DECEMBER 31, 2025

ISSUE: Annually, at its March meeting, the Executive Committee reviews the CSURMA Variance Report as of December 31, which shows actual expenditures compared to the approved budget.

RECOMMENDATION: No specific action is requested; however, the Committee may provide direction as appropriate.

FISCAL IMPACT: None at this time; however, this report does show deviations from the budget.

BACKGROUND: During the meeting, the Program Administrator will provide an explanation for some of the larger budget-to-actual variances.

PUBLICATION: None.

ATTACHMENT(S):

- a. CSURMA Variance Report at December 31, 2025

Campus Programs Combined - Budget Variance Report (Unaudited)

	FY 25/26 Adopted	FY 25/26 Anticipated	Variance Favorable (Unfavorable)	FY 25/26 Anticipated	Actuals at 12/31/25	Remaining Expenses
Revenue and Expenses						
OPERATING REVENUES:						
Contributions	150,239,684	149,324,898	914,786	149,324,898	148,862,211	462,687
Reinsurance premiums	(33,473,854)	(30,023,759)	(3,450,095)	(30,023,759)	(30,007,264)	(16,496)
Total operating revenues:	116,765,830	119,301,138	(2,535,308)	119,301,138	118,854,947	446,191
OPERATING EXPENSES:						
DIRECT PROGRAM EXPENSES:						
Claims payment & legal expenses	75,307,574	87,968,468	(12,660,894)	87,968,468	41,082,095	46,886,374
Deductible recoveries	(7,990,547)	(13,025,434)	5,034,887	(13,025,434)	(3,318,531)	(9,706,903)
Claims administrators	4,105,858	4,105,858	-	4,105,858	1,958,661	2,147,197
Claims management information systems	348,778	308,047	40,731	308,047	304,710	3,337
Program administrator	1,638,848	1,638,848	-	1,638,848	819,424	819,424
Brokerage commissions	3,905,474	3,977,075	(71,601)	3,977,075	3,798,632	178,443
Insurance premiums	62,653,656	62,159,197	494,459	62,159,197	61,139,497	1,019,701
Taxes, assessments & fees	160,000	156,016	3,984	156,016	-	156,016
Actuarial services	18,500	17,865	635	17,865	16,721	1,144
Claims audit	16,000	16,000	-	16,000	16,000	-
Coverage counsel	10,000	-	10,000	-	-	-
Program legal	22,000	-	22,000	-	-	-
Miscellaneous program services	8,492	8,424	68	8,424	450	7,975
Workshops/training	178,238	112,936	65,302	112,936	42,000	70,936
Loss control	1,615,269	1,198,753	416,516	1,198,753	322,671	876,082
Depreciation and amortization - Depreciation	-	-	-	-	-	-
Appraisals	-	-	-	-	-	-
Reinsurance/excess recoveries	(22,995,243)	(22,046,642)	(948,601)	(22,046,642)	(9,471,983)	(12,574,659)
Program committee	-	-	-	-	-	-
Dividend distributions (Assessment collections)	(5,000,000)	(5,000,000)	-	(5,000,000)	(5,000,000)	-
Change in claims losses and loss adjustment expenses	-	-	-	-	-	-
Total direct program expenses:	114,002,897	121,595,412	(7,592,515)	121,595,412	91,710,346	29,885,066
GENERAL & ADMINISTRATIVE EXPENSES:						
Financial audit	33,879	25,409	8,470	25,409	-	25,409
Executive Committee & Board expenses	8,470	8,470	-	8,470	1,957	6,513
JPA insurance	68,501	68,502	-	68,502	51,353	17,149
Memberships, associations & dues	59,912	59,912	-	59,912	56,130	3,782
Chancellor's Office Overhead Costs	2,356,034	2,356,034	-	2,356,034	1,187,222	1,168,811
JPA accreditation	-	-	-	-	-	-
JPA legal	-	-	-	-	-	-
Miscellaneous indirect services	36,463	21,174	15,289	21,174	15,168	6,006
Total general & administrative expenses:	2,563,259	2,539,500	23,759	2,539,500	1,311,830	1,227,670
TOTAL OPERATING EXPENSES:	116,566,156	124,134,912	(7,568,756)	124,134,912	93,022,176	31,112,736
NON-OPERATING REVENUES:						
Investment income (loss)	1,315,657	4,385,527	3,069,870	4,385,527	3,136,351	1,249,176
Total non-operating revenues:	1,315,657	4,385,527	3,069,870	4,385,527	3,136,351	1,249,176

AORMA Programs Combined - Budget Variance Report (Unaudited)

	FY 25/26 Adopted	FY 25/26 Anticipated	Variance Favorable (Unfavorable)	FY 25/26 Anticipated	Actuals at 12/31/25	Remaining Expenses
Revenue and Expenses						
OPERATING REVENUES:						
Contributions	25,963,215	27,910,534	(1,947,319)	27,910,534	25,686,105	2,224,429
Reinsurance premiums	(13,430,606)	(11,893,787)	(1,536,819)	(11,893,787)	(11,756,616)	(137,170)
Total operating revenues:	12,532,609	16,016,747	(3,484,138)	16,016,747	13,929,488	2,087,259
OPERATING EXPENSES:						
DIRECT PROGRAM EXPENSES:						
Claims payment & legal expenses	7,286,994	8,503,145	(1,216,151)	8,503,145	2,279,473	6,223,672
Deductible recoveries	(200,000)	(64,000)	(136,000)	(64,000)	(31,063)	(32,938)
Claims administrators	475,420	396,991	78,429	396,991	194,164	202,827
Claims management information systems	32,990	19,149	13,841	19,149	18,263	886
Program administrator	1,556,720	1,556,720	-	1,556,720	778,360	778,360
Brokerage commissions	989,983	930,965	59,018	930,965	926,001	4,964
Insurance premiums	4,884,817	5,005,510	(120,693)	5,005,510	4,688,960	316,550
Taxes, assessments & fees	86,998	18,000	68,998	18,000	18,780	(780)
Actuarial services	12,770	13,922	(1,152)	13,922	11,413	2,510
Claims audit	6,500	6,500	-	6,500	6,500	-
Coverage counsel	5,000	-	5,000	-	-	-
Program legal	2,500	-	2,500	-	-	-
Miscellaneous program services	1,508	1,686	(178)	1,686	-	1,686
Workshops/training	132,262	132,363	(101)	132,363	77,832	54,531
Loss control	234,176	171,672	62,504	171,672	61,090	110,582
Depreciation and amortization - Depreciation	-	-	-	-	-	-
Appraisals	-	-	-	-	-	-
Reinsurance/excess recoveries	(1,656,790)	(1,756,418)	99,628	(1,756,418)	(988,357)	(768,061)
Program committee	15,000	8,704	6,296	8,704	3,548	5,156
Dividend distributions (Assessment collections)	(1,794,085)	(462,144)	(1,331,941)	(462,144)	(460,073)	(2,071)
Change in claims losses and loss adjustment expenses	-	-	-	-	-	-
Total direct program expenses:	12,072,763	14,482,765	(2,410,002)	14,482,765	7,584,892	6,897,873
GENERAL & ADMINISTRATIVE EXPENSES:						
Financial audit	6,016	4,512	1,504	4,512	-	4,512
Executive Committee & Board expenses	1,505	1,504	1	1,504	348	1,156
JPA insurance	12,164	12,164	0	12,164	41,617	(29,453)
Memberships, associations & dues	10,638	10,638	(0)	10,638	2,755	7,883
Chancellor's Office Overhead Costs	418,357	418,357	(0)	418,357	210,299	208,059
JPA accreditation	-	-	-	-	-	-
JPA legal	-	-	-	-	-	-
Miscellaneous indirect services	6,474	3,760	2,714	3,760	2,573	1,187
Total general & administrative expenses:	455,154	450,935	4,219	450,935	257,591	193,345
TOTAL OPERATING EXPENSES:	12,527,917	14,933,700	(2,405,783)	14,933,700	7,842,482	7,091,218
NON-OPERATING REVENUES:						
Investment income (loss)	172,445	574,813	402,368	574,813	640,619	65,806
Total non-operating revenues:	172,445	574,813	402,368	574,813	640,619	65,806

**California State University Risk Management
Budget v. Actual by Program as of 12/31/2025**
(Unaudited)

	Liability			
	<u>FY25/26 Budget</u>	<u>YTD Actual</u>	<u>Variance: Favorable (Unfavorable)</u>	<u>Actual as % of Budget</u>
OPERATING REVENUES:				
Contributions	45,763,648	45,349,282	(414,366)	99%
Reinsurance premiums	(3,197,344)	(2,945,638)	251,706	92%
Total operating revenues:	42,566,304	42,403,645	(162,659)	100%
OPERATING EXPENSES:				
DIRECT PROGRAM EXPENSES:				
Claims payment & legal expenses	22,792,641	17,526,696	5,265,945	77%
Deductible recoveries	(7,990,547)	(3,318,531)	(4,672,016)	42%
Claims administrators	—	—	—	—%
Claims management information systems	197,740	201,790	(4,050)	102%
Program administrator	311,381	155,690	155,691	50%
Brokerage commissions	2,849,545	2,961,556	(112,011)	104%
Insurance premiums	22,370,925	22,677,843	(306,918)	101%
Taxes, assessments & fees	160,000	—	160,000	—%
Actuarial services	5,500	5,309	191	97%
Claims audit	5,000	5,000	—	100%
Coverage counsel	10,000	—	10,000	—%
Program legal	22,000	—	22,000	—%
Miscellaneous program services	2,658	450	2,209	17%
Workshops/training	85,085	13,632	71,453	16%
Loss control	1,234,348	228,088	1,006,260	18%
Depreciation and amortization - Depreciation	—	—	—	—%
Appraisals	—	—	—	—%
Reinsurance/excess recoveries	—	(400,000)	400,000	—%
Program committee	—	—	—	—%
Dividend distributions (Assessment collections)	(5,000,000)	(5,000,000)	—	100%
Change in claims losses and loss adjustment expenses	—	—	—	—%
Total direct program expenses:	37,056,276	35,057,522	1,998,754	95%
GENERAL & ADMINISTRATIVE EXPENSES:				
Financial audit	10,604	—	10,604	—%
Executive Committee & Board expenses	2,651	613	2,038	23%
JPA insurance	21,440	15,981	5,459	75%
Memberships, associations & dues	18,752	16,160	2,592	86%
Chancellor's Office Overhead Costs	737,411	373,578	363,833	51%
JPA accreditation	—	—	—	—%
JPA legal	—	—	—	—%
Miscellaneous indirect services	11,412	6,230	5,182	55%
Total general & administrative expenses:	802,270	412,562	389,708	51%
Total operating expenses:	37,858,546	35,470,084	2,388,462	94%
NON-OPERATING REVENUES:				
Investment income (loss)	528,296	910,956	382,660	172%
Miscellaneous fee revenue	—	—	—	—%
Interest Expense	—	—	—	—%
Transfer In(Out)	—	—	—	—%
Total non-operating revenues:	528,296	910,956	382,660	172%
BEGINNING RETAINED EARNINGS	(12,921,546)	(28,248,653)		
ADJUSTMENTS TO RETAINED EARNINGS	—	—		
TOTAL ADJUSTED RETAINED EARNINGS	(12,921,546)	(28,248,653)		
NET SURPLUS(DEFICIT)	5,236,054	7,844,517	2,608,463	150%
ENDING RETAINED EARNINGS	(7,685,492)	(20,404,137)		

**California State University Risk Management
Budget v. Actual by Program as of 12/31/2025**

(Unaudited)

**Workers'
Compensation**

	<u>FY25/26 Budget</u>	<u>YTD Actual</u>	<u>Variance: Favorable (Unfavorable)</u>	<u>Actual as % of Budget</u>
OPERATING REVENUES:				
Contributions	34,940,364	34,940,364	—	100 %
Reinsurance premiums	—	—	—	— %
Total operating revenues:	34,940,364	34,940,364	—	100 %
OPERATING EXPENSES:				
DIRECT PROGRAM EXPENSES:				
Claims payment & legal expenses	23,940,912	8,109,264	15,831,648	34 %
Deductible recoveries	—	—	—	— %
Claims administrators	3,467,571	1,733,786	1,733,786	50 %
Claims management information systems	119,329	72,557	46,772	61 %
Program administrator	852,201	426,100	426,101	50 %
Brokerage commissions	—	2,189	(2,189)	— %
Insurance premiums	32,254,015	32,057,433	196,582	99 %
Taxes, assessments & fees	—	—	—	— %
Actuarial services	5,500	4,865	635	88 %
Claims audit	—	—	—	— %
Coverage counsel	—	—	—	— %
Program legal	—	—	—	— %
Miscellaneous program services	2,029	—	2,029	— %
Workshops/training	40,222	10,270	29,952	26 %
Loss control	309,725	58,997	250,728	19 %
Depreciation and amortization - Depreciation	—	—	—	— %
Appraisals	—	—	—	— %
Reinsurance/excess recoveries	(22,995,243)	(9,071,983)	(13,923,260)	39 %
Program committee	—	—	—	— %
Dividend distributions (Assessment collections)	—	—	—	— %
Change in claims losses and loss adjustment expenses	—	—	—	— %
Total direct program expenses:	37,996,261	33,403,478	4,592,783	88 %
GENERAL & ADMINISTRATIVE EXPENSES:				
Financial audit	8,096	—	8,096	— %
Executive Committee & Board expenses	2,024	468	1,556	23 %
JPA insurance	16,369	12,290	4,079	75 %
Memberships, associations & dues	14,317	30,029	(15,712)	210 %
Chancellor's Office Overhead Costs	563,011	283,012	279,999	50 %
JPA accreditation	—	—	—	— %
JPA legal	—	—	—	— %
Miscellaneous indirect services	8,713	7,074	1,639	81 %
Total general & administrative expenses:	612,530	332,872	279,658	54 %
Total operating expenses:	38,608,791	33,736,350	4,872,441	87 %
NON-OPERATING REVENUES:				
Investment income (loss)	343,478	1,762,151	1,418,673	513 %
Miscellaneous fee revenue	—	—	—	— %
Interest Expense	—	—	—	— %
Transfer In(Out)	—	—	—	— %
Total non-operating revenues:	343,478	1,762,151	1,418,673	513 %
BEGINNING RETAINED EARNINGS	19,551,349	22,400,507		
ADJUSTMENTS TO RETAINED EARNINGS	—	—		
TOTAL ADJUSTED RETAINED EARNINGS	19,551,349	22,400,507		
NET SURPLUS(DEFICIT)	(3,324,949)	2,966,165	6,291,114	(89)%
ENDING RETAINED EARNINGS	16,226,400	25,366,672		

**California State University Risk Management
Budget v. Actual by Program as of 12/31/2025**
(Unaudited)

	IDL/NDI/UI			
	<u>FY25/26 Budget</u>	<u>YTD Actual</u>	<u>Variance: Favorable (Unfavorable)</u>	<u>Actual as % of Budget</u>
OPERATING REVENUES:				
Contributions	14,991,757	14,991,757	—	100 %
Reinsurance premiums	—	—	—	— %
Total operating revenues:	14,991,757	14,991,757	—	100 %
OPERATING EXPENSES:				
DIRECT PROGRAM EXPENSES:				
Claims payment & legal expenses	14,421,971	9,396,362	5,025,609	65 %
Deductible recoveries	—	—	—	— %
Claims administrators	100,000	44,876	55,124	45 %
Claims management information systems	—	—	—	— %
Program administrator	196,662	98,332	98,330	50 %
Brokerage commissions	—	938	(938)	— %
Insurance premiums	—	—	—	— %
Taxes, assessments & fees	—	—	—	— %
Actuarial services	—	—	—	— %
Claims audit	—	—	—	— %
Coverage counsel	—	—	—	— %
Program legal	—	—	—	— %
Miscellaneous program services	871	—	871	— %
Workshops/training	12,968	4,364	8,604	34 %
Loss control	—	—	—	— %
Depreciation and amortization - Depreciation	—	—	—	— %
Appraisals	—	—	—	— %
Reinsurance/excess recoveries	—	—	—	— %
Program committee	—	—	—	— %
Dividend distributions (Assessment collections)	—	—	—	— %
Change in claims losses and loss adjustment expenses	—	—	—	— %
Total direct program expenses:	14,732,472	9,544,871	5,187,601	65 %
GENERAL & ADMINISTRATIVE EXPENSES:				
Financial audit	3,474	—	3,474	— %
Executive Committee & Board expenses	868	201	667	23 %
JPA insurance	7,024	5,268	1,756	75 %
Memberships, associations & dues	6,143	2,229	3,914	36 %
Chancellor's Office Overhead Costs	241,569	121,431	120,138	50 %
JPA accreditation	—	—	—	— %
JPA legal	—	—	—	— %
Miscellaneous indirect services	3,738	850	2,888	23 %
Total general & administrative expenses:	262,816	129,979	132,837	49 %
Total operating expenses:	14,995,288	9,674,850	5,320,438	65 %
NON-OPERATING REVENUES:				
Investment income (loss)	188,618	211,530	22,912	112 %
Miscellaneous fee revenue	—	—	—	— %
Interest Expense	—	—	—	— %
Transfer In(Out)	—	—	—	— %
Total non-operating revenues:	188,618	211,530	22,912	112 %
BEGINNING RETAINED EARNINGS	7,555,333	6,861,148		
ADJUSTMENTS TO RETAINED EARNINGS	—	—		
TOTAL ADJUSTED RETAINED EARNINGS	7,555,333	6,861,148		
NET SURPLUS(DEFICIT)	185,087	5,528,437	5,343,350	2987 %
ENDING RETAINED EARNINGS	7,740,420.00	12,389,585		

California State University Risk Management
Budget v. Actual by Program as of 12/31/2025
(Unaudited)

	Property			
	<u>FY25/26 Budget</u>	<u>YTD Actual</u>	<u>Variance:</u> <u>Favorable</u> <u>(Unfavorable)</u>	<u>Actual</u> <u>as % of Budget</u>
OPERATING REVENUES:				
Contributions	45,718,188	45,273,369	(444,819)	99 %
Reinsurance premiums	(30,276,510)	(27,061,626)	3,214,884	89 %
Total operating revenues:	15,441,678	18,211,743	2,770,065	118 %
OPERATING EXPENSES:				
DIRECT PROGRAM EXPENSES:				
Claims payment & legal expenses	10,000,000	3,625,644	6,374,356	36 %
Deductible recoveries	—	—	—	— %
Claims administrators	298,287	—	298,287	— %
Claims management information systems	31,709	30,363	1,346	96 %
Program administrator	262,216	131,108	131,108	50 %
Brokerage commissions	1,052,762	832,955	219,807	79 %
Insurance premiums	3,978,429	3,322,154	656,275	84 %
Taxes, assessments & fees	—	—	—	— %
Actuarial services	2,000	1,746	254	87 %
Claims audit	—	—	—	— %
Coverage counsel	—	—	—	— %
Program legal	—	—	—	— %
Miscellaneous program services	2,655	—	2,655	— %
Workshops/training	39,545	13,734	25,811	35 %
Loss control	71,196	35,586	35,610	50 %
Depreciation and amortization - Depreciation	—	—	—	— %
Appraisals	—	—	—	— %
Reinsurance/excess recoveries	—	—	—	— %
Program committee	—	—	—	— %
Dividend distributions (Assessment collections)	—	—	—	— %
Change in claims losses and loss adjustment expenses	—	—	—	— %
Total direct program expenses:	15,738,799	7,993,290	7,745,509	51 %
GENERAL & ADMINISTRATIVE EXPENSES:				
Financial audit	10,593	—	10,593	— %
Executive Committee & Board expenses	2,648	612	2,036	23 %
JPA insurance	21,419	16,115	5,304	75 %
Memberships, associations & dues	18,733	6,958	11,775	37 %
Chancellor's Office Overhead Costs	736,678	370,311	366,367	50 %
JPA accreditation	—	—	—	— %
JPA legal	—	—	—	— %
Miscellaneous indirect services	11,402	340	11,062	3 %
Total general & administrative expenses:	801,473	394,336	407,137	49 %
Total operating expenses:	16,540,272	8,387,626	8,152,646	51 %
NON-OPERATING REVENUES:				
Investment income (loss)	167,423	83,733	(83,690)	50 %
Miscellaneous fee revenue	—	—	—	— %
Interest Expense	—	—	—	— %
Transfer In(Out)	—	—	—	— %
Total non-operating revenues:	167,423	83,733	(83,690)	50 %
BEGINNING RETAINED EARNINGS	7,527,965	14,583,790		
ADJUSTMENTS TO RETAINED EARNINGS	—	—		
TOTAL ADJUSTED RETAINED EARNINGS	7,527,965	14,583,790		
NET SURPLUS(DEFICIT)	(931,171)	9,907,849	10,839,020	(1064)%
ENDING RETAINED EARNINGS	6,596,794	24,491,640		

**California State University Risk Management
Budget v. Actual by Program as of 12/31/2025**
(Unaudited)

	AIME			
	<u>FY25/26 Budget</u>	<u>YTD Actual</u>	<u>Variance: Favorable (Unfavorable)</u>	<u>Actual as % of Budget</u>
OPERATING REVENUES:				
Contributions	4,801,258	4,282,971	(518,287)	89%
Reinsurance premiums	—	—	—	—%
Total operating revenues:	4,801,258	4,282,971	(518,287)	89%
OPERATING EXPENSES:				
DIRECT PROGRAM EXPENSES:				
Claims payment & legal expenses	4,152,050	2,424,128	1,727,922	58%
Deductible recoveries	—	—	—	—%
Claims administrators	240,000	180,000	60,000	75%
Claims management information systems	—	—	—	—%
Program administrator	16,388	8,194	8,194	50%
Brokerage commissions	3,167	994	2,173	31%
Insurance premiums	25,818	3,918	21,900	15%
Taxes, assessments & fees	—	—	—	—%
Actuarial services	5,500	4,802	698	87%
Claims audit	11,000	11,000	—	100%
Coverage counsel	—	—	—	—%
Program legal	—	—	—	—%
Miscellaneous program services	279	—	279	—%
Workshops/training	418	—	418	—%
Loss control	—	—	—	—%
Depreciation and amortization - Depreciation	—	—	—	—%
Appraisals	—	—	—	—%
Reinsurance/excess recoveries	—	—	—	—%
Program committee	—	—	—	—%
Dividend distributions (Assessment collections)	—	—	—	—%
Change in claims losses and loss adjustment expenses	—	—	—	—%
Total direct program expenses:	4,454,620	2,633,036	1,821,584	59%
GENERAL & ADMINISTRATIVE EXPENSES:				
Financial audit	1,112	—	1,112	—%
Executive Committee & Board expenses	279	64	215	23%
JPA insurance	2,249	1,699	550	76%
Memberships, associations & dues	1,967	753	1,214	38%
Chancellor's Office Overhead Costs	77,365	38,890	38,475	50%
JPA accreditation	—	—	—	—%
JPA legal	—	—	—	—%
Miscellaneous indirect services	1,198	674	524	56%
Total general & administrative expenses:	84,170	42,080	42,090	50%
Total operating expenses:	4,538,790	2,675,117	1,863,673	59%
NON-OPERATING REVENUES:				
Investment income (loss)	87,842	167,981	80,139	191%
Miscellaneous fee revenue	—	—	—	—%
Interest Expense	—	—	—	—%
Transfer In(Out)	—	—	—	—%
Total non-operating revenues:	87,842	167,981	80,139	191%
BEGINNING RETAINED EARNINGS	1,703,776	880,199		
ADJUSTMENTS TO RETAINED EARNINGS	—	—		
TOTAL ADJUSTED RETAINED EARNINGS	1,703,776	880,199		
NET SURPLUS(DEFICIT)	350,310	1,775,835	1,425,525	507%
ENDING RETAINED EARNINGS	2,054,086.00	2,656,035		

**California State University Risk Management
Budget v. Actual by Program as of 12/31/2025**
(Unaudited)

**Auto
Liability**

	<u>FY25/26 Budget</u>	<u>YTD Actual</u>	<u>Variance: Favorable (Unfavorable)</u>	<u>Actual as % of Budget</u>
OPERATING REVENUES:				
Contributions	4,024,469	4,024,468	(1)	100%
Reinsurance premiums	—	—	—	—%
Total operating revenues:	4,024,469	4,024,468	(1)	100%
OPERATING EXPENSES:				
DIRECT PROGRAM EXPENSES:				
Claims payment & legal expenses	—	—	—	—%
Deductible recoveries	—	—	—	—%
Claims administrators	—	—	—	—%
Claims management information systems	—	—	—	—%
Program administrator	—	—	—	—%
Brokerage commissions	—	—	—	—%
Insurance premiums	4,024,469	3,078,149	946,320	76%
Taxes, assessments & fees	—	—	—	—%
Actuarial services	—	—	—	—%
Claims audit	—	—	—	—%
Coverage counsel	—	—	—	—%
Program legal	—	—	—	—%
Miscellaneous program services	—	—	—	—%
Workshops/training	—	—	—	—%
Loss control	—	—	—	—%
Depreciation and amortization - Depreciation	—	—	—	—%
Appraisals	—	—	—	—%
Reinsurance/excess recoveries	—	—	—	—%
Program committee	—	—	—	—%
Dividend distributions (Assessment collections)	—	—	—	—%
Change in claims losses and loss adjustment expenses	—	—	—	—%
Total direct program expenses:	4,024,469	3,078,149	946,320	76%
GENERAL & ADMINISTRATIVE EXPENSES:				
Financial audit	—	—	—	—%
Executive Committee & Board expenses	—	—	—	—%
JPA insurance	—	—	—	—%
Memberships, associations & dues	—	—	—	—%
Chancellor's Office Overhead Costs	—	—	—	—%
JPA accreditation	—	—	—	—%
JPA legal	—	—	—	—%
Miscellaneous indirect services	—	—	—	—%
Total general & administrative expenses:	—	—	—	—%
Total operating expenses:	4,024,469	3,078,149	946,320	76%
NON-OPERATING REVENUES:				
Investment income (loss)	—	—	—	—%
Miscellaneous fee revenue	—	—	—	—%
Interest Expense	—	—	—	—%
Transfer In(Out)	—	—	—	—%
Total non-operating revenues:	—	—	—	—%
BEGINNING RETAINED EARNINGS	(3,317,563)	(3,317,561)		
ADJUSTMENTS TO RETAINED EARNINGS	—	—		
TOTAL ADJUSTED RETAINED EARNINGS	(3,317,563)	(3,317,561)		
NET SURPLUS(DEFICIT)	—	946,319	946,319	—%
ENDING RETAINED EARNINGS	(3,317,563)	(2,371,242)		

**California State University Risk Management
Budget v. Actual by Program as of 12/31/2025**

(Unaudited)

AORMA

Liability

	<u>FY25/26 Budget</u>	<u>YTD Actual</u>	<u>Variance: Favorable (Unfavorable)</u>	<u>Actual as % of Budget</u>
OPERATING REVENUES:				
Contributions	11,787,359	11,681,242	(106,117)	99%
Reinsurance premiums	(4,419,039)	(3,925,274)	493,765	89%
Total operating revenues:	7,368,320	7,755,968	387,648	105%
OPERATING EXPENSES:				
DIRECT PROGRAM EXPENSES:				
Claims payment & legal expenses	3,444,937	675,295	2,769,642	20%
Deductible recoveries	(200,000)	(31,063)	(168,938)	16%
Claims administrators	18,000	9,000	9,000	50%
Claims management information systems	8,175	7,828	347	96%
Program administrator	731,658	365,830	365,828	50%
Brokerage commissions	702,477	645,988	56,489	92%
Insurance premiums	1,774,200	1,597,857	176,343	90%
Taxes, assessments & fees	—	—	—	—%
Actuarial services	5,220	4,802	418	92%
Claims audit	6,500	6,500	—	100%
Coverage counsel	5,000	—	5,000	—%
Program legal	2,500	—	2,500	—%
Miscellaneous program services	685	—	685	—%
Workshops/training	75,472	32,714	42,758	43%
Loss control	185,824	37,051	148,773	20%
Depreciation and amortization - Depreciation	—	—	—	—%
Appraisals	—	—	—	—%
Reinsurance/excess recoveries	—	(471,005)	471,005	—%
Program committee	6,810	1,695	5,115	25%
Dividend distributions (Assessment collections)	(2,700,000)	(960,073)	(1,739,927)	36%
Change in claims losses and loss adjustment expenses	—	—	—	—%
Total direct program expenses:	4,067,458	1,922,420	2,145,038	47%
GENERAL & ADMINISTRATIVE EXPENSES:				
Financial audit	2,731	—	2,731	—%
Executive Committee & Board expenses	683	158	525	23%
JPA insurance	5,522	18,799	(13,277)	340%
Memberships, associations & dues	4,830	—	4,830	—%
Chancellor's Office Overhead Costs	189,935	95,476	94,459	50%
JPA accreditation	—	—	—	—%
JPA legal	—	—	—	—%
Miscellaneous indirect services	2,940	1,016	1,924	35%
Total general & administrative expenses:	206,641	115,448	91,193	56%
Total operating expenses:	4,274,099	2,037,869	2,236,230	48%
NON-OPERATING REVENUES:				
Investment income (loss)	72,167	252,880	180,713	350%
Miscellaneous fee revenue	—	—	—	—%
Interest Expense	—	—	—	—%
Transfer In(Out)	—	—	—	—%
Total non-operating revenues:	72,167	252,880	180,713	350%
BEGINNING RETAINED EARNINGS	(2,133,507)	(1,475,885)		
ADJUSTMENTS TO RETAINED EARNINGS	—	—		
TOTAL ADJUSTED RETAINED EARNINGS	(2,133,507)	(1,475,885)		
NET SURPLUS(DEFICIT)	3,166,388	5,970,979	2,804,591	189%
ENDING RETAINED EARNINGS	1,032,881.00	4,495,094		

**California State University Risk Management
Budget v. Actual by Program as of 12/31/2025**

(Unaudited)

AORMA

Workers' Comp

	<u>FY25/26 Budget</u>	<u>YTD Actual</u>	<u>Variance: Favorable (Unfavorable)</u>	<u>Actual as % of Budget</u>
OPERATING REVENUES:				
Contributions	2,265,731	2,946,925	681,194	130%
Reinsurance premiums	—	—	—	—%
Total operating revenues:	2,265,731	2,946,925	681,194	130%
OPERATING EXPENSES:				
DIRECT PROGRAM EXPENSES:				
Claims payment & legal expenses	1,701,746	532,305	1,169,441	31%
Deductible recoveries	—	—	—	—%
Claims administrators	341,991	170,996	170,996	50%
Claims management information systems	17,791	3,709	14,082	21%
Program administrator	451,449	225,724	225,725	50%
Brokerage commissions	—	151	(151)	—%
Insurance premiums	2,494,838	2,510,145	(15,307)	101%
Taxes, assessments & fees	86,998	18,780	68,218	22%
Actuarial services	5,550	4,865	685	88%
Claims audit	—	—	—	—%
Coverage counsel	—	—	—	—%
Program legal	—	—	—	—%
Miscellaneous program services	132	—	132	—%
Workshops/training	9,702	9,493	209	98%
Loss control	25,502	7,292	18,210	29%
Depreciation and amortization - Depreciation	—	—	—	—%
Appraisals	—	—	—	—%
Reinsurance/excess recoveries	(1,656,790)	(517,352)	(1,139,438)	31%
Program committee	1,309	326	983	25%
Dividend distributions (Assessment collections)	905,915	500,000	405,915	55%
Change in claims losses and loss adjustment expenses	—	—	—	—%
Total direct program expenses:	4,386,133	3,466,434	919,699	79%
GENERAL & ADMINISTRATIVE EXPENSES:				
Financial audit	525	—	525	—%
Executive Committee & Board expenses	131	30	101	23%
JPA insurance	1,062	3,680	(2,618)	347%
Memberships, associations & dues	928	2,755	(1,827)	297%
Chancellor's Office Overhead Costs	36,509	18,352	18,157	50%
JPA accreditation	—	—	—	—%
JPA legal	—	—	—	—%
Miscellaneous indirect services	565	641	(76)	113%
Total general & administrative expenses:	39,720	25,458	14,262	64%
Total operating expenses:	4,425,853	3,491,892	933,961	79%
NON-OPERATING REVENUES:				
Investment income (loss)	57,567	159,694	102,127	277%
Miscellaneous fee revenue	—	—	—	—%
Interest Expense	—	—	—	—%
Transfer In(Out)	—	—	—	—%
Total non-operating revenues:	57,567	159,694	102,127	277%
BEGINNING RETAINED EARNINGS	5,690,269	3,896,895		
ADJUSTMENTS TO RETAINED EARNINGS	—	—		
TOTAL ADJUSTED RETAINED EARNINGS	5,690,269	3,896,895		
NET SURPLUS(DEFICIT)	(2,102,555)	(385,273)	1,717,282	18%
ENDING RETAINED EARNINGS	3,587,714	3,511,622		

**California State University Risk Management
Budget v. Actual by Program as of 12/31/2025**

(Unaudited)

AORMA

Property

	<u>FY25/26 Budget</u>	<u>YTD Actual</u>	<u>Variance: Favorable (Unfavorable)</u>	<u>Actual as % of Budget</u>
OPERATING REVENUES:				
Contributions	10,126,487	9,865,992	(260,495)	97%
Reinsurance premiums	(9,011,567)	(7,831,343)	1,180,224	87%
Total operating revenues:	1,114,920	2,034,649	919,729	182%
OPERATING EXPENSES:				
DIRECT PROGRAM EXPENSES:				
Claims payment & legal expenses	629,542	176,001	453,541	28%
Deductible recoveries	—	—	—	—%
Claims administrators	99,429	—	99,429	—%
Claims management information systems	7,024	6,725	299	96%
Program administrator	295,777	147,888	147,889	50%
Brokerage commissions	256,992	252,932	4,060	98%
Insurance premiums	341,806	331,038	10,768	97%
Taxes, assessments & fees	—	—	—	—%
Actuarial services	2,000	1,746	254	87%
Claims audit	—	—	—	—%
Coverage counsel	—	—	—	—%
Program legal	—	—	—	—%
Miscellaneous program services	588	—	588	—%
Workshops/training	43,360	34,080	9,280	79%
Loss control	22,850	16,747	6,103	73%
Depreciation and amortization - Depreciation	—	—	—	—%
Appraisals	—	—	—	—%
Reinsurance/excess recoveries	—	—	—	—%
Program committee	5,850	1,456	4,394	25%
Dividend distributions (Assessment collections)	—	—	—	—%
Change in claims losses and loss adjustment expenses	—	—	—	—%
Total direct program expenses:	1,705,218	968,614	736,604	57%
GENERAL & ADMINISTRATIVE EXPENSES:				
Financial audit	2,347	—	2,347	—%
Executive Committee & Board expenses	587	136	451	23%
JPA insurance	4,744	16,290	(11,546)	343%
Memberships, associations & dues	4,149	—	4,149	—%
Chancellor's Office Overhead Costs	163,173	82,023	81,150	50%
JPA accreditation	—	—	—	—%
JPA legal	—	—	—	—%
Miscellaneous indirect services	2,525	230	2,295	9%
Total general & administrative expenses:	177,525	98,679	78,846	56%
Total operating expenses:	1,882,743	1,067,293	815,450	57%
NON-OPERATING REVENUES:				
Investment income (loss)	13,894	57,117	43,223	411%
Miscellaneous fee revenue	—	—	—	—%
Interest Expense	—	—	—	—%
Transfer In(Out)	—	—	—	—%
Total non-operating revenues:	13,894	57,117	43,223	411%
BEGINNING RETAINED EARNINGS	2,516,575	3,045,318		
ADJUSTMENTS TO RETAINED EARNINGS	—	—		
TOTAL ADJUSTED RETAINED EARNINGS	2,516,575	3,045,318		
NET SURPLUS(DEFICIT)	(753,929)	1,024,473	1,778,402	-136%
ENDING RETAINED EARNINGS	1,762,646	4,069,791		

**California State University Risk Management
Budget v. Actual by Program as of 12/31/2025**

(Unaudited)

AORMA

Crime

	<u>FY25/26 Budget</u>	<u>YTD Actual</u>	<u>Variance: Favorable (Unfavorable)</u>	<u>Actual as % of Budget</u>
OPERATING REVENUES:				
Contributions	497,437	494,579	(2,858)	99%
Reinsurance premiums	—	—	—	—%
Total operating revenues:	497,437	494,579	(2,858)	99%
OPERATING EXPENSES:				
DIRECT PROGRAM EXPENSES:				
Claims payment & legal expenses	150,000	—	150,000	—%
Deductible recoveries	—	—	—	—%
Claims administrators	—	—	—	—%
Claims management information systems	—	—	—	—%
Program administrator	31,134	15,568	15,566	50%
Brokerage commissions	30,441	26,852	3,589	88%
Insurance premiums	273,973	249,919	24,054	91%
Taxes, assessments & fees	—	—	—	—%
Actuarial services	—	—	—	—%
Claims audit	—	—	—	—%
Coverage counsel	—	—	—	—%
Program legal	—	—	—	—%
Miscellaneous program services	28	—	28	—%
Workshops/training	2,130	1,544	586	73%
Loss control	—	—	—	—%
Depreciation and amortization - Depreciation	—	—	—	—%
Appraisals	—	—	—	—%
Reinsurance/excess recoveries	—	—	—	—%
Program committee	288	72	216	25%
Dividend distributions (Assessment collections)	—	—	—	—%
Change in claims losses and loss adjustment expenses	—	—	—	—%
Total direct program expenses:	487,994	293,955	194,039	60%
GENERAL & ADMINISTRATIVE EXPENSES:				
Financial audit	115	—	115	—%
Executive Committee & Board expenses	29	7	22	23%
JPA insurance	233	798	(565)	342%
Memberships, associations & dues	204	—	204	—%
Chancellor's Office Overhead Costs	8,015	4,029	3,986	50%
JPA accreditation	—	—	—	—%
JPA legal	—	—	—	—%
Miscellaneous indirect services	124	54	70	43%
Total general & administrative expenses:	8,720	4,887	3,833	56%
Total operating expenses:	496,714	298,842	197,872	60%
NON-OPERATING REVENUES:				
Investment income (loss)	11,975	13,357	1,382	112%
Miscellaneous fee revenue	—	—	—	—%
Interest Expense	—	—	—	—%
Transfer In(Out)	—	—	—	—%
Total non-operating revenues:	11,975	13,357	1,382	112%
BEGINNING RETAINED EARNINGS	851,780	1,013,226		
ADJUSTMENTS TO RETAINED EARNINGS	—	—		
TOTAL ADJUSTED RETAINED EARNINGS	851,780	1,013,226		
NET SURPLUS(DEFICIT)	12,698	209,094	196,396	1647%
ENDING RETAINED EARNINGS	864,478	1,222,319		

**California State University Risk Management
Budget v. Actual by Program as of 12/31/2025**

(Unaudited)

AORMA

UIP

	<u>FY25/26 Budget</u>	<u>YTD Actual</u>	<u>Variance: Favorable (Unfavorable)</u>	<u>Actual as % of Budget</u>
OPERATING REVENUES:				
Contributions	1,286,201	697,367	(588,834)	54%
Reinsurance premiums	—	—	—	—%
Total operating revenues:	1,286,201	697,367	(588,834)	54%
OPERATING EXPENSES:				
DIRECT PROGRAM EXPENSES:				
Claims payment & legal expenses	1,360,769	895,872	464,897	66%
Deductible recoveries	—	—	—	—%
Claims administrators	16,000	14,169	1,831	89%
Claims management information systems	—	—	—	—%
Program administrator	46,702	23,350	23,352	50%
Brokerage commissions	73	78	(5)	107%
Insurance premiums	—	—	—	—%
Taxes, assessments & fees	—	—	—	—%
Actuarial services	—	—	—	—%
Claims audit	—	—	—	—%
Coverage counsel	—	—	—	—%
Program legal	—	—	—	—%
Miscellaneous program services	75	—	75	—%
Workshops/training	1,598	—	1,598	—%
Loss control	—	—	—	—%
Depreciation and amortization - Depreciation	—	—	—	—%
Appraisals	—	—	—	—%
Reinsurance/excess recoveries	—	—	—	—%
Program committee	743	—	743	—%
Dividend distributions (Assessment collections)	—	—	—	—%
Change in claims losses and loss adjustment expenses	—	—	—	—%
Total direct program expenses:	1,425,960	933,469	492,491	65%
GENERAL & ADMINISTRATIVE EXPENSES:				
Financial audit	298	—	298	—%
Executive Committee & Board expenses	75	17	58	23%
JPA insurance	603	2,050	(1,447)	340%
Memberships, associations & dues	527	—	527	—%
Chancellor's Office Overhead Costs	20,725	10,418	10,307	50%
JPA accreditation	—	—	—	—%
JPA legal	—	—	—	—%
Miscellaneous indirect services	320	632	(312)	198%
Total general & administrative expenses:	22,548	13,118	9,430	58%
Total operating expenses:	1,448,508	946,586	501,922	65%
NON-OPERATING REVENUES:				
Investment income (loss)	16,842	157,571	140,729	936%
Miscellaneous fee revenue	—	—	—	—%
Interest Expense	—	—	—	—%
Transfer In(Out)	—	—	—	—%
Total non-operating revenues:	16,842	157,571	140,729	936%
BEGINNING RETAINED EARNINGS	1,282,660	1,061,589		
ADJUSTMENTS TO RETAINED EARNINGS	—	—		
TOTAL ADJUSTED RETAINED EARNINGS	1,282,660	1,061,589		
NET SURPLUS(DEFICIT)	(145,465)	(91,649)	53,816	63%
ENDING RETAINED EARNINGS	1,137,195.00	969,941		

**California State University Risk Management
Budget v. Actual by Program as of 12/31/2025**

(Unaudited)

**Misc
Purchased**

	<u>FY25/26 Budget</u>	<u>YTD Actual</u>	<u>Variance: Favorable (Unfavorable)</u>	<u>Actual as % of Budget</u>
OPERATING REVENUES:				
Contributions	687,750	438,153	(249,597)	64%
Reinsurance premiums	—	—	—	—%
Total operating revenues:	687,750	438,153	(249,597)	64%
OPERATING EXPENSES:				
DIRECT PROGRAM EXPENSES:				
Claims payment & legal expenses	—	—	—	—%
Deductible recoveries	—	—	—	—%
Claims administrators	—	—	—	—%
Claims management information systems	—	—	—	—%
Program administrator	—	—	—	—%
Brokerage commissions	97,437	89,817	7,620	92%
Insurance premiums	599,798	532,045	67,753	89%
Taxes, assessments & fees	—	—	—	—%
Actuarial services	—	—	—	—%
Claims audit	—	—	—	—%
Coverage counsel	—	—	—	—%
Program legal	—	—	—	—%
Miscellaneous program services	—	—	—	—%
Workshops/training	—	—	—	—%
Loss control	—	—	—	—%
Depreciation and amortization - Depreciation	—	—	—	—%
Appraisals	—	—	—	—%
Reinsurance/excess recoveries	—	—	—	—%
Program committee	—	—	—	—%
Dividend distributions (Assessment collections)	—	—	—	—%
Change in claims losses and loss adjustment expenses	—	—	—	—%
Total direct program expenses:	697,235	621,863	75,372	89%
GENERAL & ADMINISTRATIVE EXPENSES:				
Financial audit	—	—	—	—%
Executive Committee & Board expenses	—	—	—	—%
JPA insurance	—	—	—	—%
Memberships, associations & dues	—	—	—	—%
Chancellor's Office Overhead Costs	—	—	—	—%
JPA accreditation	—	—	—	—%
JPA legal	—	—	—	—%
Miscellaneous indirect services	—	—	—	—%
Total general & administrative expenses:	—	—	—	—%
Total operating expenses:	697,235	621,863	75,372	89%
NON-OPERATING REVENUES:				
Investment income (loss)	—	—	—	—%
Miscellaneous fee revenue	—	—	—	—%
Interest Expense	—	—	—	—%
Transfer In(Out)	—	—	—	—%
Total non-operating revenues:	—	—	—	—%
BEGINNING RETAINED EARNINGS	159,922	115,008		
ADJUSTMENTS TO RETAINED EARNINGS	—	—		
TOTAL ADJUSTED RETAINED EARNINGS	159,922	115,008		
NET SURPLUS(DEFICIT)	(9,485)	(183,709)	(174,224)	1937%
ENDING RETAINED EARNINGS	150,437.00	(68,701)		

California State University Risk Management
Budget v. Actual by Program as of 12/31/2025
(Unaudited)

Club Sports				
	<u>FY25/26 Budget</u>	<u>YTD Actual</u>	<u>Variance:</u> <u>Favorable</u> <u>(Unfavorable)</u>	<u>Actual</u> <u>as % of Budget</u>
OPERATING REVENUES:				
Contributions	451,835	560,264	108,429	124%
Reinsurance premiums	—	—	—	—%
Total operating revenues:	451,835	560,264	108,429	124%
OPERATING EXPENSES:				
DIRECT PROGRAM EXPENSES:				
Claims payment & legal expenses	107,000	39,052	67,948	36%
Deductible recoveries	—	—	—	—%
Claims administrators	8,000	8,000	—	100%
Claims management information systems	—	—	—	—%
Program administrator	—	—	—	—%
Brokerage commissions	33,503	41,013	(7,510)	122%
Insurance premiums	301,524	232,244	69,280	77%
Taxes, assessments & fees	—	—	—	—%
Actuarial services	—	—	—	—%
Claims audit	—	—	—	—%
Coverage counsel	—	—	—	—%
Program legal	—	—	—	—%
Miscellaneous program services	—	—	—	—%
Workshops/training	—	—	—	—%
Loss control	—	—	—	—%
Depreciation and amortization - Depreciation	—	—	—	—%
Appraisals	—	—	—	—%
Reinsurance/excess recoveries	—	—	—	—%
Program committee	—	—	—	—%
Dividend distributions (Assessment collections)	—	—	—	—%
Change in claims losses and loss adjustment expenses	—	—	—	—%
Total direct program expenses:	450,027	320,309	129,718	71%
GENERAL & ADMINISTRATIVE EXPENSES:				
Financial audit	105	—	105	—%
Executive Committee & Board expenses	25	6	19	24%
JPA insurance	212	163	49	77%
Memberships, associations & dues	185	—	185	—%
Chancellor's Office Overhead Costs	7,281	3,660	3,621	50%
JPA accreditation	—	—	—	—%
JPA legal	—	—	—	—%
Miscellaneous indirect services	113	21	92	18%
Total general & administrative expenses:	7,921	3,850	4,071	49%
Total operating expenses:	457,948	324,159	133,789	71%
NON-OPERATING REVENUES:				
Investment income (loss)	4,636	5,187	551	112%
Miscellaneous fee revenue	—	—	—	—%
Interest Expense	—	—	—	—%
Transfer In(Out)	—	—	—	—%
Total non-operating revenues:	4,636	5,187	551	112%
BEGINNING RETAINED EARNINGS	1,366,670	1,370,378		
ADJUSTMENTS TO RETAINED EARNINGS	—	—		
TOTAL ADJUSTED RETAINED EARNINGS	1,366,670	1,370,378		
NET SURPLUS(DEFICIT)	(1,477)	241,292	242,769	-16337%
ENDING RETAINED EARNINGS	1,365,193	1,611,670		

FY 2026/27 CSURMA OPERATING BUDGET

ISSUE: CSURMA's next fiscal year begins on July 1, 2026. The FY 2026/27 operating budget is to be approved by the Board of Directors at its May 2026 meeting. The Chancellor's Office Enterprise Accounting Services and the Program Administrators worked together to develop a draft FY 2026/27 budget for the Executive Committee to review at today's meeting.

Major features of the proposed Campus budget include:

- 16% increase in Total Operating Revenues
- 8% increase in Total Operating Expenses
- 761% increase to Net Surplus
- 19% increase to Retained Earnings

Major features of the proposed AORMA budget include:

- 28% increase to Total Operating Revenues
- 19% increase to Total Operating Expenses
- 722% increase to Net Surplus
- 27% increase to Retained Earnings

Staff will be present at today's meeting to review the proposed budget.

RECOMMENDATION: The Executive Committee is asked to review the draft budget for FY 2026/27 and make a recommendation to the Board of Directors for adoption with changes as appropriate.

FISCAL IMPACT: The proposed budget is estimated to produce a Net Surplus of \$14,679,813. Retained Earnings are estimated to increase from \$23,548,671 to \$38,198,686 at June 30, 2027.

BACKGROUND: The proposed budget is detailed by program in the draft document included within the agenda packet.

PUBLICATION: Once approved by the Board of Directors, the budget will be uploaded to the CSURMA website.

ATTACHMENT(S):

- a. Draft FY 2026/27 CSURMA Budget – Version D
- b. Administrative Costs Exhibit

CSURMA

**Cash Flow Budget of Revenues and Expenses
Fiscal Year July 1, 2026 to June 30, 2027**

OPERATING BUDGET

**Executive Committee
Board of Directors**

Draft D

CSURMA

Cash Flow Budget of Revenues and Expenses
Fiscal Year July 1, 2026 to June 30, 2027

OPERATING BUDGET

TOTAL: ALL FUNDS

	FY 24/25 Actual	FY 25/26 Adopted	FY 25/26 Anticipated	FY 26/27 Proposed	Actual to Proposed \$ Diff	% Diff	Adopted to Proposed \$ Diff	% Diff
Operating Revenues								
Contributions	171,314,948	177,342,483	178,483,894	196,026,131	24,711,182	14%	18,683,647	11%
Reinsurance Premiums	-42,143,782	-46,904,460	-41,917,546	-43,540,163	-1,396,381	3%	3,364,297	-7%
Total Operating Revenues	129,171,166	130,438,023	136,566,348	152,485,968	23,314,801	18%	22,047,944	17%
Operating Expenses								
Direct Program Expenses								
Claims Payments & Legal Expenses	72,895,633	82,701,568	96,578,613	96,555,541	23,659,908	32%	13,853,972	17%
Deductible Recoveries	-8,042,906	-8,190,547	-13,089,434	-14,518,289	-6,475,383	81%	-6,327,742	77%
Claims Administrators	4,070,793	4,589,278	4,510,849	4,726,849	656,056	16%	137,571	3%
Management Information System	376,238	381,768	327,196	369,892	-6,345	-2%	-11,876	-3%
Program Administrators	3,117,628	3,195,568	3,195,568	3,275,455	157,827	5%	79,887	2%
Brokerage Commissions & Fees	4,527,820	5,026,397	5,059,866	5,337,657	809,837	18%	311,261	6%
Insurance Premiums (net of brokerage)	64,151,097	68,439,795	68,025,057	70,495,613	6,344,516	10%	2,055,818	3%
Taxes, Assessments & Fees	183,486	246,998	174,016	180,000	-3,486	-2%	-66,998	-27%
Actuarial Services	57,543	31,270	31,787	31,500	-26,043	-45%	230	1%
Claims Audit	0	22,500	22,500	0	0	0%	-22,500	-100%
Coverage Counsel	0	15,000	0	0	0	0%	-15,000	-100%
Program Legal	0	24,500	0	2,500	2,500	0%	-22,000	-90%
Miscellaneous Program Services	4,293,452	10,000	10,110	10,000	-4,283,452	-100%	0	0%
Workshop/Training Expenses	124,705	310,500	245,299	395,500	270,795	217%	85,000	27%
Loss Control Expenses	710,304	1,849,444	1,370,425	1,903,312	1,193,008	168%	53,868	3%
<i>Depreciation and Amortization</i>	884,099	0	0	0	-884,099	-100%		
Appraisals	225,200	0	0	0	-225,200	-100%	0	0%
Excess/Reinsurance Recoveries	-32,405,899	-24,652,033	-23,803,060	-24,659,882	7,746,017	-24%	-7,849	0%
Program Committee (AIME & AORMA Only)	7,812	15,000	8,704	10,000	2,188	28%	-5,000	-33%
Dividend Distributions	4,339,438	-6,794,085	-5,462,144	-5,462,144	-9,801,582	-226%	1,331,941	-20%
<i>Chg in claims and loss adjustment exp</i>	25,622,887	0	0	0				
Total Direct Program Expenses	145,139,330	127,222,922	137,205,353	138,653,505	19,137,062	13%	11,430,583	9%

CSURMA

Cash Flow Budget of Revenues and Expenses
Fiscal Year July 1, 2026 to June 30, 2027

OPERATING BUDGET

TOTAL: ALL FUNDS

	FY 24/25 Actual	FY 25/26 Adopted	FY 25/26 Anticipated	FY 26/27 Proposed	Actual to Proposed		Adopted to Proposed	
					\$ Diff	% Diff	\$ Diff	% Diff
General & Administrative Expenses								
Financial Audit	30,000	40,000	30,000	30,000	0	0%	-10,000	-25%
Executive Committee & Board Expenses	4,272	10,000	10,000	10,000	5,728	134%	0	0%
JPA Insurance	63,387	80,877	80,877	97,790	34,403	54%	16,913	21%
Memberships, Associations & Dues	63,316	70,735	70,735	70,735	7,419	12%	0	0%
Chancellor's Office Overhead Costs	2,557,013	2,781,672	2,781,672	3,198,922	641,909	25%	417,251	15%
JPA Accreditation	0	0	0	0	0	0%	0	0%
JPA Legal	0	0	0	0	0	0%		
Miscellaneous Expenses	12,747	43,050	25,000	25,000	12,253	96%	-18,050	-42%
Total General & Administrative Expenses	<u>2,730,735</u>	<u>3,026,334</u>	<u>2,998,283</u>	<u>3,432,447</u>	<u>701,712</u>	<u>26%</u>	<u>406,113</u>	<u>13%</u>
Total Operating Expenses	<u>147,870,065</u>	<u>130,249,256</u>	<u>140,203,636</u>	<u>142,085,952</u>	<u>19,838,774</u>	<u>13%</u>	<u>11,836,696</u>	<u>9%</u>
Non-Operating Revenues								
Investment Income	6,132,603	1,492,738	5,000,000	4,250,000	-1,882,603	-31%	2,757,262	185%
Miscellaneous Fee Revenue	1,083	0	0	0	-1,083	-100%	0	0%
Interest Expense	-33,847	0	0	0	33,847	-100%	0	0%
Transfer In (Out)	0	0	0	0	0	-100%		
Total Non-Operating Revenues	<u>6,099,839</u>	<u>1,492,738</u>	<u>5,000,000</u>	<u>4,250,000</u>	<u>-1,849,839</u>	<u>-30%</u>	<u>2,757,262</u>	<u>185%</u>
Net Surplus (Deficit)	<u>-12,599,059</u>	<u>1,681,506</u>	<u>1,362,712</u>	<u>14,650,015</u>	<u>1,626,188</u>	<u>-13%</u>	<u>12,968,510</u>	<u>771%</u>
Beginning Retained Earnings	34,785,020	29,833,683	22,185,959	23,548,671	11,236,349	32%	-6,285,013	-21%
Ending Retained Earnings	22,185,961	31,515,189	23,548,671	38,198,686	-16,012,725	-72%	6,683,497	21%

CSURMA

Cash Flow Budget of Revenues and Expenses
Fiscal Year July 1, 2026 to June 30, 2027

OPERATING BUDGET

TOTAL: CAMPUS PROGRAMS

	FY 24/25 Actual	FY 25/26 Adopted	FY 25/26 Anticipated	FY 26/27 Proposed	Actual to Proposed \$ Diff	% Diff	Adopted to Proposed \$ Diff	% Diff
Operating Revenues								
Contributions	144,845,092	150,239,684	149,324,898	165,976,701	21,131,609	15%	15,737,018	10%
Reinsurance Premiums	-30,017,692	-33,473,854	-30,023,759	-30,834,002	-816,310	3%	2,639,852	-8%
Total Operating Revenues	114,827,400	116,765,830	119,301,138	135,142,699	20,315,299	18%	18,376,869	16%
Operating Expenses								
Direct Program Expenses								
Claims Payments & Legal Expenses	56,986,477	75,307,574	87,968,468	88,095,466	31,108,989	55%	12,787,891	17%
Deductible Recoveries	-7,869,019	-7,990,547	-13,025,434	-14,318,289	-6,449,270	82%	-6,327,742	79%
Claims Administrators	3,693,711	4,105,858	4,105,858	4,221,598	527,887	14%	115,740	3%
Management Information System	351,434	348,778	308,047	365,813	14,378	4%	17,035	5%
Program Administrators	1,598,876	1,638,848	1,638,848	1,679,819	80,943	5%	40,971	2%
Brokerage Commissions & Fees	3,524,596	3,905,474	3,977,075	4,104,773	580,177	16%	199,299	5%
Insurance Premiums (net of brokerage)	58,204,603	62,653,656	62,159,197	64,438,392	6,233,789	11%	1,784,736	3%
Taxes, Assessments & Fees	164,472	160,000	156,016	160,000	-4,472	-3%	0	0%
Actuarial Services	45,107	18,500	17,865	18,500	-26,607	-59%	0	0%
Claims Audit	0	16,000	16,000	0	0	0%	-16,000	-100%
Coverage Counsel	0	10,000	0	0	0	0%	-10,000	-100%
Program Legal	0	22,000	0	0	0	0%	-22,000	-100%
Miscellaneous Program Services	3,580	8,492	8,424	8,502	4,922	137%	10	0%
Workshop/Training Expenses	61,931	178,238	112,936	244,074	182,143	294%	65,836	37%
Loss Control Expenses	556,070	1,615,269	1,198,753	1,666,580	1,110,510	200%	51,311	3%
<i>Depreciation and Amortization</i>	884,099				-884,099	-100%	0	0%
Appraisals	200,462	0	0	0	-200,462	-100%	0	0%
Excess/Reinsurance Recoveries	-21,348,761	-22,995,243	-22,046,642	-22,689,549	-1,340,788	6%	305,694	-1%
Program Committee (AIME & AORMA Only)	0	0	0	0	0	0%	0	0%
Dividend Distributions	4,901,163	-5,000,000	-5,000,000	-5,000,000	-9,901,163	-202%	0	0%
<i>Chg in claims and loss adjustment exp</i>	23,485,269							
Total Direct Program Expenses	125,444,071	114,002,897	121,595,412	122,995,678	21,036,877	17%	8,992,781	8%

CSURMA

Cash Flow Budget of Revenues and Expenses
Fiscal Year July 1, 2026 to June 30, 2027

OPERATING BUDGET

TOTAL: CAMPUS PROGRAMS

	FY 24/25 <u>Actual</u>	FY 25/26 <u>Adopted</u>	FY 25/26 <u>Anticipated</u>	FY 26/27 <u>Proposed</u>	<u>Actual to Proposed</u>		<u>Adopted to Proposed</u>	
					<u>\$ Diff</u>	<u>% Diff</u>	<u>\$ Diff</u>	<u>% Diff</u>
General & Administrative Expenses								
Financial Audit	25,505	33,879	25,409	25,428	-77	0%	-8,452	-25%
Executive Committee & Board Expenses	3,632	8,470	8,470	8,476	4,844	133%	6	0%
JPA Insurance	50,377	68,502	68,502	82,885	32,509	65%	14,384	21%
Memberships, Associations & Dues	60,561	59,912	59,912	59,954	-607	-1%	43	0%
Chancellor's Office Overhead Costs	2,176,295	2,356,034	2,356,034	2,711,365	535,069	25%	355,331	15%
JPA Accreditation	0	0	0	0	0	0%	0	0%
JPA Legal	0	0	0	0				
Miscellaneous Expenses	10,581	36,463	21,174	21,190	10,609	100%	-15,273	-42%
Total General & Administrative Expenses	<u>2,326,950</u>	<u>2,563,259</u>	<u>2,539,500</u>	<u>2,909,297</u>	<u>582,347</u>	<u>25%</u>	<u>346,039</u>	<u>13%</u>
Total Operating Expenses	<u>127,771,021</u>	<u>116,566,156</u>	<u>124,134,912</u>	<u>125,904,976</u>	<u>21,619,224</u>	<u>17%</u>	<u>9,338,820</u>	<u>8%</u>
Non-Operating Revenues								
Investment Income	5,085,391	1,315,658	4,385,527	3,805,834	-1,279,558	-25%	2,490,176	189%
Miscellaneous Fee Revenue	1,083	0	0	0	-1,083	-100%	0	0%
Interest Expense	-33,847	0	0	0	33,847	-100%	0	0%
Transfer In (Out)	2,078,287	0	0	0	-2,078,287	-100%		
Total Non-Operating Revenues	<u>7,130,915</u>	<u>1,315,658</u>	<u>4,385,527</u>	<u>3,805,834</u>	<u>-3,325,081</u>	<u>-47%</u>	<u>2,490,176</u>	<u>189%</u>
Net Surplus (Deficit)	<u>-5,812,706</u>	<u>1,515,332</u>	<u>-448,247</u>	<u>13,043,557</u>	<u>-4,629,006</u>	<u>80%</u>	<u>11,528,225</u>	<u>761%</u>
Beginning Retained Earnings	18,972,136	20,099,314	13,159,430	12,711,183	6,260,953	33%	-7,388,130	-37%
Ending Retained Earnings	13,159,430	21,614,645	12,711,183	25,754,740	-12,595,310	-96%	4,140,095	19%

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Cash Flow Budget of Revenues and Expenses
Fiscal Year July 1, 2026 to June 30, 2027

OPERATING BUDGET

CAMPUS LIABILITY PROGRAM

(Fund 10) G

	FY 24/25 Actual	FY 25/26 Adopted	FY 25/26 Anticipated	FY 26/27 Proposed	Actual to Proposed \$ Diff	% Diff	Adopted to Proposed \$ Diff	% Diff
Operating Revenues								
Contributions	42,376,239	45,763,648	45,791,099	60,399,542	18,023,303	43%	14,635,895	32%
Reinsurance Premiums	-2,548,944	-3,197,344	-2,945,638	-3,703,197	-1,154,253	45%	-505,853	16%
Total Operating Revenues	39,827,295	42,566,304	42,845,461	56,696,345	16,869,050	42%	14,130,042	33%
Operating Expenses								
Direct Program Expenses								
Claims Payments & Legal Expenses	18,652,710	22,792,641	36,973,741	35,887,848	17,235,138	92%	13,095,206	57%
Deductible Recoveries	-7,869,019	-7,990,547	-13,025,434	-14,318,289	-6,449,270	82%	-6,327,742	79%
Claims Administrators	0	0	0	0	0	0%	0	0%
Management Information System	170,866	197,740	201,790	286,000	115,134	67%	88,260	45%
Program Administrators	303,788	311,381	311,381	319,166	15,378	5%	7,785	3%
Brokerage Commissions & Fees	2,596,988	2,849,545	3,118,858	3,216,626	619,639	24%	367,081	13%
Insurance Premiums (net of brokerage)	19,845,250	22,370,925	23,115,781	25,197,660	5,352,410	27%	2,826,735	13%
Taxes, Assessments & Fees	164,472	160,000	156,016	160,000	-4,472	-3%	0	0%
Actuarial Services	33,122	5,500	5,500	5,500	-27,622	-83%	0	0%
Claims Audit	0	5,000	5,000	0	0	0%	-5,000	-100%
Coverage Counsel	0	10,000	0	0	0	0%	-10,000	-100%
Program Legal	0	22,000	0	0	0	0%	-22,000	-100%
Miscellaneous Program Services	3,580	2,658	2,655	3,152	-428	-12%	494	19%
Workshop/Training Expenses	23,606	85,085	20,000	117,280	93,674	397%	32,196	38%
Loss Control Expenses	423,526	1,234,348	1,027,801	1,334,890	911,365	215%	100,542	8%
<i>Depreciation and Amortization</i>	884,099				-884,099	-100%		
Appraisals	0	0	0	0	0	0%	0	0%
Excess/Reinsurance Recoveries	-3,430,843	0	-400,000	0	3,430,843	-100%	0	0%
Program Committee (AIME & AORMA Only)	0	0	0	0	0	0%	0	0%
Dividend Distributions	-5,000,000	-5,000,000	-5,000,000	-5,000,000	0	0%	0	0%
<i>Chg in claims and loss adjustment exp</i>	23,585,183							
Total Direct Program Expenses	50,387,328	37,056,276	46,513,090	47,209,833	20,407,688	41%	10,153,557	27%

CSURMA

Cash Flow Budget of Revenues and Expenses
Fiscal Year July 1, 2026 to June 30, 2027

OPERATING BUDGET

CAMPUS LIABILITY PROGRAM

(Fund 10) G

	FY 24/25 <u>Actual</u>	FY 25/26 <u>Adopted</u>	FY 25/26 <u>Anticipated</u>	FY 26/27 <u>Proposed</u>	<u>Actual to Proposed</u>		<u>Adopted to Proposed</u>	
					<u>\$ Diff</u>	<u>% Diff</u>	<u>\$ Diff</u>	<u>% Diff</u>
General & Administrative Expenses								
Financial Audit	7,510	10,604	7,953	9,428	1,918	26%	-1,176	-11%
Executive Committee & Board Expenses	1,069	2,651	2,651	3,143	2,073	194%	492	19%
JPA Insurance	14,834	21,440	21,440	30,732	15,898	107%	9,292	43%
Memberships, Associations & Dues	13,022	18,752	18,752	22,230	9,208	71%	3,478	19%
Chancellor's Office Overhead Costs	652,463	737,411	737,411	1,005,320	352,857	54%	267,909	36%
JPA Accreditation	0	0	0	0	0	0%	0	0%
JPA Legal		0	0					
Miscellaneous Indirect Expenses	3,075	11,412	6,627	7,857	4,782	155%	-3,556	-31%
Total General & Administrative Expenses	<u>691,974</u>	<u>802,270</u>	<u>794,834</u>	<u>1,078,710</u>	<u>386,736</u>	<u>56%</u>	<u>276,440</u>	<u>34%</u>
Total Operating Expenses	<u>51,079,302</u>	<u>37,858,546</u>	<u>47,307,923</u>	<u>48,288,543</u>	<u>20,794,424</u>	<u>41%</u>	<u>10,429,997</u>	<u>28%</u>
Non-Operating Revenues								
Investment Income	1,477,133	528,296	1,760,987	1,501,768	24,635	2%	973,472	184%
Miscellaneous Fee Revenue	1,083	0	0	0	-1,083	-100%	0	0%
Interest Expense	-33,847	0	0	0	33,847	-100%	0	0%
Transfer In (Out)	2,078,287	0	0		-2,078,287	-100%		
Total Non-Operating Revenues	<u>3,522,657</u>	<u>528,296</u>	<u>1,760,987</u>	<u>1,501,768</u>	<u>-2,020,889</u>	<u>-57%</u>	<u>973,472</u>	<u>184%</u>
Net Surplus (Deficit)	<u>-7,729,350</u>	<u>5,236,053</u>	<u>-2,701,475</u>	<u>9,909,571</u>	<u>-5,946,262</u>	<u>77%</u>	<u>4,673,517</u>	<u>89%</u>
Beginning Retained Earnings	-20,519,303	-12,921,546	-28,248,653	-30,950,128	10,430,825	-51%	-18,028,583	140%
Ending Retained Earnings	-28,248,653	-7,685,492	-30,950,128	-21,040,558	-7,208,095	26%	-13,355,066	174%

CSURMA

Cash Flow Budget of Revenues and Expenses

Fiscal Year July 1, 2026 to June 30, 2027

OPERATING BUDGET

CAMPUS WORKERS' COMPENSATION PROGRAM

(Fund 11) H

	FY 24/25 Actual	FY 25/26 Adopted	FY 25/26 Anticipated	FY 26/27 Proposed	Actual to Proposed		Adopted to Proposed	
					\$ Diff	% Diff	\$ Diff	% Diff
Operating Revenues								
Contributions	34,298,930	34,940,364	34,940,364	37,722,012	3,423,082	10%	2,781,648	8%
Reinsurance Premiums	0	0	0	0	0	0%	0	0%
Total Operating Revenues	34,298,930	34,940,364	34,940,364	37,722,012	3,423,082	10%	2,781,648	8%
Operating Expenses								
Direct Program Expenses								
Claims Payments & Legal Expenses	16,083,581	23,940,912	22,429,879	23,467,895	7,384,314	46%	-473,017	-2%
Deductible Recoveries	0	0	0	0	0	0%	0	0%
Claims Administrators	3,366,574	3,467,571	3,467,571	3,571,598	205,024	6%	104,027	3%
Management Information System	153,838	119,329	75,000	79,813	-74,025	-48%	-39,516	-33%
Program Administrators	831,416	852,201	852,201	873,506	42,090	5%	21,305	2%
Brokerage Commissions & Fees	2,734	0	2,189	0	-2,734	-100%	0	0%
Insurance Premiums (net of brokerage)	30,868,100	32,254,015	32,626,086	32,254,015	1,385,915	4%	0	0%
Taxes, Assessments & Fees	0	0	0	0	0	0%	0	0%
Actuarial Services	5,741	5,500	4,865	5,500	-241	-4%	0	0%
Claims Audit	0	0	0	0	0	0%	0	0%
Coverage Counsel	0	0	0	0	0	0%	0	0%
Program Legal	0	0	0	0	0	0%	0	0%
Miscellaneous Program Services	0	2,029	2,026	1,969	1,969	0%	-61	-3%
Workshop/Training Expenses	13,876	40,223	40,294	54,830	40,954	295%	14,607	36%
Loss Control Expenses	71,338	309,725	100,000	257,811	186,473	261%	-51,914	-17%
<i>Depreciation and Amortization</i>	0				0	0%		
Appraisals	0	0	0	0	0	0%	0	0%
Excess/Reinsurance Recoveries	-17,917,918	-22,995,243	-21,646,642	-22,689,549	-4,771,631	27%	305,694	-1%
Program Committee (AIME & AORMA Only)	0	0	0	0	0	0%	0	0%
Dividend Distributions	7,587,762	0	0	0	-7,587,762	-100%	0	0%
<i>Chg in claims and loss adjustment exp</i>	-699,943							
Total Direct Program Expenses	40,367,099	37,996,261	37,953,469	37,877,387	-3,189,655	-8%	-118,875	0%

CSURMA

Cash Flow Budget of Revenues and Expenses

Fiscal Year July 1, 2026 to June 30, 2027

OPERATING BUDGET

CAMPUS WORKERS' COMPENSATION PROGRAM

(Fund 11) H

	FY 24/25 <u>Actual</u>	FY 25/26 <u>Adopted</u>	FY 25/26 <u>Anticipated</u>	FY 26/27 <u>Proposed</u>	<u>Actual to Proposed</u>		<u>Adopted to Proposed</u>	
					<u>\$ Diff</u>	<u>% Diff</u>	<u>\$ Diff</u>	<u>% Diff</u>
General & Administrative Expenses								
Financial Audit	6,188	8,096	6,072	5,888	-299	-5%	-2,208	-27%
Executive Committee & Board Expenses	881	2,024	2,024	1,963	1,082	123%	-61	-3%
JPA Insurance	12,222	16,369	16,369	19,194	6,972	57%	2,824	17%
Memberships, Associations & Dues	32,734	14,317	14,317	13,883	-18,850	-58%	-433	-3%
Chancellor's Office Overhead Costs	523,911	563,010	563,010	627,864	103,952	20%	64,854	12%
JPA Accreditation	0	0	0	0	0	0%	0	0%
JPA Legal	0	0	0	0	0	0%	0	0%
Miscellaneous Expenses	5,807	8,713	5,060	4,907	-900	-16%	-3,806	-44%
Total General & Administrative Expenses	581,742	612,530	606,853	673,699	91,956	16%	61,169	10%
Total Operating Expenses	40,948,841	38,608,791	38,560,322	38,551,085	-3,097,699	-8%	-57,706	0%
Non-Operating Revenues								
Investment Income	2,857,839	343,478	1,144,928	906,308	-1,951,531	-68%	562,830	164%
Miscellaneous Fee Revenue	0	0	0	0	0	0%	0	0%
Interest Expense	0	0	0	0	0	0%	0	0%
Transfer In (Out)	0	0	0	0	0	0%	0	0%
Total Non-Operating Revenues	2,857,839	343,478	1,144,928	906,308	-1,951,531	-68%	562,830	164%
Net Surplus (Deficit)	-3,792,072	-3,324,949	-2,475,030	77,235	4,569,250	-120%	3,402,184	-102%
Beginning Retained Earnings	26,192,579	19,551,349	22,400,507	19,925,477	6,267,102	24%	374,128	2%
Ending Retained Earnings	22,400,507	16,226,400	19,925,477	20,002,712	2,397,795	11%	3,776,312	23%

CSURMA

Cash Flow Budget of Revenues and Expenses

Fiscal Year July 1, 2026 to June 30, 2027

OPERATING BUDGET

CAMPUS IDL NDL UI PROGRAM *

(Fund 12) I

	FY 24/25 Actual	FY 25/26 Adopted	FY 25/26 Anticipated	FY 26/27 Proposed	Actual to Proposed \$ Diff	% Diff	Adopted to Proposed \$ Diff	% Diff
Operating Revenues								
Contributions	14,572,325	14,991,757	14,991,757	14,949,918	377,593	3%	-41,839	0%
Reinsurance Premiums	0	0	0	0	0	0%	0	0%
Total Operating Revenues	14,572,325	14,991,757	14,991,757	14,949,918	377,593	3%	-41,839	0%
Operating Expenses								
Direct Program Expenses								
Claims Payments & Legal Expenses	14,473,322	14,421,971	14,359,401	14,421,971	-51,351	0%	0	0%
Deductible Recoveries	0	0	0	0	0	0%	0	0%
Claims Administrators	87,137	100,000	100,000	100,000	12,863	15%	0	0%
Management Information System	0	0	0	0	0	0%	0	0%
Program Administrators	191,864	196,662	196,662	201,578	9,714	5%	4,916	2%
Brokerage Commissions & Fees	1,162	0	938	0	-1,162	-100%	0	0%
Insurance Premiums (net of brokerage)	0	0	0	0	0	0%	0	0%
Taxes, Assessments & Fees	0	0	0	0	0	0%	0	0%
Actuarial Services	0	0	0	0	0	0%	0	0%
Claims Audit	0	0	0	0	0	0%	0	0%
Coverage Counsel	0	0	0	0	0	0%	0	0%
Program Legal	0	0	0	0	0	0%	0	0%
Miscellaneous Program Services	0	871	869	780	780	0%	-90	-10%
Workshop/Training Expenses	5,895	12,968	12,998	17,767	11,872	201%	4,799	37%
Loss Control Expenses	0	0	0	0	0	0%	0	0%
<i>Depreciation and Amortization</i>	0				0	0%		
Appraisals	0	0	0	0	0	0%	0	0%
Excess/Reinsurance Recoveries	0	0	0	0	0	0%	0	0%
Program Committee (AIME & AORMA Only)	0	0	0	0	0	0%	0	0%
Dividend Distributions	2,313,401	0	0	0	-2,313,401	-100%	0	0%
<i>Chg in claims and loss adjustment exp</i>	0							
Total Direct Program Expenses	17,072,781	14,732,471	14,670,868	14,742,096	-2,330,685	-14%	9,625	0%

CSURMA

Cash Flow Budget of Revenues and Expenses
Fiscal Year July 1, 2026 to June 30, 2027

OPERATING BUDGET

CAMPUS IDL NDL UI PROGRAM *

(Fund 12) I

	FY 24/25 Actual	FY 25/26 Adopted	FY 25/26 Anticipated	FY 26/27 Proposed	Actual to Proposed		Adopted to Proposed	
					\$ Diff	% Diff	\$ Diff	% Diff
General & Administrative Expenses								
Financial Audit	2,629	3,474	2,605	2,334	-295	-11%	(1,140)	-33%
Executive Committee & Board Expenses	374	868	868	778	404	108%	(91)	-10%
JPA Insurance	5,192	7,024	7,024	7,607	2,414	46%	583	8%
Memberships, Associations & Dues	3,349	6,143	6,143	5,502	2,153	64%	(641)	-10%
Chancellor's Office Overhead Costs	222,633	241,569	241,569	248,834	26,201	12%	7,265	3%
JPA Accreditation	-	-	-	-	0	0%	-	0%
JPA Legal	-	-	-	-	-	-	-	-
Miscellaneous Expenses	729	3,739	2,171	1,945	1,216	167%	(1,794)	-48%
Total General & Administrative Expenses	<u>234,907</u>	<u>262,816</u>	<u>260,380</u>	<u>266,999</u>	<u>32,092</u>	<u>14%</u>	<u>4,183</u>	<u>2%</u>
Total Operating Expenses	<u>17,307,688</u>	<u>14,995,288</u>	<u>14,931,248</u>	<u>15,009,095</u>	<u>-2,298,593</u>	<u>-13%</u>	<u>13,807</u>	<u>0%</u>
Non-Operating Revenues								
Investment Income	342,909	188,618	628,727	537,991	195,082	57%	349,373	185%
Miscellaneous Fee Revenue	0	0	0	0	0	0%	0	0%
Interest Expense	0	0	0	0	0	0%	0	0%
Transfer In (Out)	0	0	0	0	0	0%	0	0%
Total Non-Operating Revenues	<u>342,909</u>	<u>188,618</u>	<u>628,727</u>	<u>537,991</u>	<u>195,082</u>	<u>57%</u>	<u>349,373</u>	<u>185%</u>
Net Surplus (Deficit)	<u>-2,392,454</u>	<u>185,088</u>	<u>689,236</u>	<u>478,814</u>	<u>2,871,268</u>	<u>-120%</u>	<u>293,726</u>	<u>159%</u>
Beginning Retained Earnings	9,253,602	7,555,333	6,861,148	7,550,384	1,703,218	18%	-4,949	0%
Ending Retained Earnings	6,861,148	7,740,420	7,550,384	8,029,198	-1,168,050	-17%	288,778	4%

CSURMA

Cash Flow Budget of Revenues and Expenses
Fiscal Year July 1, 2026 to June 30, 2027

OPERATING BUDGET

CAMPUS PROPERTY PROGRAM

(Fund 13) J

	FY 24/25 Actual	FY 25/26 Adopted	FY 25/26 Anticipated	FY 26/27 Proposed	Actual to Proposed \$ Diff	% Diff	Adopted to Proposed \$ Diff	% Diff
Operating Revenues								
Contributions	45,943,272	45,718,188	45,294,239	45,307,055	-636,217	-1%	-411,133	-1%
Reinsurance Premiums	-27,468,748	-30,276,510	-27,078,121	-27,130,805	337,943	-1%	3,145,705	-10%
Total Operating Revenues	18,474,524	15,441,678	18,216,118	18,176,249	-298,274	-2%	2,734,571	18%
Operating Expenses								
Direct Program Expenses								
Claims Payments & Legal Expenses	2,684,625	10,000,000	9,671,403	10,000,000	7,315,375	272%	0	0%
Deductible Recoveries	0	0	0	0	0	0%	0	0%
Claims Administrators	0	298,287	298,287	310,000	310,000	0%	11,713	4%
Management Information System	26,730	31,709	31,257	0	-26,730	-100%	-31,709	-100%
Program Administrators	255,820	262,216	262,216	268,771	12,951	5%	6,555	2%
Brokerage Commissions & Fees	921,143	1,052,762	852,752	886,273	-34,869	-4%	-166,489	-16%
Insurance Premiums (net of brokerage)	3,452,895	3,978,429	3,326,296	3,894,395	441,500	13%	-84,034	-2%
Taxes, Assessments & Fees	0	0	0	0	0	0%	0	0%
Actuarial Services	1,024	2,000	2,000	2,000	976	95%	0	0%
Claims Audit	0	0	0	0	0	0%	0	0%
Coverage Counsel	0	0	0	0	0	0%	0	0%
Program Legal	0	0	0	0	0	0%	0	0%
Miscellaneous Program Services	0	2,655	2,626	2,365	2,365	0%	-291	-11%
Workshop/Training Expenses	18,554	39,545	39,271	53,844	35,289	190%	14,299	36%
Loss Control Expenses	61,206	71,196	70,952	73,879	12,673	21%	2,683	4%
<i>Depreciation and Amortization</i>	0				0	0%		
Appraisals	200,462	0	0	0	-200,462	-100%	0	0%
Excess/Reinsurance Recoveries	0	0	0	0	0	0%	0	0%
Program Committee (AIME & AORMA Only)	0	0	0	0	0	0%	0	0%
Dividend Distributions	0	0	0	0	0	0%	0	0%
<i>Chg in claims and loss adjustment exp</i>	0							
Total Direct Program Expenses	7,622,460	15,738,799	14,557,060	15,491,526	7,869,067	103%	-247,273	-2%

CSURMA

Cash Flow Budget of Revenues and Expenses
Fiscal Year July 1, 2026 to June 30, 2027

OPERATING BUDGET

CAMPUS PROPERTY PROGRAM

(Fund 13) J

	FY 24/25 <u>Actual</u>	FY 25/26 <u>Adopted</u>	FY 25/26 <u>Anticipated</u>	FY 26/27 <u>Proposed</u>	<u>Actual to Proposed</u>		<u>Adopted to Proposed</u>	
					<u>\$ Diff</u>	<u>% Diff</u>	<u>\$ Diff</u>	<u>% Diff</u>
General & Administrative Expenses								
Financial Audit	8,274	10,593	7,945	7,072	-1,202	-15%	-3,521	-33%
Executive Committee & Board Expenses	1,178	2,648	2,648	2,357	1,179	100%	-291	-11%
JPA Insurance	16,343	21,419	21,419	23,053	6,710	41%	1,634	8%
Memberships, Associations & Dues	10,304	18,733	18,733	16,675	6,371	62%	-2,058	-11%
Chancellor's Office Overhead Costs	700,708	736,678	736,678	754,113	53,406	8%	17,435	2%
JPA Accreditation	0	0	0	0	0	0%	0	0%
JPA Legal	0	0	0	0	0	0%	0	0%
Miscellaneous Expenses	411	11,401	6,621	5,893	5,483	1334%	-5,508	-48%
Total General & Administrative Expenses	<u>737,217</u>	<u>801,473</u>	<u>794,044</u>	<u>809,164</u>	<u>71,947</u>	<u>10%</u>	<u>7,691</u>	<u>1%</u>
Total Operating Expenses	<u>8,359,677</u>	<u>16,540,272</u>	<u>15,351,104</u>	<u>16,300,691</u>	<u>7,941,014</u>	<u>95%</u>	<u>-239,581</u>	<u>-1%</u>
Non-Operating Revenues								
Investment Income	135,116	167,423	558,078	642,092	506,976	375%	474,668	284%
Miscellaneous Fee Revenue	0	0	0	0	0	0%	0	0%
Interest Expense	0	0	0	0	0	0%	0	0%
Transfer In (Out)	0	0	0	0	0	0%	0	0%
Total Non-Operating Revenues	<u>135,116</u>	<u>167,423</u>	<u>558,078</u>	<u>642,092</u>	<u>506,976</u>	<u>375%</u>	<u>474,668</u>	<u>284%</u>
Net Surplus (Deficit)	<u>10,249,962</u>	<u>-931,171</u>	<u>3,423,091</u>	<u>2,517,650</u>	<u>-7,732,312</u>	<u>-75%</u>	<u>3,448,821</u>	<u>-370%</u>
Beginning Retained Earnings	<u>4,333,828</u>	<u>7,527,965</u>	<u>14,583,790</u>	<u>18,006,881</u>	<u>-13,673,053</u>	<u>-315%</u>	<u>10,478,916</u>	<u>139%</u>
Ending Retained Earnings	<u>14,583,790</u>	<u>6,596,794</u>	<u>18,006,881</u>	<u>20,524,531</u>	<u>-5,940,741</u>	<u>-41%</u>	<u>13,927,737</u>	<u>211%</u>

CSURMA

OPERATING BUDGET

Cash Flow Budget of Revenues and Expenses

Fiscal Year July 1, 2026 to June 30, 2027

CAMPUS ATHLETIC INJURY MEDICAL EXPENSE

(Fund 14) K

	FY 24/25 <u>Actual</u>	FY 25/26 <u>Adopted</u>	FY 25/26 <u>Anticipated</u>	FY 26/27 <u>Proposed</u>	<u>Actual to Proposed</u>		<u>Adopted to Proposed</u>	
					<u>\$ Diff</u>	<u>% Diff</u>	<u>\$ Diff</u>	<u>% Diff</u>
Operating Revenues								
Contributions	5,012,472	4,801,258	4,282,971	4,520,025	-492,447	-10%	-281,233	-6%
Reinsurance Premiums	0	0	0	0	0	0%	0	0%
Total Operating Revenues	<u>5,012,472</u>	<u>4,801,258</u>	<u>4,282,971</u>	<u>4,520,025</u>	<u>-492,447</u>	<u>-10%</u>	<u>-281,233</u>	<u>-6%</u>
Operating Expenses								
Direct Program Expenses								
Claims Payments & Legal Expenses	5,092,238	4,152,050	4,534,044	4,317,752	-774,486	-15%	165,702	4%
Deductible Recoveries	0	0	0	0	0	0%	0	0%
Claims Administrators	240,000	240,000	240,000	240,000	0	0%	0	0%
Management Information System	0	0	0	0	0	0%	0	0%
Program Administrators	15,988	16,388	16,388	16,798	810	5%	410	3%
Brokerage Commissions & Fees	2,570	3,167	2,338	1,873	-697	-27%	-1,294	-41%
Insurance Premiums (net of brokerage)	13,889	25,818	12,885	14,174	285	2%	-11,644	-45%
Taxes, Assessments & Fees	0	0	0	0	0	0%	0	0%
Actuarial Services	5,220	5,500	5,500	5,500	280	5%	0	0%
Claims Audit	0	11,000	11,000	0	0	0%	-11,000	-100%
Coverage Counsel	0	0	0	0	0	0%	0	0%
Program Legal	0	0	0	0	0	0%	0	0%
Miscellaneous Program Services	0	279	248	236	236	0%	-43	-15%
Workshop/Training Expenses	0	418	373	354	354	0%	-64	-15%
Loss Control Expenses	0	0	0	0	0	0%	0	0%
<i>Depreciation and Amortization</i>	0	0	0	0	0	0%	0	0%
Appraisals	0	0	0	0	0	0%	0	0%
Excess/Reinsurance Recoveries	0	0	0	0	0	0%	0	0%
Program Committee (AIME & AORMA Only)	0	0	0	0	0	0%	0	0%
Dividend Distributions	0	0	0	0	0	0%	0	0%
<i>Chg in claims and loss adjustment exp</i>	600,029							
Total Direct Program Expenses	<u>5,969,934</u>	<u>4,454,620</u>	<u>4,822,776</u>	<u>4,596,687</u>	<u>-773,218</u>	<u>-13%</u>	<u>142,067</u>	<u>3%</u>

CSURMA

Cash Flow Budget of Revenues and Expenses

Fiscal Year July 1, 2026 to June 30, 2027

OPERATING BUDGET

CAMPUS ATHLETIC INJURY MEDICAL EXPENSE

(Fund 14) K

	FY 24/25 Actual	FY 25/26 Adopted	FY 25/26 Anticipated	FY 26/27 Proposed	Actual to Proposed		Adopted to Proposed	
					\$ Diff	% Diff	\$ Diff	% Diff
General & Administrative Expenses								
Financial Audit	904	1,112	834	706	-199	-22%	-407	-37%
Executive Committee & Board Expenses	129	278	278	235	106	83%	-43	-15%
JPA Insurance	1,786	2,249	2,249	2,300	514	29%	50	2%
Memberships, Associations & Dues	1,152	1,967	1,967	1,664	512	44%	-304	-15%
Chancellor's Office Overhead Costs	76,580	77,365	77,365	75,234	-1,346	-2%	-2,131	-3%
JPA Accreditation	0	0	0	0	0	0%	0	0%
JPA Legal	0							
Miscellaneous Expenses	559	1,197	695	588	29	5%	-609	-51%
Total General & Administrative Expenses	81,109	84,170	83,389	80,726	-384	0%	-3,444	-4%
Total Operating Expenses	6,051,044	4,538,790	4,906,165	4,677,413	-773,602	-13%	138,623	3%
Non-Operating Revenues								
Investment Income	272,395	87,842	292,807	217,675	-54,720	-20%	129,833	148%
Miscellaneous Fee Revenue	0	0	0	0	0	0%	0	0%
Interest Expense	0	0	0	0	0	0%	0	0%
Transfer In (Out)	0							
Total Non-Operating Revenues	272,395	87,842	292,807	217,675	-54,720	-20%	129,833	148%
Net Surplus (Deficit)	-766,177	350,310	-330,387	60,287	226,435	-30%	-290,023	-83%
Beginning Retained Earnings	1,646,376	1,703,776	880,199	549,812	1,096,564	67%	-1,153,964	-68%
Ending Retained Earnings	880,199	2,054,086	549,812	610,099	270,101	31%	-1,443,987	-70%

CSURMA

Cash Flow Budget of Revenues and Expenses
Fiscal Year July 1, 2026 to June 30, 2027

OPERATING BUDGET

CAMPUS AUTO LIABILITY PROGRAM

(Fund 15) L

	FY 24/25 <u>Actual</u>	FY 25/26 <u>Adopted</u>	FY 25/26 <u>Anticipated</u>	FY 26/27 <u>Proposed</u>	<u>Actual to Proposed</u>		<u>Adopted to Proposed</u>	
					<u>\$ Diff</u>	<u>% Diff</u>	<u>\$ Diff</u>	<u>% Diff</u>
Operating Revenues								
Contributions	2,641,854	4,024,469	4,024,468	3,078,149	436,295	17%	-946,320	-24%
Reinsurance Premiums	0	0	0	0	0	0%	0	0%
Total Operating Revenues	<u>2,641,854</u>	<u>4,024,469</u>	<u>4,024,468</u>	<u>3,078,149</u>	<u>436,295</u>	<u>17%</u>	<u>-946,320</u>	<u>-24%</u>
Operating Expenses								
Direct Program Expenses								
Claims Payments & Legal Expenses	0	0	0	0	0	0%	0	0%
Deductible Recoveries	0	0	0	0	0	0%	0	0%
Claims Administrators	0	0	0	0	0	0%	0	0%
Management Information System	0	0	0	0	0	0%	0	0%
Program Administrators	0	0	0	0	0	0%	0	0%
Brokerage Commissions & Fees	0	0	0	0	0	0%	0	0%
Insurance Premiums (net of brokerage)	4,024,469	4,024,469	3,078,149	3,078,149	-946,320	-24%	-946,320	-24%
Taxes, Assessments & Fees	0	0	0	0	0	0%	0	0%
Actuarial Services	0	0	0	0	0	0%	0	0%
Claims Audit	0	0	0	0	0	0%	0	0%
Coverage Counsel	0	0	0	0	0	0%	0	0%
Program Legal	0	0	0	0	0	0%	0	0%
Miscellaneous Program Services	0	0	0	0	0	0%	0	0%
Workshop/Training Expenses	0	0	0	0	0	0%	0	0%
Loss Control Expenses	0	0	0	0	0	0%	0	0%
<i>Depreciation and Amortization</i>	0				0	0%		
Appraisals	0	0	0	0	0	0%	0	0%
Excess/Reinsurance Recoveries	0	0	0	0	0	0%	0	0%
Program Committee (AIME & AORMA Only)	0	0	0	0	0	0%	0	0%
Dividend Distributions	0	0	0	0	0	0%	0	0%
<i>Chg in claims and loss adjustment exp</i>	0							
Total Direct Program Expenses	<u>4,024,469</u>	<u>4,024,469</u>	<u>3,078,149</u>	<u>3,078,149</u>	<u>-946,320</u>	<u>-24%</u>	<u>-946,320</u>	<u>-24%</u>

CSURMA

Cash Flow Budget of Revenues and Expenses

Fiscal Year July 1, 2026 to June 30, 2027

OPERATING BUDGET

CAMPUS AUTO LIABILITY PROGRAM

(Fund 15) L

	FY 24/25 <u>Actual</u>	FY 25/26 <u>Adopted</u>	FY 25/26 <u>Anticipated</u>	FY 26/27 <u>Proposed</u>	<u>Actual to Proposed</u>		<u>Adopted to Proposed</u>	
					<u>\$ Diff</u>	<u>% Diff</u>	<u>\$ Diff</u>	<u>% Diff</u>
General & Administrative Expenses								
Financial Audit	0	0	0	0	0	0%	0	0%
Executive Committee & Board Expenses	0	0	0	0	0	0%	0	0%
JPA Insurance	0	0	0	0	0	0%	0	0%
Memberships, Associations & Dues	0	0	0	0	0	0%	0	0%
Chancellor's Office Overhead Costs	0	0	0	0	0	0%	0	0%
JPA Accreditation	0	0	0	0	0	0%	0	0%
JPA Legal	0							
Miscellaneous Expenses	0	0	0	0	0	0%	0	0%
Total General & Administrative Expenses	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0%</u>	<u>0</u>	<u>0%</u>
Total Operating Expenses	<u>4,024,469</u>	<u>4,024,469</u>	<u>3,078,149</u>	<u>3,078,149</u>	<u>-946,320</u>	<u>-24%</u>	<u>-946,320</u>	<u>-24%</u>
Non-Operating Revenues								
Investment Income	0	0	0	0	0	0%	0	0%
Miscellaneous Fee Revenue	0	0	0	0	0	0%	0	0%
Interest Expense	0	0	0	0	0	0%	0	0%
Transfer In (Out)	0							
Total Non-Operating Revenues	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0%</u>	<u>0</u>	<u>0%</u>
Net Surplus (Deficit)	<u>-1,382,615</u>	<u>0</u>	<u>946,319</u>	<u>0</u>	<u>1,382,615</u>	<u>-100%</u>	<u>0</u>	<u>0%</u>
Beginning Retained Earnings	-1,934,946	-3,317,563	-3,317,561	-2,371,242	436,296	-23%	946,321	-29%
Ending Retained Earnings	-3,317,561	-3,317,563	-2,371,242	-2,371,242	-946,319	29%	946,321	-29%

CSURMA

Cash Flow Budget of Revenues and Expenses
Fiscal Year July 1, 2026 to June 30, 2027

OPERATING BUDGET

TOTAL: AORMA PROGRAMS

	FY 24/25 Actual	FY 25/26 Adopted	FY 25/26 Anticipated	FY 26/27 Proposed	Actual to Proposed \$ Diff	% Diff	Adopted to Proposed \$ Diff	% Diff
Operating Revenues								
Contributions	25,420,996	25,963,215	27,910,534	28,704,134	3,283,138	13%	2,740,919	11%
Reinsurance Premiums	-12,126,090	-13,430,606	-11,893,787	-12,706,161	-580,071	5%	724,445	-5%
Total Operating Revenues	13,294,906	12,532,609	16,016,747	15,997,973	2,703,067	20%	3,465,364	28%
Operating Expenses								
Direct Program Expenses								
Claims Payments & Legal Expenses	15,868,348	7,286,994	8,503,145	8,353,075	-7,515,273	-47%	1,066,081	15%
Deductible Recoveries	-173,887	-200,000	-64,000	-200,000	-26,113	15%	0	0%
Claims Administrators	369,082	475,420	396,991	497,251	128,169	35%	21,831	5%
Management Information System	24,804	32,990	19,149	4,080	-20,724	-84%	-28,910	-88%
Program Administrators	1,518,752	1,556,720	1,556,720	1,595,636	76,884	5%	38,916	2%
Brokerage Commissions & Fees	864,372	989,983	930,965	1,065,875	201,503	23%	75,892	8%
Insurance Premiums (net of brokerage)	5,137,338	4,884,817	5,005,510	5,110,836	-26,502	-1%	226,019	5%
Taxes, Assessments & Fees	19,014	86,998	18,000	20,000	986	5%	-66,998	-77%
Actuarial Services	12,435	12,770	13,922	13,000	565	5%	230	2%
Claims Audit	0	6,500	6,500	0	0	0%	-6,500	-100%
Coverage Counsel	0	5,000	0	0	0	0%	-5,000	-100%
Program Legal	0	2,500	0	2,500	2,500	0%	0	0%
Miscellaneous Program Services	0	1,508	1,686	1,498	1,498	0%	-10	-1%
Workshop/Training Expenses	62,774	132,262	132,363	151,426	88,652	141%	19,164	14%
Loss Control Expenses	154,235	234,176	171,672	236,732	82,498	53%	2,557	1%
<i>Depreciation and Amortization</i>	0				0	0%		
Appraisals	24,738	0	0	0	-24,738	-100%	0	0%
Excess/Reinsurance Recoveries	-11,057,138	-1,656,790	-1,756,418	-1,970,333	9,086,805	-82%	-313,543	19%
Program Committee (AIME & AORMA Only)	7,812	15,000	8,704	10,000	2,188	28%	-5,000	-33%
Dividend Distributions	-561,725	-1,794,085	-462,144	-462,144	99,581	-18%	1,331,941	-74%
<i>Chg in claims and loss adjustment exp</i>	2,137,618							
Total Direct Program Expenses	14,408,572	12,072,763	14,482,765	14,429,433	2,158,479	15%	2,356,670	20%

CSURMA

Cash Flow Budget of Revenues and Expenses
Fiscal Year July 1, 2026 to June 30, 2027

OPERATING BUDGET

TOTAL: AORMA PROGRAMS

	FY 24/25 Actual	FY 25/26 Adopted	FY 25/26 Anticipated	FY 26/27 Proposed	Actual to Proposed		Adopted to Proposed	
					\$ Diff	% Diff	\$ Diff	% Diff
General & Administrative Expenses								
Financial Audit	4,393	6,016	4,512	4,481	88	2%	-1,535	-26%
Executive Committee & Board Expenses	626	1,504	1,504	1,494	868	139%	-10	-1%
JPA Insurance	12,808	12,164	12,164	14,605	1,798	14%	2,441	20%
Memberships, Associations & Dues	2,755	10,638	10,638	10,564	7,809	283%	-74	-1%
Chancellor's Office Overhead Costs	372,034	418,357	418,357	477,766	105,732	28%	59,409	14%
JPA Accreditation	0	0	0	0	0	0%	0	0
JPA Legal	0	0	0	0				
Miscellaneous Expenses	2,147	6,475	3,760	3,734	1,586	74%	-2,741	-42%
Total General & Administrative Expenses	394,763	455,154	450,935	512,643	117,881	30%	57,489	13%
Total Operating Expenses	14,803,335	12,527,917	14,933,700	14,942,076	2,276,359	15%	2,414,160	19%
Non-Operating Revenues								
Investment Income	1,038,811	172,444	574,813	399,640	-639,170	-62%	227,196	132%
Miscellaneous Fee Revenue	0	0	0	0	0	0%	0	0%
Interest Expense	0	0	0	0	0	0%	0	0%
Transfer In (Out)	0	0	0	0	0	0%		
Total Non-Operating Revenues	1,038,811	172,444	574,813	399,640	-639,170	-62%	227,196	132%
Net Surplus (Deficit)	-469,618	177,136	1,657,860	1,455,537	-212,462	45%	1,278,401	722%
Beginning Retained Earnings	8,010,763	8,207,777	7,541,143	9,199,003	-1,188,240	-15%	991,226	12%
Ending Retained Earnings	7,541,145	8,384,913	9,199,003	10,654,540	-3,113,396	-41%	2,269,627	27%

CSURMA

Cash Flow Budget of Revenues and Expenses
Fiscal Year July 1, 2026 to June 30, 2027

OPERATING BUDGET

AORMA LIABILITY PROGRAM

(Fund 21) M

	FY 24/25 <u>Actual</u>	FY 25/26 <u>Adopted</u>	FY 25/26 <u>Anticipated</u>	FY 26/27 <u>Proposed</u>	<u>Actual to Proposed</u>		<u>Adopted to Proposed</u>	
					<u>\$ Diff</u>	<u>% Diff</u>	<u>\$ Diff</u>	<u>% Diff</u>
Operating Revenues								
Contributions	8,390,002	11,787,359	11,729,274	13,552,994	5,162,992	62%	1,765,635	15%
Reinsurance Premiums	-3,578,770	-4,419,039	-4,062,444	-4,874,933	-1,296,164	36%	-455,894	10%
Total Operating Revenues	<u>4,811,233</u>	<u>7,368,320</u>	<u>7,666,830</u>	<u>8,678,061</u>	<u>3,866,829</u>	<u>80%</u>	<u>1,309,741</u>	<u>18%</u>
Operating Expenses								
Direct Program Expenses								
Claims Payments & Legal Expenses	12,907,545	3,444,937	4,266,473	3,999,417	-8,908,128	-69%	554,480	16%
Deductible Recoveries	-173,887	-200,000	-64,000	-200,000	-26,113	15%	0	0%
Claims Administrators	17,500	18,000	17,000	19,000	1,500	9%	1,000	6%
Management Information System	5,523	8,175	8,094	0	-5,523	-100%	-8,175	-100%
Program Administrators	713,812	731,658	731,658	749,949	36,137	5%	18,291	2%
Brokerage Commissions & Fees	587,630	702,477	649,938	775,150	187,520	32%	72,673	10%
Insurance Premiums (net of brokerage)	1,447,000	1,774,200	1,675,761	1,992,320	545,320	38%	218,120	12%
Taxes, Assessments & Fees	0	0	0	0	0	0%	0	0%
Actuarial Services	5,220	5,220	5,220	5,500	280	5%	280	5%
Claims Audit	0	6,500	6,500	0	0	0%	-6,500	-100%
Coverage Counsel	0	5,000	0	0	0	0%	-5,000	-100%
Program Legal	0	2,500	0	2,500	2,500	0%	0	0%
Miscellaneous Program Services	0	685	1,016	707	707	0%	23	3%
Workshop/Training Expenses	22,930	75,472	73,031	86,643	63,713	278%	11,171	15%
Loss Control Expenses	86,287	185,824	123,076	179,813	93,526	108%	-6,011	-3%
<i>Depreciation and Amortization</i>	0	0	0	0	0	0%	0	0%
Appraisals	0	0	0	0	0	0%	0	0%
Excess/Reinsurance Recoveries	-9,840,978	0	0	0	9,840,978	-100%	0	0%
Program Committee (AIME & AORMA Only)	2,679	6,810	3,000	4,722	2,043	76%	-2,088	-31%
Dividend Distributions	-2,700,000	-2,700,000	-962,144	-962,144	1,737,856	-64%	1,737,856	-64%
<i>Chg in claims and loss adjustment exp</i>	2,407,762							
Total Direct Program Expenses	<u>5,489,022</u>	<u>4,067,458</u>	<u>6,534,623</u>	<u>6,653,576</u>	<u>3,572,315</u>	<u>65%</u>	<u>2,586,118</u>	<u>64%</u>

CSURMA

Cash Flow Budget of Revenues and Expenses
Fiscal Year July 1, 2026 to June 30, 2027

OPERATING BUDGET

AORMA LIABILITY PROGRAM

(Fund 21) M

	FY 24/25 Actual	FY 25/26 Adopted	FY 25/26 Anticipated	FY 26/27 Proposed	Actual to Proposed		Adopted to Proposed	
					\$ Diff	% Diff	\$ Diff	% Diff
General & Administrative Expenses								
Financial Audit	1,507	2,731	2,048	2,116	609	40%	-616	-23%
Executive Committee & Board Expenses	215	683	683	705	491	229%	22	3%
JPA Insurance	4,392	5,522	5,522	6,896	2,504	57%	1,374	25%
Memberships, Associations & Dues	0	4,830	4,830	4,988	4,988	0%	158	3%
Chancellor's Office Overhead Costs	127,586	189,935	189,935	225,583	97,997	77%	35,648	19%
JPA Accreditation	0	0	0	0	0	0%	0	0%
JPA Legal	0							
Miscellaneous Expenses	844	2,939	1,707	1,763	919	109%	-1,177	-40%
Total General & Administrative Expenses	134,543	206,641	204,725	242,051	107,507	80%	35,410	17%
Total Operating Expenses	5,623,566	4,274,099	6,739,348	6,895,626	3,679,822	65%	2,621,528	61%
Non-Operating Revenues								
Investment Income	410,170	72,167	240,556	124,765	-285,404	-70%	52,598	73%
Miscellaneous Fee Revenue	0	0	0	0	0	0%	0	0%
Interest Expense	0	0	0	0	0	0%	0	0%
Transfer In (Out)	0				0	0%		
Total Non-Operating Revenues	410,170	72,167	240,556	124,765	-285,404	-70%	52,598	73%
Net Surplus (Deficit)	-402,164	3,166,388	1,168,038	1,907,200	-98,398	24%	-1,259,188	-40%
Beginning Retained Earnings	-1,073,721	-2,133,507	-1,475,885	-307,847	-765,874	71%	1,825,660	-86%
Ending Retained Earnings	-1,475,885	1,032,881	-307,847	1,599,353	-3,075,238	208%	566,472	55%

CSURMA

Cash Flow Budget of Revenues and Expenses

Fiscal Year July 1, 2026 to June 30, 2027

OPERATING BUDGET

AORMA WORKERS' COMPENSATION PROGRAM

(Fund 22) N

	FY 24/25 <u>Actual</u>	FY 25/26 <u>Adopted</u>	FY 25/26 <u>Anticipated</u>	FY 26/27 <u>Proposed</u>	<u>Actual to Proposed</u>		<u>Adopted to Proposed</u>	
					<u>\$ Diff</u>	<u>% Diff</u>	<u>\$ Diff</u>	<u>% Diff</u>
Operating Revenues								
Contributions	3,683,689	2,265,731	4,141,086	3,501,308	-182,381	-5%	1,235,577	55%
Reinsurance Premiums	0	0	0	0	0	0%	0	0%
Total Operating Revenues	<u>3,683,689</u>	<u>2,265,731</u>	<u>4,141,086</u>	<u>3,501,308</u>	<u>-182,381</u>	<u>-5%</u>	<u>1,235,577</u>	<u>55%</u>
Operating Expenses								
Direct Program Expenses								
Claims Payments & Legal Expenses	1,290,356	1,701,746	1,945,008	1,975,802	685,446	53%	274,056	16%
Deductible Recoveries	0	0	0	0	0	0%	0	0%
Claims Administrators	332,030	341,991	341,991	352,251	20,221	6%	10,260	3%
Management Information System	13,068	17,791	4,000	4,080	-8,989	-69%	-13,712	-77%
Program Administrators	440,438	451,449	451,449	462,734	22,296	5%	11,285	2%
Brokerage Commissions & Fees	279	0	151	0	-279	-100%	0	0%
Insurance Premiums (net of brokerage)	3,129,687	2,494,838	2,741,893	2,494,838	-634,849	-20%	0	0%
Taxes, Assessments & Fees	19,014	86,998	18,000	20,000	986	5%	-66,998	-77%
Actuarial Services	6,192	5,550	6,702	5,500	-692	-11%	-50	-1%
Claims Audit	0	0	0	0	0	0%	0	0%
Coverage Counsel	0	0	0	0	0	0%	0	0%
Program Legal	0	0	0	0	0	0%	0	0%
Miscellaneous Program Services	0	132	641	183	183	0%	51	39%
Workshop/Training Expenses	8,963	9,702	13,862	15,925	6,962	78%	6,223	64%
Loss Control Expenses	36,129	25,502	25,502	34,143	-1,986	-5%	8,642	34%
<i>Depreciation and Amortization</i>	0				0	0%		
Appraisals	0	0	0	0	0	0%	0	0%
Excess/Reinsurance Recoveries	-1,216,161	-1,656,790	-1,756,418	-1,970,333	-754,172	62%	-313,543	19%
Program Committee (AIME & AORMA Only)	1,122	1,309	1,200	1,220	98	9%	-89	-7%
Dividend Distributions	2,138,275	905,915	500,000	500,000	-1,638,275	-77%	-405,915	-45%
<i>Chg in claims and loss adjustment exp</i>	-270,144							
Total Direct Program Expenses	<u>5,929,247</u>	<u>4,386,133</u>	<u>4,293,981</u>	<u>3,896,343</u>	<u>-2,303,048</u>	<u>-39%</u>	<u>-489,790</u>	<u>-11%</u>

CSURMA

Cash Flow Budget of Revenues and Expenses

Fiscal Year July 1, 2026 to June 30, 2027

OPERATING BUDGET

AORMA WORKERS' COMPENSATION PROGRAM

(Fund 22) N

	FY 24/25 Actual	FY 25/26 Adopted	FY 25/26 Anticipated	FY 26/27 Proposed	Actual to Proposed		Adopted to Proposed	
					\$ Diff	% Diff	\$ Diff	% Diff
General & Administrative Expenses								
Financial Audit	631	525	394	547	-84	-13%	22	4%
Executive Committee & Board Expenses	90	131	131	182	92	103%	51	39%
JPA Insurance	1,839	1,061	1,061	1,782	-58	-3%	720	68%
Memberships, Associations & Dues	2,755	928	928	1,289	-1,466	-53%	360	39%
Chancellor's Office Overhead Costs	53,422	36,509	36,509	58,278	4,856	9%	21,769	60%
JPA Accreditation	0	0	0	0	0	0%	0	0%
JPA Legal	0	0	0					
Miscellaneous Expenses	527	565	328	455	-72	-14%	-110	-19%
Total General & Administrative Expenses	59,264	39,720	39,352	62,532	3,268	6%	22,812	57%
Total Operating Expenses	5,988,510	4,425,852	4,333,333	3,958,875	-2,299,780	-38%	-466,978	-11%
Non-Operating Revenues								
Investment Income	258,945	57,567	191,889	153,968	-104,976	-41%	96,402	167%
Miscellaneous Fee Revenue	0	0	0	0	0	0%	0	0%
Interest Expense	0	0	0	0	0	0%	0	0%
Transfer In (Out)	0				0	0%		
Total Non-Operating Revenues	258,945	57,567	191,889	153,968	-104,976	-41%	96,402	167%
Net Surplus (Deficit)	-2,045,877	-2,102,555	-358	-303,598	2,012,422	-98%	1,798,957	-86%
Beginning Retained Earnings	5,942,772	5,690,269	3,896,895	3,896,537	2,046,235	34%	-1,793,732	-32%
Ending Retained Earnings	3,896,895	3,587,714	3,896,537	3,592,938	303,957	8%	5,224	0%

CSURMA

Cash Flow Budget of Revenues and Expenses

Fiscal Year July 1, 2026 to June 30, 2027

OPERATING BUDGET

AORMA PROPERTY PROGRAM

(Fund 23) O

	FY 24/25 Actual	FY 25/26 Adopted	FY 25/26 Anticipated	FY 26/27 Proposed	Actual to Proposed \$ Diff	% Diff	Adopted to Proposed \$ Diff	% Diff
Operating Revenues								
Contributions	11,795,074	10,126,487	10,222,787	9,626,088	-2,168,986	-18%	-500,399	-5%
Reinsurance Premiums	-8,547,320	-9,011,567	-7,831,343	-7,831,228	716,092	-8%	1,180,339	-13%
Total Operating Revenues	<u>3,247,754</u>	<u>1,114,920</u>	<u>2,391,444</u>	<u>1,794,860</u>	<u>-1,452,894</u>	<u>-45%</u>	<u>679,940</u>	<u>61%</u>
Operating Expenses								
Direct Program Expenses								
Claims Payments & Legal Expenses	178,159	629,542	618,350	629,542	451,383	253%	0	0%
Deductible Recoveries	0	0	0	0	0	0%	0	0%
Claims Administrators	0	99,429	22,000	110,000	110,000	0%	10,571	11%
Management Information System	6,212	7,023	7,055	0	-6,212	-100%	-7,023	-100%
Program Administrators	288,563	295,777	295,777	303,171	14,608	5%	7,394	2%
Brokerage Commissions & Fees	249,535	256,992	253,945	260,285	10,750	4%	3,293	1%
Insurance Premiums (net of brokerage)	310,733	341,806	337,937	349,706	38,973	13%	7,900	2%
Taxes, Assessments & Fees	0	0	0	0	0	0%	0	0%
Actuarial Services	1,024	2,000	2,000	2,000	976	95%	0	0%
Claims Audit	0	0	0	0	0	0%	0	0%
Coverage Counsel	0	0	0	0	0	0%	0	0%
Program Legal	0	0	0	0	0	0%	0	0%
Miscellaneous Program Services	0	588	0	502	502	0%	-86	-15%
Workshop/Training Expenses	28,577	43,360	41,862	43,782	15,205	53%	422	1%
Loss Control Expenses	31,819	22,850	23,094	22,776	-9,043	-28%	-74	0%
<i>Depreciation and Amortization</i>	0				0	0%		
Appraisals	24,738	0	0	0	-24,738	-100%	0	0%
Excess/Reinsurance Recoveries	0	0	0	0	0	0%	0	0%
Program Committee (AIME & AORMA Only)	3,577	5,850	3,500	3,354	-223	-6%	-2,497	-43%
Dividend Distributions	0	0	0	0	0	0%	0	0%
<i>Chg in claims and loss adjustment exp</i>	0							
Total Direct Program Expenses	<u>1,122,935</u>	<u>1,705,218</u>	<u>1,605,521</u>	<u>1,725,117</u>	<u>602,183</u>	<u>54%</u>	<u>19,899</u>	<u>1%</u>

CSURMA

Cash Flow Budget of Revenues and Expenses
Fiscal Year July 1, 2026 to June 30, 2027

OPERATING BUDGET

AORMA PROPERTY PROGRAM

(Fund 23) O

	FY 24/25 Actual	FY 25/26 Adopted	FY 25/26 Anticipated	FY 26/27 Proposed	Actual to Proposed		Adopted to Proposed	
					\$ Diff	% Diff	\$ Diff	% Diff
General & Administrative Expenses								
Financial Audit	2,011	2,346	1,760	1,503	-509	-25%	-844	-36%
Executive Committee & Board Expenses	286	587	587	501	214	75%	-86	-15%
JPA Insurance	5,864	4,744	4,744	4,898	-966	-16%	154	3%
Memberships, Associations & Dues	0	4,149	4,149	3,543	3,543	0%	-606	-15%
Chancellor's Office Overhead Costs	170,330	163,173	163,173	160,221	-10,109	-6%	-2,951	-2%
JPA Accreditation	0	0	0	0	0	0%	0	0%
JPA Legal	0							
Miscellaneous Expenses	219	2,525	1,466	1,252	1,033	472%	-1,273	-50%
Total General & Administrative Expenses	178,710	177,525	175,879	171,918	-6,792	-4%	-5,607	-3%
Total Operating Expenses	1,301,645	1,882,743	1,781,400	1,897,035	595,390	46%	14,292	1%
Non-Operating Revenues								
Investment Income	92,445	13,894	46,315	38,034	-54,411	-59%	24,139	174%
Miscellaneous Fee Revenue	0	0	0	0	0	0%	0	0%
Interest Expense	0	0	0	0	0	0%	0	0%
Transfer In (Out)	0				0	0%		
Total Non-Operating Revenues	92,445	13,894	46,315	38,034	-54,411	-59%	24,139	174%
Net Surplus (Deficit)	2,038,554	-753,928	656,359	-64,141	-2,102,695	-103%	689,787	-91%
Beginning Retained Earnings	1,006,764	2,516,575	3,045,318	3,701,677	-2,694,913	-268%	1,185,102	47%
Ending Retained Earnings	3,045,318	1,762,646	3,701,677	3,637,536	-592,218	-19%	1,874,889	106%

CSURMA

Cash Flow Budget of Revenues and Expenses

Fiscal Year July 1, 2026 to June 30, 2027

OPERATING BUDGET

AORMA CRIME PROGRAM

(Fund 24) P

	FY 24/25 Actual	FY 25/26 Adopted	FY 25/26 Anticipated	FY 26/27 Proposed	Actual to Proposed		Adopted to Proposed	
					\$ Diff	% Diff	\$ Diff	% Diff
Operating Revenues								
Contributions	477,984	497,437	496,761	526,252	48,268	10%	28,815	6%
Reinsurance Premiums	0	0	0	0	0	0%	0	0%
Total Operating Revenues	477,984	497,437	496,761	526,252	48,268	10%	28,815	6%
Operating Expenses								
Direct Program Expenses								
Claims Payments & Legal Expenses	0	150,000	75,000	150,000	150,000	0%	0	0%
Deductible Recoveries	0	0	0	0	0	0%	0	0%
Claims Administrators	0	0	0	0	0	0%	0	0%
Management Information System	0	0	0	0	0	0%	0	0%
Program Administrators	30,376	31,134	31,134	31,913	1,537	5%	779	3%
Brokerage Commissions & Fees	26,859	30,441	26,852	30,441	3,582	13%	0	0%
Insurance Premiums	249,919	273,973	249,919	273,973	24,054	10%	0	0%
Taxes, Assessments & Fees	0	0	0	0	0	0%	0	0%
Actuarial Services	0	0	0	0	0	0%	0	0%
Claims Audit	0	0	0	0	0	0%	0	0%
Coverage Counsel	0	0	0	0	0	0%	0	0%
Program Legal	0	0	0	0	0	0%	0	0%
Miscellaneous Program Services	0	29	29	27	27	0%	-1	-5%
Workshop/Training Expenses	1,225	2,130	2,034	2,394	1,168	95%	264	12%
Loss Control Expenses	0	0	0	0	0	0%	0	0%
<i>Depreciation and Amortization</i>	0				0	0%		
Appraisals	0	0	0	0	0	0%	0	0%
Excess/Reinsurance Recoveries	0	0	0	0	0	0%	0	0%
Program Committee (AIME & AORMA Only)	153	287	274	183	30	20%	-104	-36%
Dividend Distributions	0	0	0	0	0	0%	0	0%
<i>Chg in claims and loss adjustment exp</i>	0							
Total Direct Program Expenses	308,533	487,994	385,242	488,931	180,399	58%	937	0%

CSURMA

Cash Flow Budget of Revenues and Expenses

Fiscal Year July 1, 2026 to June 30, 2027

OPERATING BUDGET

AORMA CRIME PROGRAM

(Fund 24) P

	FY 24/25 Actual	FY 25/26 Adopted	FY 25/26 Anticipated	FY 26/27 Proposed	Actual to Proposed		Adopted to Proposed	
					\$ Diff	% Diff	\$ Diff	% Diff
General & Administrative Expenses								
Financial Audit	86	115	86	82	-4	-5%	-33	-29%
Executive Committee & Board Expenses	12	29	29	27	15	123%	-1	-5%
JPA Insurance	251	233	233	268	16	7%	35	15%
Memberships, Associations & Dues	0	204	204	194	194	0%	-10	-5%
Chancellor's Office Overhead Costs	7,303	8,015	8,015	8,759	1,457	20%	744	9%
JPA Accreditation	0	0	0	0	0	0%	0	0%
JPA Legal	0							
Miscellaneous Expenses	45	124	72	68	24	53%	-56	-45%
Total General & Administrative Expenses	7,697	8,720	8,639	9,399	1,702	22%	678	8%
Total Operating Expenses	316,230	496,715	393,881	498,330	182,100	58%	1,615	0%
Non-Operating Revenues								
Investment Income	21,660	11,974	39,914	34,972	13,313	61%	22,998	192%
Miscellaneous Fee Revenue	0	0	0	0	0	0%	0	0%
Interest Expense	0	0	0	0	0	0%	0	0%
Transfer In (Out)	0				0	0%		
Total Non-Operating Revenues	21,660	11,974	39,914	34,972	13,313	61%	22,998	192%
Net Surplus (Deficit)	183,414	12,697	142,794	62,894	-120,520	-66%	50,198	395%
Beginning Retained Earnings	829,812	851,780	1,013,226	1,156,020	-326,208	-39%	304,239	36%
Ending Retained Earnings	1,013,226	864,477	1,156,020	1,218,914	-205,688	-20%	354,437	41%

CSURMA

OPERATING BUDGET

Cash Flow Budget of Revenues and Expenses

Fiscal Year July 1, 2026 to June 30, 2027

AORMA UNEMPLOYMENT INSURANCE PROGRAM

(Fund 25) Q

	FY 24/25 <u>Actual</u>	FY 25/26 <u>Adopted</u>	FY 25/26 <u>Anticipated</u>	FY 26/27 <u>Proposed</u>	<u>Actual to Proposed</u>		<u>Adopted to Proposed</u>	
					<u>\$ Diff</u>	<u>% Diff</u>	<u>\$ Diff</u>	<u>% Diff</u>
Operating Revenues								
Contributions	1,074,247	1,286,201	1,320,626	1,497,492	423,245	39%	211,291	16%
Reinsurance Premiums	0	0	0	0	0	0%	0	0%
Total Operating Revenues	<u>1,074,247</u>	<u>1,286,201</u>	<u>1,320,626</u>	<u>1,497,492</u>	<u>423,245</u>	<u>39%</u>	<u>211,291</u>	<u>16%</u>
Operating Expenses								
Direct Program Expenses								
Claims Payments & Legal Expenses	1,492,289	1,360,769	1,598,314	1,598,314	106,025	7%	237,545	17%
Deductible Recoveries	0	0	0	0	0	0%	0	0%
Claims Administrators	19,552	16,000	16,000	16,000	-3,552	-18%	0	0%
Management Information System	0	0	0	0	0	0%	0	0%
Program Administrators	45,563	46,702	46,702	47,869	2,306	5%	1,167	2%
Brokerage Commissions & Fees	70	73	78	0	-70	-100%	-73	-100%
Insurance Premiums (net of brokerage)	0	0	0	0	0	0%	0	0%
Taxes, Assessments & Fees	0	0	0	0	0	0%	0	0%
Actuarial Services	0	0	0	0	0	0%	0	0%
Claims Audit	0	0	0	0	0	0%	0	0%
Coverage Counsel	0	0	0	0	0	0%	0	0%
Program Legal	0	0	0	0	0	0%	0	0%
Miscellaneous Program Services	0	75	0	78	78	0%	3	5%
Workshop/Training Expenses	1,080	1,598	1,574	2,683	1,603	148%	1,085	68%
Loss Control Expenses	0	0	0	0	0	0%	0	0%
<i>Depreciation and Amortization</i>	0				0	0%		
Appraisals	0	0	0	0	0	0%	0	0%
Excess/Reinsurance Recoveries	0	0	0	0	0	0%	0	0%
Program Committee (AIME & AORMA Only)	281	743	730	522	240	85%	-221	-30%
Dividend Distributions	0	0	0	0	0	0%	0	0%
<i>Chg in claims and loss adjustment exp</i>	0							
Total Direct Program Expenses	<u>1,558,836</u>	<u>1,425,960</u>	<u>1,663,398</u>	<u>1,665,466</u>	<u>106,630</u>	<u>7%</u>	<u>239,506</u>	<u>17%</u>

CSURMA

Cash Flow Budget of Revenues and Expenses

Fiscal Year July 1, 2026 to June 30, 2027

OPERATING BUDGET

AORMA UNEMPLOYMENT INSURANCE PROGRAM

(Fund 25) Q

	FY 24/25 Actual	FY 25/26 Adopted	FY 25/26 Anticipated	FY 26/27 Proposed	Actual to Proposed		Adopted to Proposed	
					\$ Diff	% Diff	\$ Diff	% Diff
General & Administrative Expenses								
Financial Audit	158	298	224	234	76	48%	-64	-22%
Executive Committee & Board Expenses	23	75	75	78	55	246%	3	5%
JPA Insurance	461	603	603	762	301	65%	159	26%
Memberships, Associations & Dues	0	527	527	551	551	0%	24	5%
Chancellor's Office Overhead Costs	13,394	20,725	20,725	24,925	11,531	86%	4,200	20%
JPA Accreditation	0	0	0	0	0	0%	0	0%
JPA Legal	0							
Miscellaneous Expenses	513	321	186	195	-318	-62%	-126	-39%
Total General & Administrative Expenses	14,548	22,548	22,340	26,745	12,196	84%	4,197	19%
Total Operating Expenses	1,573,384	1,448,508	1,685,738	1,692,210	118,826	8%	243,702	17%
Non-Operating Revenues								
Investment Income	255,591	16,842	56,139	47,901	-207,691	-81%	31,059	184%
Miscellaneous Fee Revenue	0	0	0	0	0	0%	0	0%
Interest Expense	0	0	0	0	0	0%	0	0%
Transfer In (Out)	0				0	0%		
Total Non-Operating Revenues	255,591	16,842	56,139	47,901	-207,691	-81%	31,059	184%
Net Surplus (Deficit)	-243,546	-145,465	-308,973	-146,818	96,729	-40%	-1,352	1%
Beginning Retained Earnings	1,305,136	1,282,660	1,061,589	752,616	552,520	42%	-530,043	-41%
Ending Retained Earnings	1,061,590	1,137,194	752,616	605,799	455,791	43%	-531,396	-47%

CSURMA

Cash Flow Budget of Revenues and Expenses
Fiscal Year July 1, 2026 to June 30, 2027

OPERATING BUDGET

CLUB SPORTS INSURANCE PROGRAM

(Fund 17) T

	FY 24/25 Actual	FY 25/26 Adopted	FY 25/26 Anticipated	FY 26/27 Proposed	Actual to Proposed		Adopted to Proposed	
					\$ Diff	% Diff	\$ Diff	% Diff
Operating Revenues								
Contributions	324,318	451,835	560,264	588,278	263,960	81%	136,443	30%
Reinsurance Premiums	0	0	0	0	0	0%	0	0%
Total Operating Revenues	324,318	451,835	560,264	588,278	263,960	81%	136,443	30%
Operating Expenses								
Direct Program Expenses								
Claims Payments & Legal Expenses	40,808	107,000	107,000	107,000	66,192	162%	0	0%
Deductible Recoveries	0	0	0	0	0	0%	0	0%
Claims Administrators	8,000	8,000	8,000	8,000	0	0%	0	0%
Management Information System	0	0	0	0	0	0%	0	0%
Program Administrators	0	0	0	0	0	0%	0	0%
Brokerage Commissions & Fees	24,246	33,503	48,597	53,456	29,211	120%	19,953	60%
Insurance Premiums (net of brokerage)	140,632	301,524	275,381	302,920	162,288	115%	1,396	0%
Taxes, Assessments & Fees	0	0	0	0	0	0%	0	0%
Actuarial Services	0	0	0	0	0	0%	0	0%
Claims Audit	0	0	0	0	0	0%	0	0%
Coverage Counsel	0	0	0	0	0	0%	0	0%
Program Legal	0	0	0	0	0	0%	0	0%
Miscellaneous Program Services	0	0	0	0	0	0%	0	0%
Workshop/Training Expenses	0	0	0	0	0	0%	0	0%
Loss Control Expenses	0	0	0	0	0	0%	0	0%
<i>Depreciation and Amortization</i>	0				0	0%		
Appraisals	0	0	0	0	0	0%	0	0%
Excess/Reinsurance Recoveries	0	0	0	0	0	0%	0	0%
Program Committee (AIME & AORMA Only)	0	0	0	0	0	0%	0	0%
Dividend Distributions	0	0	0	0	0	0%	0	0%
<i>Chg in claims and loss adjustment exp</i>	0							
Total Direct Program Expenses	213,685	450,027	438,978	471,376	257,691	121%	21,349	5%

CSURMA

Cash Flow Budget of Revenues and Expenses
Fiscal Year July 1, 2026 to June 30, 2027

OPERATING BUDGET

CLUB SPORTS INSURANCE PROGRAM

(Fund 17) T

	FY 24/25 Actual	FY 25/26 Adopted	FY 25/26 Anticipated	FY 26/27 Proposed	Actual to Proposed		Adopted to Proposed	
					\$ Diff	% Diff	\$ Diff	% Diff
General & Administrative Expenses								
Financial Audit	103	105	79	92	-11	-10%	-13	-12%
Executive Committee & Board Expenses	15	26	26	31	16	110%	4	17%
JPA Insurance	203	212	212	299	97	48%	88	41%
Memberships, Associations & Dues	0	185	185	217	217	0%	31	17%
Chancellor's Office Overhead Costs	8,684	7,281	7,281	9,792	1,108	13%	2,511	34%
JPA Accreditation	0	0	0	0	0	0%	0	0%
JPA Legal	0	0	0					
Miscellaneous Expenses	19	113	65	77	58	313%	-36	-32%
Total General & Administrative Expenses	9,022	7,921	7,848	10,506	1,484	16%	2,585	33%
Total Operating Expenses	222,707	457,948	446,826	481,882	259,175	116%	23,934	5%
Non-Operating Revenues								
Investment Income	8,401	4,636	39,660	44,526	36,125	430%	39,890	860%
Miscellaneous Fee Revenue	0	0	0	0	0	0%	0	0%
Interest Expense	0	0	0	0	0	0%	0	0%
Transfer In (Out)	0				0	0%		
Total Non-Operating Revenues	8,401	4,636	39,660	44,526	36,125	430%	39,890	860%
Net Surplus (Deficit)	110,012	-1,477	153,098	150,921	40,910	37%	152,399	-10316%
Beginning Retained Earnings	1,260,366	1,366,671	1,370,378	1,523,476	-263,110	-21%	156,805	11%
Ending Retained Earnings	1,370,378	1,365,194	1,523,476	1,674,398	-304,020	-22%	309,204	23%

Launched beginning August 1, 2012

CSURMA

Cash Flow Budget of Revenues and Expenses

Fiscal Year July 1, 2026 to June 30, 2027

OPERATING BUDGET

PURCHASED INSURANCE PROGRAM

(Fund 20) R

	FY 24/25 Actual	FY 25/26 Adopted	FY 25/26 Anticipated	FY 26/27 Proposed	Actual to Proposed		Adopted to Proposed	
					\$ Diff	% Diff	\$ Diff	% Diff
Operating Revenues								
Contributions	724,542	687,750	688,198	757,018	32,476	4%	69,268	10%
Reinsurance Premiums	0	0	0	0	0	0%	0	0%
Total Operating Revenues	<u>724,542</u>	<u>687,750</u>	<u>688,198</u>	<u>757,018</u>	<u>32,476</u>	<u>4%</u>	<u>69,268</u>	<u>10%</u>
Operating Expenses								
Direct Program Expenses								
Claims Payments & Legal Expenses	0	0	0	0	0	0%	0	0%
Deductible Recoveries	0	0	0	0	0	0%	0	0%
Claims Administrators	0	0	0	0	0	0%	0	0%
Management Information System	0	0	0	0	0	0%	0	0%
Program Administrators	0	0	0	0	0	0%	0	0%
Brokerage Commissions & Fees	114,606	97,437	103,230	113,553	-1,053	-1%	16,116	17%
Insurance Premiums (net of brokerage)	668,524	599,798	584,968	643,465	-25,059	-4%	43,667	7%
Taxes, Assessments & Fees	0	0	0	0	0	0%	0	0%
Actuarial Services	0	0	0	0	0	0%	0	0%
Claims Audit	0	0	0	0	0	0%	0	0%
Coverage Counsel	0	0	0	0	0	0%	0	0%
Program Legal	0	0	0	0	0	0%	0	0%
Miscellaneous Program Services	0	0	0	0	0	0%	0	0%
Workshop/Training Expenses	0	0	0	0	0	0%	0	0%
Loss Control Expenses	0	0	0	0	0	0%	0	0%
<i>Depreciation and Amortization</i>	0				0	0%		
Appraisals	0	0	0	0	0	0%	0	0%
Excess/Reinsurance Recoveries	0	0	0	0	0	0%	0	0%
Program Committee (AIME & AORMA Only)	0	0	0	0	0	0%	0	0%
Dividend Distributions	0	0	0	0	0	0%	0	0%
<i>Chg in claims and loss adjustment exp</i>	0							
Total Direct Program Expenses	<u>783,130</u>	<u>697,235</u>	<u>688,198</u>	<u>757,018</u>	<u>-26,112</u>	<u>-3%</u>	<u>59,783</u>	<u>9%</u>

CSURMA

Cash Flow Budget of Revenues and Expenses

Fiscal Year July 1, 2026 to June 30, 2027

OPERATING BUDGET

PURCHASED INSURANCE PROGRAM

(Fund 20) R

	FY 24/25 <u>Actual</u>	FY 25/26 <u>Adopted</u>	FY 25/26 <u>Anticipated</u>	FY 26/27 <u>Proposed</u>	<u>Actual to Proposed</u>		<u>Adopted to Proposed</u>	
					<u>\$ Diff</u>	<u>% Diff</u>	<u>\$ Diff</u>	<u>% Diff</u>
General & Administrative Expenses								
Financial Audit	0	0	0	0	0	0%	0	0%
Executive Committee & Board Expenses	0	0	0	0	0	0%	0	0%
JPA Insurance	0	0	0	0	0	0%	0	0%
Memberships, Associations & Dues	0	0	0	0	0	0%	0	0%
Chancellor's Office Overhead Costs	0	0	0	0	0	0%	0	0%
JPA Accreditation	0	0	0	0	0	0%	0	0%
JPA Legal	0							
Miscellaneous Expenses	0	0	0	0	0	0%	0	0%
Total General & Administrative Expenses	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0%</u>	<u>0</u>	<u>0%</u>
Total Operating Expenses	<u>783,130</u>	<u>697,235</u>	<u>688,198</u>	<u>757,018</u>	<u>-26,112</u>	<u>-3%</u>	<u>59,783</u>	<u>9%</u>
Non-Operating Revenues								
Investment Income	0	0	0	0	0	0%	0	0%
Miscellaneous Fee Revenue	0	0	0	0	0	0%	0	0%
Interest Expense	0	0	0	0	0	0%	0	0%
Transfer In (Out)	0							
Total Non-Operating Revenues	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0%</u>	<u>0</u>	<u>0%</u>
Net Surplus (Deficit)	<u>-58,588</u>	<u>-9,485</u>	<u>0</u>	<u>0</u>	<u>58,588</u>	<u>-100%</u>	<u>9,485</u>	<u>-100%</u>
Beginning Retained Earnings	173,596	159,922	115,008	115,008	58,588	34%	-44,914	-28%
Ending Retained Earnings	115,008	150,437	115,008	115,008	0	0%	-35,429	-24%

CSURMA

Cash Flow Budget of Revenues and Expenses

Fiscal Year July 1, 2026 to June 30, 2027

OPERATING BUDGET

OWNER CONTROLLED INSURANCE PROGRAM

(Fund 18) S

	FY 24/25 Actual	FY 25/26 Adopted	FY 25/26 Anticipated	FY 26/27 Proposed	Actual to Proposed		Adopted to Proposed	
					\$ Diff	% Diff	\$ Diff	% Diff
Operating Revenues								
Contributions	0	0	0	0	0	0%	0	0%
Reinsurance Premiums	0	0	0	0	0	0%	0	0%
Total Operating Revenues	0	0	0	0	0	0%	0	0%
Operating Expenses	0							
Direct Program Expenses	0							
Claims Payments & Legal Expenses	0	0	0	0	0	0%	0	0%
Deductible Recoveries	0	0	0	0	0	0%	0	0%
Claims Administrators	0	0	0	0	0	0%	0	0%
Management Information System	0	0	0	0	0	0%	0	0%
Program Administrators	0	0	0	0	0	0%	0	0%
Brokerage Commissions & Fees	0	0	0	0	0	0%	0	0%
Insurance Premiums (net of brokerage)	0	0	0	0	0	0%	0	0%
Taxes, Assessments & Fees	0	0	0	0	0	0%	0	0%
Actuarial Services	0	0	0	0	0	0%	0	0%
Claims Audit	0	0	0	0	0	0%	0	0%
Coverage Counsel	0	0	0	0	0	0%	0	0%
Program Legal	0	0	0	0	0	0%	0	0%
Miscellaneous Program Services	4,289,872	0	0	0	-4,289,872	-100%	0	0%
Workshop/Training Expenses	0	0	0	0	0	0%	0	0%
Loss Control Expenses	0	0	0	0	0	0%	0	0%
<i>Depreciation and Amortization</i>	0	0	0	0	0	0%	0	0%
Appraisals	0	0	0	0	0	0%	0	0%
Excess/Reinsurance Recoveries	0	0	0	0	0	0%	0	0%
Program Committee (AIME & AORMA Only)	0	0	0	0	0	0%	0	0%
Dividend Distributions	0	0	0	0	0	0%	0	0%
<i>Chg in claims and loss adjustment exp</i>	0							
Total Direct Program Expenses	4,289,872	0	0	0	-4,289,872	-100%	0	0%

CSURMA

Cash Flow Budget of Revenues and Expenses

Fiscal Year July 1, 2026 to June 30, 2027

OPERATING BUDGET

OWNER CONTROLLED INSURANCE PROGRAM

(Fund 18) S

	FY 24/25 <u>Actual</u>	FY 25/26 <u>Adopted</u>	FY 25/26 <u>Anticipated</u>	FY 26/27 <u>Proposed</u>	<u>Actual to Proposed</u>		<u>Adopted to Proposed</u>	
					<u>\$ Diff</u>	<u>% Diff</u>	<u>\$ Diff</u>	<u>% Diff</u>
General & Administrative Expenses	<u>0</u>							
Financial Audit	0	0	0	0	0	0%	0	0%
Executive Committee & Board Expenses	0	0	0	0	0	0%	0	0%
JPA Insurance	0	0	0	0	0	0%	0	0%
Memberships, Associations & Dues	0	0	0	0	0	0%	0	0%
Chancellor's Office Overhead Costs	0	0	0	0	0	0%	0	0%
JPA Accreditation	0	0	0	0	0	0%	0	0%
Miscellaneous Expenses	0	0	0	0	0	0%	0	0%
Total General & Administrative Expenses	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0%</u>	<u>0</u>	<u>0%</u>
Total Operating Expenses	<u>4,289,872</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>-4,289,872</u>	<u>-100%</u>	<u>0</u>	<u>0%</u>
Non-Operating Revenues	<u>0</u>							
Investment Income	0	0	0	0	0	0%	0	0%
Miscellaneous Fee Revenue	0	0	0	0	0	0%	0	0%
Interest Expense	0	0	0	0	0	0%	0	0%
Transfer In (Out)	-2,078,287		0		2,078,287	-100%		
Total Non-Operating Revenues	<u>-2,078,287</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,078,287</u>	<u>-100%</u>	<u>0</u>	<u>0%</u>
Net Surplus (Deficit)	<u>-6,368,159</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>6,368,159</u>	<u>-100%</u>	<u>0</u>	<u>0%</u>
Beginning Retained Earnings	<u>6,368,159</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>6,368,159</u>	<u>100%</u>	<u>0</u>	<u>0%</u>
Ending Retained Earnings	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0%</u>	<u>0</u>	<u>0%</u>

OCIP I launched 1/1/12, extended 12/31/14

OCIP II launches 1/31/18

		Campus Liability (Fund 10)	Campus WC (Fund 11)	Campus IDL/NDI/UI (Fund 12)	Campus Property (Fund 13)	Campus AIME (Fund 14)	Campus AL (Fund 15)	AORMA Liability (Fund 21)	AORMA WC (Fund 22)	AORMA Property (Fund 23)	AORMA Crime (Fund 24)	AORMA UIP (Fund 25)	PIP (Fund 20)	OCIP (Fund 18)	CSIP (Fund 17)	TOTAL
Contributions		60,399,542	37,722,012	14,949,918	45,307,055	4,520,025	3,078,149	13,552,994	3,501,308	9,626,088	526,252	1,497,492	757,018	0	588,278	196,026,131
Contributions w/o Campus Auto Liability		60,399,542	37,722,012	14,949,918	45,307,055	4,520,025	0	13,552,994	3,501,308	9,626,088	526,252	1,497,492	0	0	588,278	192,190,964
FY 26/27	Contributions (%) used to allocated expenses	31%	20%	8%	24%	2%	0%	7%	2%	5%	0%	1%	0%	0%	0%	100%
0	AIME Committee					0										0
10,000	AORMA Committee							4,722	1,220	3,354	183	522				10,000
10,000	Program Committee	0	0	0	0	0	0	4,722	1,220	3,354	183	522	0	0	0	10,000
20,000	WC Office of Self-Insured Plans (AORMA)								20,000							20,000
160,000	State Personnel Board	160,000														160,000
180,000	Taxes, Assessments & Fees	160,000	0	0	0	0	0	0	20,000	0	0	0	0	0	0	180,000
0	Coverage Counsel	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
10,000	Misc Program Services (Website)	3,152	1,969	780	2,365	236		707	183	502	27	78				10,000
46,000	CMIS (Ventiv) Liab Claims Software	46,000														46,000
0	RMIS (Ventiv) Exp 6/01/26															0
240,000	eDiscovery Software OGC (EC approved 5/03/24) Continuous	240,000														240,000
83,892	Sedgwick viaOne / OSHA Basic and Advanced		79,813						4,080							83,892
369,892	Management Information Systems	286,000	79,813	0	0	0	0	0	4,080	0	0	0	0	0	0	369,892
31,500	Actuarial Services	5,500	5,500	0	2,000	5,500		5,500	5,500	2,000						31,500
0	Claims Audit	0	0	0	0	0	0	0	0	0	0	0				0
0	Appraisals				0					0						0
3,275,455	Program Administration	319,166	873,506	201,578	268,771	16,798		749,949	462,734	303,171	31,913	47,869				3,275,455
4,728,598	Claims Administrator <i>(Update Claims Admin Tab)</i>		3,571,598	100,000	310,000	240,000		19,000	352,251	110,000		17,749			8,000	4,728,598
0	CSU / UC WC Summit		0													0
15,000	OGC Training	4,728	2,953	1,170	3,547	354		1,061	274	754	41	117				15,000
30,000	CO SPD - Compliance Training CAMPUS	11,441	7,145	2,832	8,582											30,000
40,000	CO SPD - Skillsoft Online Training CAMPUS	15,254	9,527	3,776	11,443											40,000
75,000	CO SPD - Compliance Training & Skillsoft AORMA							37,361	9,652	26,536	1,451					75,000
0	Systemwide LMS Position (EC approved 3/04/22)		0						0							0
10,000	Alta WC Training		10,000													10,000
42,500	Professional Devel / P&P #12 & A-9	17,500						25,000								42,500
0	CSU Concussion Management Training							0								0
7,500	Youth Protection Summit	7,500														7,500
15,000	SW Emergency Mgmt Training & Exercises (EC approved 5/05/22)	15,000														15,000

		Campus Liability (Fund 10)	Campus WC (Fund 11)	Campus IDL/NDI/UI (Fund 12)	Campus Property (Fund 13)	Campus AIME (Fund 14)	Campus AL (Fund 15)	AORMA Liability (Fund 21)	AORMA WC (Fund 22)	AORMA Property (Fund 23)	AORMA Crime (Fund 24)	AORMA UIP (Fund 25)	PIP (Fund 20)	OCIP (Fund 18)	CSIP (Fund 17)	TOTAL
	Contributions	60,399,542	37,722,012	14,949,918	45,307,055	4,520,025	3,078,149	13,552,994	3,501,308	9,626,088	526,252	1,497,492	757,018	0	588,278	196,026,131
	Contributions w/o Campus Auto Liability	60,399,542	37,722,012	14,949,918	45,307,055	4,520,025	0	13,552,994	3,501,308	9,626,088	526,252	1,497,492	0	0	588,278	192,190,964
FY 26/27	Contributions (%) used to allocated expenses	31%	20%	8%	24%	2%	0%	7%	2%	5%	0%	1%	0%	0%	0%	100%
0	AIME Committee					0										0
10,000	AORMA Committee							4,722	1,220	3,354	183	522				10,000
10,000	Program Committee	0	0	0	0	0	0	4,722	1,220	3,354	183	522	0	0	0	10,000
20,000	WC Office of Self-Insured Plans (AORMA)								20,000							20,000
160,000	State Personnel Board	160,000														160,000
180,000	Taxes, Assessments & Fees	160,000	0	0	0	0	0	0	20,000	0	0	0	0	0	0	180,000
0	Coverage Counsel	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
5,500	Misc Continuity of Ops (was The Culture People)	5,500														5,500
30,000	AOA Conference							14,165	3,659	10,061	550	1,565				30,000
0	WERSC Training (odd fiscal years - 25/26)	0	0	0	0											0
125,000	FTPT Conference (even fiscal years - 26/27)	40,356	25,204	9,989	30,272			9,055	2,339	6,432	352	1,001				125,000
395,500	Workshop / Training Expenses	117,280	54,830	17,767	53,844	354	0	86,643	15,925	43,782	2,394	2,683	0	0	0	395,500
50,000	Misc Continuity of Ops (was Witt O'Brien's)	50,000														50,000
100,000	Praesidium (EC approved 3/02/23) Exp 6/30/26	52,441	32,752					11,767	3,040							100,000
89,575	Agility Recovery (EC approved 5/02/25) Exp 7/15/26				73,879					15,696						89,575
7,080	Agility Recovery (Swanton Ranch) Exp 10/13/25									7,080						7,080
0	Marine Operation Safety Peer Review (EC approved 10/28/22)	0						0								0
100,000	CalOSHA Repeat Violations (EC approved 3/04/21)		100,000													100,000
420,000	UC RSS subscription (EC approved 12/04/20) Exp 5/07/26	420,000														420,000
50,000	UC Lab Safety Training Consortium - Continuous	50,000														50,000
260,000	Evident ID (EC approved 5/02/25)	212,351						47,649								260,000
125,000	Alliant Risk Control Consulting (AORMA approved 5/01/25) Exp 6/30/28							99,337	25,663							125,000
34,500	Black Swan Solutions (EC approved 1/07/24) Exp 6/30/27	34,500														34,500
26,500	Employers Group (AORMA approved 5/04/23) Exp 6/30/26							21,059	5,441							26,500
150,000	Risk Reduction Funding Grants	92,334	57,666													150,000
77,899	Grant - EHS \$150k for SW Student Training (EC approved 10/23/20)	47,951	29,948													77,899
69,717	Grant - Hazmat & Lab Safety Training (\$75K EC approved 9/06/19)	42,915	26,802													69,717
0	South Tech System (Conflict of Interest Code)	0						0								0
0	Fall Protection Project	0														0
0	Security Awareness Trng (SAT)	0														0
10,643	Campus Safety, Health and Environmental Mgmt Assoc Fee		10,643													10,643
66,400	AXA Assistance (EC approved 3/05/20) - Continuous	66,400														66,400
90,188	Terra Dotta, LLC (FTIP) (EC approved 3/05/20) Exp 8/15/24 + 3	90,188														90,188

		Campus Liability (Fund 10)	Campus WC (Fund 11)	Campus IDL/NDI/UI (Fund 12)	Campus Property (Fund 13)	Campus AIME (Fund 14)	Campus AL (Fund 15)	AORMA Liability (Fund 21)	AORMA WC (Fund 22)	AORMA Property (Fund 23)	AORMA Crime (Fund 24)	AORMA UIP (Fund 25)	PIP (Fund 20)	OCIP (Fund 18)	CSIP (Fund 17)	TOTAL
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0	AIME Committee					0										0
10,000	AORMA Committee							4,722	1,220	3,354	183	522				10,000
10,000	Program Committee	0	0	0	0	0	0	4,722	1,220	3,354	183	522	0	0	0	10,000
20,000	WC Office of Self-Insured Plans (AORMA)								20,000							20,000
160,000	State Personnel Board	160,000														160,000
180,000	Taxes, Assessments & Fees	160,000	0	0	0	0	0	0	20,000	0	0	0	0	0	0	180,000
0	Coverage Counsel	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
111,130	VEOCI - Emergency Mgmt Software (EC approved 9/07/18)	111,130														111,130
64,680	Descartes Visual Compliance (EC approved 9/6/24) Exp 12/31/28	64,680														64,680
1,903,312	Loss Control Expenses	1,334,890	257,811	0	73,879	0	0	179,813	34,143	22,776	0	0	0	0	0	1,903,312

EXCESS INSURANCE RENEWALS AND UNDERWRITER MEETINGS REPORT

ISSUE: Most of CSURMA's coverage programs renew on July 1. The Chancellor's Office and Program Administrators will be actively marketing the programs and negotiating terms early in 2026 which will include underwriter meetings with our various partners.

RECOMMENDATION: No action is requested at today's meeting; however, the Executive Committee may take action or provide direction based on the report at today's meeting.

FISCAL IMPACT: The cost of the insurance programs will be included in the proposed budget as projected in the rates published to the CSURMA Board and AORMA Committee.

BACKGROUND: CSURMA representatives will meet with CSURMA's various program underwriters, in person when able and via zoom, in the lead up to the renewals and will report out details of those meetings. CSURMA will be represented by Robert Eaton, CSU Assistant Vice Chancellor, Financing, Treasury and Risk Management, Zachary Gifford, Senior Director of Systemwide Risk Management, Daniel Howell, CSURMA Program Director, and Amy Lightner, CSURMA Program Administrator. The main goals of underwriter meetings are:

- Demonstration of CSU leadership's commitment to risk management.
- Update on CSU's financial and operational outlook.
- Evaluation of the state of the insurance market and how changes may impact CSURMA's placements.
- Discussion of pending claims matters; and,
- Discussion on technical points of insurance placements and renewal expectations.

PUBLICATION: This item is for information in the agenda packet and no further publication is anticipated.

ATTACHMENT(S):

- a. Underwriter Visits Itinerary - February 23-24, 2026

San Jose State University – Monday, February 23rd Visit
1 Washington Square, San Jose - Clark Hall, 5th Floor, Room 540
Hosted by Sara Bonakdar and Karen Vogler

Time: 10:00AM – 3:00PM Campus Tour

10:00AM – Meet on Main Campus / Clark Hall, Room 540

- Smith & Carlos Statues / Tower Hall
- Student Union
- Spartan Recreation & Aquatic Center (SRAC)
- Health & Human Sciences Building
- Interdisciplinary Science Building (ISB)
- Spartan Village on the Paseo (SVOP) / Hammer Theater
- Shuttle to South Campus
- Koret Center and Practice Fields
- Spartan Athletic Center (SAC) / CEFCU Stadium
- Shuttle back to Main Campus

1:10PM – Lunch at ISB

3:00PM – Transfer to Hotel Valencia

People to meet at San Jose State University:

- **Dr. Cynthia Teniente-Matson**, President
- **Jon Tucker**, Exec. Dir., Student Union
- **John Douglas**, MLML Marine Operations Manager
- **Karen Vogler**, University RM
- **Kathy Kaoudis**, VP Admin & Finance / CFO
- **Kim Gallow**, Deputy Athletics Dir.
- **Louis Adamsel**, Emergency Svcs. Mgr.
- **Maria Bones**, Dir. of Ops., Interim Exec. Mgng. Dir., Hammer Theatre Ctr.
- **Maria O'Callaghan-Cassidy**, Sr. Assoc. VP, Facilities Dev. & Ops.
- **Matt Nymeyer**, Dir., Env. Health & Safety
- **Matt Rees**, Sr. Dir., Univ. Housing
- **Michael Carroll**, Chief of Police
- **Michael Kaufman**, Dean, College of Science
- **Michelle Smith**, Sr. Dir., Corp. & Found. Relations
- **Petra Dekens**, MLML Executive Director
- **Sara Bonakdar**, AVP, Strategic Business Svcs.
- **Tim Gridley**, Dir., Maintenance & Infrastructure

6:00PM – Dinner at Maggiano's Little Italy (3 mins walk from Hotel), *3055 Olin Avenue, San Jose, CA 95128*

CSU Monterey Bay – Tuesday, February 24th Visit
100 Campus Street, Seaside – Alumni & Visitor's Center, Bldg 97
Hosted by Amy Thomas

8:00AM – Transfer to CSU Monterey Bay, Coach America
 ➤ Meet in Hotel Valencia Lobby

Time: 10:00AM – 1:30PM Campus Tour
2:00PM – 3:30PM Moss Landing Marine Labs

10:00AM – Meet at Alumni & Visitor's Center Building 97
Otterprise Risk Management: Reducing Risk Through Wellbeing

- Guest Parking Lot 97
- Welcome, Introduction, and Campus history
- Wave Shuttle Tour to East Campus Housing
- Tech Safety & Security at University Police
- Science Diving Safety at the Aquatic Center
- WellnessRaft and OtterPups Program at the Student Center
- Otter Student Union (OSU)

12:15PM – Lunch at OSU

1:30PM – Transfer to Moss Landing Marine Labs

People to meet at CSU Monterey Bay:

- **Amy Thomas**, Sr. Dir., Safety, Risk & Sustainability
- **Blue**, OtterPup
- **Henry Simpson**, Deputy CIO & ISO
- **Jeff Rensel**, Dir., OSU
- **Katie LaPlace**, Chief of Staff & Dir., Admin & Finance
- **Lisa Leiginger**, Prof., Kinesiology & Wellness Raft Dir.
- **Melissa Jarnagin**, CFO & VP, Admin & Finance
- **Nick Nechay**, Diving & Boating Safety Officer
- **Chief Yvonne Gordon**, University Police



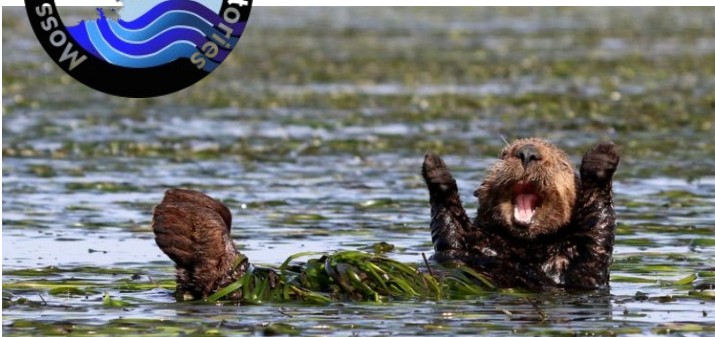
SJSU Moss Landing Marine Labs – Tuesday, February 24th Visit
8272 Moss Landing Road, Moss Landing, CA 95039
Hosted by Petra Dekens and John Douglas

2:00PM - Tour Moss Landing Marine Labs

3:30PM - Transfer to Portola Hotel and Plaza Hotel



- **Adrees Tinkler**, Senior Underwriter, Hiscox
- **Alan Mooney**, CEO, Amwins BDA
- **Amy Lightner**, FVP, Alliant
- **Brian Frost**, EVP, Amwins
- **Callum Ross**, Sr Underwriter, Aspen Syndicate
- **Cecilia Troncoso**, Underwriter, XS Casualty, Bowhead
- **Chris Parker**, Head of Terrorism, DWP, Beazley
- **Daniel Howell**, Sr EVP, Alliant
- **Erin McGowan**, Underwriter, Upland Capital Group
- **Francesco Maragliano**, VP, XS Casualty, Ark
- **Gigi Caterino**, Broker Assistant, Price Forbes
- **Hellena Miron**, Sr Production Specialist, Ironshore
- **Jon Evans**, Sr Underwriter, XS Casualty, Bowhead
- **Maddie MacDonald**, AM, Acrisure London Wholesale
- **Piers Hinton**, Underwriter, Beazley
- **Richard Wilson**, SVP, Upland Capital Group
- **Ronan Kane**, SVP, Arcadian
- **Ryan Telford**, EVP, Amwins
- **Steve Ferrigno**, Sr. Underwriter, Great American
- **Steve Hartwig**, Head of XS Casualty, Ark
- **Steve Kingsmith**, SVP, Acrisure London Wholesale
- **Tony Kashuba**, Head of U.S. Cas Fac, Everest
- **Will Featherstone**, Executive Director, Price Forbes
- **Zachary Gifford**, Sr Director, SRM, CSURMA
Secretary-Auditor



February 23-24, 2026

Campus Visits
San Jose State University
CSU Monterey Bay
Moss Landing Marine Labs



CSURMA POLICIES & PROCEDURES

ISSUE: The Executive Committee adopted Resolution No. 04-13 (EC) directing review of all Policies & Procedures on a regular basis to ensure administrative processes of CSURMA and their documentation remain relevant and effective. The resolution defines the process for the Executive Committee to review even-numbered Policies & Procedures in even-numbered calendar years, and odd-numbered Policies & Procedures in odd-numbered calendar years.

RECOMMENDATION: The Program Administrator reviewed the even-numbered Policies & Procedures and is not recommending any revisions at this time.

FISCAL IMPACT: None.

BACKGROUND: The even-numbered policies and procedures are attached to this item for the Executive Committee's review.

Policy & Procedure 20 - Owner Controlled Insurance Program, and Policy & Procedure 24 - Builder's Risk Insurance Program remain under review and will be presented to the Executive Committee at its next meeting in May.

PUBLICATION: All approved Policies & Procedures are on CSURMA website.

ATTACHMENT(S):

- a. Resolution No. 04-13 (EC)

**CALIFORNIA STATE UNIVERSITY
RISK MANAGEMENT AUTHORITY**

**EXECUTIVE COMMITTEE
RESOLUTION NO. 04-13 (EC)**

Resolution to Review CSURMA Policies and Procedures

The Executive Committee of the California State University Risk Management Authority ("CSURMA") finds and determines as follows:

1. CSURMA has adopted various policies and procedures necessary and beneficial to the operation of the Authority.
2. Periodic review of CSURMA's adopted policies and procedures is necessary to ensure they remain current and appropriate.
3. The Executive Committee and AORMA Committees each hold annual Long Range Planning Meetings at which a review of policies and procedures would be appropriate.

In consideration of the foregoing findings and determinations,

IT IS RESOLVED by the Executive Committee of the California State University Risk Management Authority as follows:

1. The CSURMA Executive Committee and AORMA Committees shall each conduct an annual review of their respective policies and procedures at each Committee's annual Long Range Planning Meeting.
2. In the absence of other reasons to review a policy and procedure more frequently, odd numbered policies and procedures shall be reviewed in odd calendar years and even numbered policies and procedures shall be reviewed in even calendar years.
3. The CSURMA Program Administrator shall schedule the reviews in the annual administrative service calendar which shall be included in each Committee's agenda materials for regularly scheduled meetings, and cause the reviews required under this resolution to be included in the Long Range Planning agendas.

I hereby certify that the foregoing is a full, true and correct copy of a Resolution duly and regularly adopted and passed at a meeting of the Executive Committee of the California State University Risk Management Authority held on September 12-13, 2013 which was approved by the following votes:

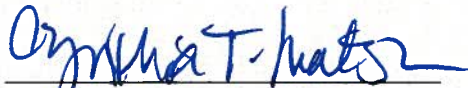
AYES, and in favor thereof, members:

NOES, members: None.

ABSTAIN, members:

ABSENT, members:

ATTEST:


Cynthia Teniente-Matson, Chair


_____, Secretary-Auditor
Mary Ann Rodriguez

CSURMA

POLICY AND PROCEDURE NO. 2

Subject:	Resolution of Coverage Disputes for Campus Pooled Risk Coverage Programs
Adopted:	August 5, 1999
Amended:	July 1, 2000, March 26, 2009, January 10, 2016
Supersedes:	2-JPA, 8-JPA Revised

Should there be any discrepancy between this document and either the JOINT POWERS AGREEMENT or BYLAWS, the JOINT POWERS AGREEMENT and BYLAWS will govern.

POLICY:

It is the policy of the CSURMA that campuses have an opportunity to communicate their position on coverage for claims in a way that gives them meaningful opportunities to interact with the CSURMA committees and staff. Acknowledging that the CSURMA has a fiduciary duty to make accurate coverage determinations, this Policy and Procedure is intended to provide campuses the broadest opportunity for input in the coverage determination process.

PROCEDURE:

The CSURMA Claims Manager is responsible for making initial coverage determinations for claims. Claims will either be accepted, determined as not covered or provided coverage subject to a reservation of rights. The Claims Manager will notify the campus of any claim that is not covered or that is being covered subject to a reservation of rights in writing within 90 days of notice of the claim; however, the Claims Manager may request additional information to make a coverage determination.

If a campus disagrees with the Claims Manager's determination, the campus within 45 days of receipt of such determination shall send a written request to the Claims Manager for reevaluation of the coverage determination by the appropriate Program Committee (or Executive Committee, if no Program Committee exists) to which the matter pertains. The Program Committee (or Executive Committee) will make its determination based upon information provided by both the Claims Manager and campus at the Committee's next available regularly scheduled meeting.

The Program Committee (or Executive Committee) shall deliberate the matter and communicate with the member and with the adjusting staff to gather information about the claim through the Chair or the Chair's designee. If the claim is reevaluated by a Program Committee, and after careful consideration, the Program Committee believes it cannot support the decision of the claims adjuster or assigned counsel, it shall forward the matter along with a recommendation to

CSURMA

POLICY AND PROCEDURE NO. 2

the Executive Committee. If the Program Committee does support the decision of the claim adjuster or assigned counsel, it shall communicate its opinion to the member and notify the member that it can appeal the opinion to the Executive Committee by sending a written request within 30 days of receipt of such determination to the Claims Manager asking that the Executive Committee evaluate the claim at the Committee's next available regularly scheduled meeting.

On any matter forwarded to the Executive Committee for review, the Executive Committee may also communicate with the member through the Chair or its designee and the adjusting staff to formulate an opinion on the matter. The Executive Committee, the member, or the Program Committee may consult with the Program Administrator, Claims Manager, CSU Executive Vice Chancellor and Chief Financial Officer, CSU Office of General Counsel, and other appropriate parties. The Executive Committee shall make a determination of the matter and communicate its decision to the member. The Executive Committee's determination shall be final as respects the CSURMA's liability to cover the claim.

In all steps of the coverage determination process, the Claims Manager, Program Committee and Executive Committee shall take into consideration the Memorandum of Coverage, practices of the CSU and CSURMA, and the best interests of CSU. Note that the CSURMA coverage extends to its retained limits and CSURMA's excess insurers may provide coverage under different terms than CSURMA's coverage.

BACKGROUND:

It is the intent of the California State University Risk Management Authority (CSURMA) to adjust and manage claims properly and for standard adjusting practices and any adopted claims handling guidelines to be followed. It is understood that from time to time coverage and/or general claim disputes can arise between members and the CSURMA. When such a dispute or disputes arise, this Policy and Procedure shall be followed.

CSURMA

POLICY AND PROCEDURE NO. 4

Subject: Periodic Actuarial Studies

Adopted: July 1, 1999

Amended: January 10, 2016, March 7, 2024

Should there be any discrepancy between this document and either the JOINT POWERS AGREEMENT or BYLAWS, the JOINT POWERS AGREEMENT and BYLAWS will govern.

POLICY:

It is the policy of the California State University Risk Management Authority (CSURMA) that its self-funded programs remain financially sound. To assist the CSURMA in projecting self-funded program funding requirements, the CSURMA will conduct periodic actuarial studies.

PROCEDURE:

The CSURMA shall engage the services of a professional actuary to perform actuarial studies on the following basis:

- **Liability Program** - Actuarial studies for the Campus Risk Pool and AORMA Risk Pool shall be prepared each year, calculating outstanding and projected liabilities as of June 30th of that year.
- **Workers' Compensation Program** - Actuarial studies for the Campus Risk Pool and AORMA Workers' Compensation Risk Pool shall be prepared each year, calculating outstanding and projected liabilities as of June 30th of that year.
- **Athletic Injury Medical Expense Program** – Actuarial study for the AIME Program shall be prepared each year, calculating outstanding and projected liabilities as of June 30th of that year.
- **Property Program** – Actuarial studies for the Campus Risk Pool and AORMA Risk Pool shall be prepared each year, calculating outstanding and projected liabilities as of June 30th of that year.
- **Other Programs** - Actuarial reports for other CSURMA programs shall be prepared as directed by the Executive Committee or AORMA Committee.

CSURMA

POLICY AND PROCEDURE NO. 6

Subject: Payment Policy

Adopted: May 18 2007

Amended: May 19, 2010; January 10, 2016; March 7, 2024

Should there be any discrepancy between this document and either the JOINT POWERS AGREEMENT or BYLAWS, the JOINT POWERS AGREEMENT and BYLAWS will govern.

POLICY:

It is the policy of the California State University Risk Management Authority (CSURMA) that all members fairly benefit from investment income accrued by the CSURMA. This policy is supported by prompt collection of member payments.

PROCEDURE:

The CSURMA Treasurer shall prepare or cause to be prepared transaction documents for premiums, fees, assessments, deductible recoveries and other moneys that are due the CSURMA from a member. The CSURMA will utilize Interagency Financial Transaction (IFT) or invoices for each transaction. The use of a IFT will charge the member immediately while an invoice is a request for the member to remit payment. When CSURMA invoices are generated, they all shall be subject to the following payment terms:

- **Payment Due Date** - Member payments shall be due within thirty (30) days of the invoice date; and
- **Late Payment Penalty** - CSURMA Accounting will calculate and assess a late payment penalty fee of 1% on all receivable(s), outstanding beyond sixty (60) days, whose total program balance is over \$1,000 for each month that the receivable is outstanding.

Disputed Transactions - Disputed transactions must be reported to the CSURMA Accounting Department within sixty (60) days of the transaction date. Upon receiving notice from a member of a disputed invoice, the CSURMA Accounting Department will suspend late payment penalty assessment for the disputed transaction until further notice and refer the dispute to the CSURMA Program Administrator who shall attempt to resolve the dispute with the member. If the Program Administrator and member cannot resolve the dispute, the dispute shall be referred to the CSURMA Executive Committee for consideration at the Executive Committee's next available regularly scheduled meeting. The CSURMA Treasurer shall recommend a proposed resolution of the dispute to the Executive Committee, and the Executive Committee's determination on the disputed transaction shall be final. The Executive Committee at its sole discretion may waive or include late payment penalties as it determines appropriate.

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Refunds/Adjustments– If the dispute resolution results in a reduction, the member can elect to:

1. Request a refund check to be issued within two business days of the approved request.
2. Request a IFT be issued within two business days of the approved request.
3. Request the adjustment be applied towards the next payment.

All requests should be communicated to CSURMA Accounting to ensure compliance with member's request.

Disputed Late Payment Penalties – Disputed late payment penalties must be reported in writing to the CSURMA Accounting Department. Upon receiving notice from a member of a disputed late payment penalty, the CSURMA Accounting Department shall refer the dispute to the CSURMA Program Administrator to research the dispute with the member. Based on this research, the CSURMA Program Administrator shall recommend a course of action to the CSURMA Treasurer. The CSURMA Treasurer shall have the discretion to waive late payment penalties for charges under \$1,000 as determined appropriate. Waiver of charges over \$1,000 requires Executive Committee approval at the Executive Committee's next available regularly scheduled meeting.

CSURMA

POLICY AND PROCEDURE NO. 8

Subject:	Coverage Determination and Administration Process for Claims Designated “Systemwide” or “Extension”
Adopted:	July 1, 2009
Amended:	October 28, 2009, May 9, 2014, January 10, 2016, March 3, 2023, January 13, 2025

Should there be any discrepancy between this document and either the JOINT POWERS AGREEMENT or BYLAWS, the JOINT POWERS AGREEMENT and BYLAWS will govern.

POLICY:

It is the policy of the California State University Risk Management Authority (CSURMA) that certain claims covered under the Campus Risk Pool Liability Program may present matters with systemwide implication that should not be treated as campus specific claims that impact a campus’ deductible and loss experience. Such otherwise covered claims that are designated as “Systemwide Claims” shall be funded by the Campus Risk Pool Liability Program but tracked separately from campus loss history. In addition, claims that are not otherwise covered but are accepted by the CSURMA Executive Committee shall be designated as “Extension Claims” and covered to the amount, and under the terms and manner established by the Executive Committee. Extension Claims that are not also designated as Systemwide Claims shall be treated as campus incurred claims.

PROCEDURE:

The campus or Chancellor’s Office may identify claims that are nominated as Systemwide Claims or Extension Claims. Without regard to how a claim is filed or plead, Systemwide Claims are defined as those claims that:

- Raise matters of law that go beyond a single campus’ operations;
- Have the potential to create precedent that impacts the University beyond a single campus’ operations; or,
- Arise as a result of allegations that a campus has followed a directive of the Chancellor’s Office.

And, Extension Claims are defined as those claims:

- Wherein but for a singular cause-of-action, a complaint would otherwise not be provided coverage in whole or in part and/or an obligation to defend.

A campus or the Chancellor’s Office may nominate a claim for treatment as a Systemwide Claim or an Extension Claim by notifying the Claims Manager. The Claims Manager will work with the CSU’s Director of Systemwide Risk Management and Office of General Counsel and campus to

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develop information on which a determination and recommendation shall be made by the CSURMA Secretary-Auditor. The CSURMA Secretary-Auditor's determination and recommendation shall be presented to the CSURMA Executive Committee at the Executive Committee's next available regularly scheduled meeting for action. The Executive Committee shall determine whether the nominated claim is accepted as a Systemwide Claim or Extension Claim, including the scope of coverage and maximum dollar amount of coverage CSURMA shall afford.

For purposes of its determinations under this policy and procedure, the CSURMA Executive Committee may establish a Claims and Coverage Committee for the initial review and decision on the CSURMA Secretary-Auditor's determination and recommendation. If the campus does not agree with the CSURMA Claims & Coverage Committee's determination, the campus within 30 days of receipt of such determination will send a written request to the Claims Manager asking that the CSURMA Executive Committee evaluate the claim at the Executive Committee's next regularly scheduled meeting. The Executive Committee's determination shall be final as respects the CSURMA's liability to cover the claim.

If a campus disagrees with the Executive Committee's determination action, the campus within 45 days of receipt of such determination must send a written request to the CSURMA Secretary-Auditor for reevaluation of the coverage determination by the CSU Executive Vice Chancellor, Business and Finance. The determination of the Executive Vice Chancellor, Business and Finance shall be communicated to the member and shall be final.

In all steps of the coverage evaluation process, the Claims Manager, Claims & Coverage Committee and Executive Committee shall take into consideration the written Memorandum of Coverage, practices of the CSU and CSURMA and best interests of the CSU. Note that the CSURMA coverage extends to its retained limits. The CSURMA's excess insurers may not cover claims that are covered in the CSURMA's layer.

Annually, the CSURMA Claims Manager shall prepare a report to the CSURMA Executive Committee summarizing the number of Systemwide Claims and Extension Claims and the amounts paid and incurred so that the Executive Committee can monitor the scope and cost of Systemwide Claims and Extension Claims.

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POLICY AND PROCEDURE NO. 10

Subject: Member Loans

Adopted: May 13, 2011

Amended January 10, 2016, September 27, 2017

Should there be any discrepancy between this document and either the JOINT POWERS AGREEMENT or BYLAWS, the JOINT POWERS AGREEMENT and BYLAWS will govern.

POLICY:

It is the policy of the California State University Risk Management Authority (CSURMA) that, upon recommendation of the Treasurer, the Executive Committee may approve a loan to a Member pursuant to the procedures described herein. No new Member Loan shall be granted without a finding by the Executive Committee that CSURMA has sufficient funds such that the proposed member loan would not impair CSURMA's ongoing operations. Member Loans shall only be granted upon a finding by the Treasurer that the Member has exhausted alternative sources of funding and that a Member Loan is in the best interests of the University.

PROCEDURE:

The following procedures shall be followed in administration of the CSURMA Member Loan program:

- 1. Amount Available for Member Loans** – The amount available for Member Loans shall not exceed 15% of the overall average fund balance for the preceding 12 months and no new Member Loan shall be initiated by the Treasurer without determining that the proposed Member Loan will fall within the 15% limit and that CSURMA will maintain adequate funds to cover its cash needs following the loan. In the interest of fairness, Member Loans to a single Member Campus (and its associated Member Auxiliary Organizations) shall not exceed 5% of the overall average fund balance for the preceding 12 months.
- 2. Member Loan Request** – A member seeking a CSURMA Member Loan shall submit to the Treasurer a written request describing the amount, purpose, proposed terms, and repayment for the requested Member Loan. The request shall describe what steps the Member has taken to secure the requested funds through alternate sources and why the Member is seeking the proposed loan from CSURMA. The Member shall describe the collateral and source of repayment funds for the proposed Member Loan. If a general obligation pledge is proposed by an Auxiliary Organization Member, then that Member must also show adequate cash flow from a specific funding source or adequate reserves to make the debt service payments during the term of the loan. Proposed Member Loans for the acquisition of real estate by an auxiliary organization may not pledge the real estate as collateral for the loan.

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- 3. Purpose of Loan** – The loan program is to provide low cost funding to a campus in order to implement a risk mitigation program (compliance or regulatory requirement, i.e. consent decree) that could not otherwise be implemented without CSURMA funding or to respond to a current risk / condition that if not addressed could demonstrate an enhanced potential risk to people and/or property.
- 4. Treasurer's Review and Recommendation** - The Treasurer shall review the Member Loan request and seek additional information as necessary to make a determination. If a favorable determination is made, the Treasurer shall recommend to the Executive Committee the proposed Member Loan including the Treasurer's recommended terms and conditions. Recommended terms shall require that the frequency of interest payments shall be at least quarterly in arrears and at an interest rate at least equivalent to the investment income rate that CSURMA would have earned if the funds had instead been invested during the same calculation period.
- 5. Executive Committee Action** – At duly noticed meeting, the Executive Committee shall take action on the Treasurer's recommendation. If the proposed Member Loan is to be approved, such approval shall be memorialized by resolution directing the Treasurer to prepared the loan note for review and approval by CSURMA's General Counsel.
- 6. Administration of Member Loans** – The Treasurer shall direct the CSURMA Accountant to transfer funds, calculate interest, collect repayment proceeds and prepare reports on the status of outstanding loans. Any failure to make timely payments or proposed change in terms or conditions shall be reported by the Treasurer to the Executive Committee for review and action.

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POLICY AND PROCEDURE NO. 12

Subject: CSURMA Committee Member Professional Development

Adopted: March 24, 2011

Amended: March 21, 2014, January 10, 2016, October 28, 2022

Should there be any discrepancy between this document and either the JOINT POWERS AGREEMENT or BYLAWS, the JOINT POWERS AGREEMENT and BYLAWS will govern.

POLICY:

It is in the best interest of the Authority that individuals who serve on the California State University Risk Management Authority (CSURMA) Executive Committee, including the Treasurer, Security-Auditor and CSURMA supporting Office of General Counsel, are knowledgeable of the administrative workings of joint powers authorities and risk management practices, procedures, and insurance markets. It shall be the policy of CSURMA to fund annually travel for Executive Committee Members, and CSURMA's Treasurer, Security-Auditor and supporting Office of General Counsel, who elect to attend professional development training, conferences and underwriter meetings as described in this Policy and Procedure.

PROCEDURE:

1. If the Board of Directors adopts a budget that includes travel expenses for Executive Committee professional development, then travel during the applicable fiscal year will be approved and reimbursed pursuant to this Policy and Procedure.
2. The Executive Committee member may submit to the Secretary-Auditor a written request to attend a professional development program. Eligible programs shall include risk management related courses, underwriter meetings and attendance at conferences such as PARMA, CAJPA, PRIMA, URMIA, NACUBO, WACUBO or other similar professional conferences.

Allowable Expenses

- a) Registration cost of registering for the Professional Development conference in the amount not to exceed 2,500.00, and
- b) Travel Expenses pursuant to CSURMA Policy and Procedure No. 17 – Travel Reimbursement.

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3. The Attendee will provide the Executive Committee or Board of Directors with a verbal or written report of information gained from the professional development program attended.

Adopted: October 28, 2011

Amended: May 6, 2016; March 3, 2022

Subject: Campus Risk Pool Dividends & Assessments

Should there be any discrepancy between this document and either the MEMORANDUMS OF COVERAGE or PARTICIPATION AGREEMENTS between the Executive Committee and the MEMBER, the MEMORANDUMS OF COVERAGE and the PARTICIPATION AGREEMENTS will govern. Words in capital letters are defined at the end of this document.

POLICY

It is the policy of Executive Committee that:

- Evaluation of the funding for each Campus Risk Pool Self-Insured Program (“PROGRAM”) shall be made based on all coverage periods combined for that particular PROGRAM rather than on each coverage period on its own. The availability of any dividend or need for any assessment will be determined based on the PROGRAM’s overall funding relative to the Goal for Retained Funds detailed in the separate Policy and Procedure No. 13.
- Assessments and Dividends shall be allocated to the MEMBERS based on participation in “open” policy periods only.
- Unless the Executive Committee takes specific action to the contrary, a coverage period shall be considered “closed” for dividend and assessment purposes five (5) years from the expiration of that period (i.e. 6/30/13 for FY07/08).
- Assessments are a responsibility of membership and shall be allocated to all MEMBERS who participated in the open policy periods, which the assessment is based on, regardless of whether they are current MEMBERS at the time the assessment is declared.
- Dividends are a privilege of membership and shall be allocated only to the current MEMBERS in the PROGRAM at the time the dividend is declared who participated in one or more of the open policy periods, which the dividend is based on.

PROCEDURE

- 1. Annual Funding Analysis** – Each year the Program Administrator will analyze the current funding position of the PROGRAMs in accordance with the Goal for Retained Funds detailed in Policy and Procedure No. 13. This analysis will, in part, determine whether each PROGRAM’s overall funding is sufficient to consider a dividend or is depleted to the point of considering an assessment. The Program Administrator’s analysis will be reviewed by the Executive Committee.
- 2. Closure of Policy Periods** - Upon reaching five (5) years of maturity after the end of a coverage period, that period shall be "closed" and there shall be no further dividends or

assessments allocated with respect to those PROGRAM periods. Notwithstanding the above, the Executive Committee may take action to leave a policy period "open" even though it may otherwise qualify for closure. In addition, the last five (5) policy periods shall always remain "open" unless the Executive Committee takes specific action to declare any of the last five (5) policy periods closed.

- 3. Dividends and Assessments** - Dividends and assessments shall be allocated to the MEMBERS based upon the proportion of all premiums paid to the PROGRAM in all "open" periods only. For purposes of allocating dividends and assessments pursuant to this subparagraph, all "open" policy periods shall be considered collectively.
- 4. DECLARATION OF ASSESSMENTS** – Based on the recommendation of the Executive Committee, assessments will be declared as needed by the Board of Directors, and will be collected from a MEMBER in accordance with its proportionate funding to the PROGRAM during all “open” policy periods, whether or not they currently participate in the PROGRAM at the time of the assessment.
- 5. DECLARATION OF DIVIDENDS** – The Executive Committee may declare dividends if overall funding is sufficient to support such action. Upon such a declaration, the dividend shall be allocated to those MEMBERS currently participating in the PROGRAM at the time the dividend is payable, based on the proportionate funding of all “open” policy periods.

MEMBER APPEAL PROCESS

If a MEMBER wishes to appeal any decision regarding the application of this Dividend/Assessment Policy, the MEMBER must present an appeal in writing to the CSURMA Secretary-Auditor within forty-five (45) days of the disputed decision. The Secretary-Auditor shall present the MEMBER appeal to the Executive Committee agenda at its next available regularly scheduled meeting. The Executive Committee will review the appeal at its next available regularly scheduled meeting and inform the MEMBER of the final decision within five (5) business days of its decision.

DEFINITIONS:

EXECUTIVE COMMITTEE – The governing body of CSURMA’s Campus Risk Pool Programs.

MEMBER – Any campus or the Chancellor’s Office participating in Campus Risk Pool Programs.

PROGRAM – For purposes of dividends and assessments, CSURMA’s Campus Risk Pool Programs are the Liability, SAFECLIP, SPLIP, AIME, Workers’ Compensation, Property and Crime Programs.

CSURMA - The California State University Risk Management Authority, a California Joint Powers Authority, comprised of the California State University and its auxiliary organizations.

Subject: Use of CSURMA Equipment

Adopted: March 22, 2012

Amended: January 10, 2016

Should there be any discrepancy between this document and either the JOINT POWERS AGREEMENT or BYLAWS, the JOINT POWERS AGREEMENT and BYLAWS will govern.

PURPOSE:

This policy and procedure outlines the usage policy of Electronic Communication Equipment for the California State University Risk Management Authority (CSURMA) Executive Committee members and the CSURMA Auxiliary Organizations Risk Management Alliance (AORMA) Committee members. This policy and procedure addresses the desire of the CSURMA to control access to end users who have legitimate business requirements to access the hardware, the data contained therein and ensure responsible use.

POLICY:

It is the policy of the CSURMA that, in accordance with the Bylaws, the CSURMA shall adopt the procedure outlined in this document for purposes of granting access to Electronic Communication Equipment to facilitate the sharing of vital information related to the business of CSURMA while promoting continuity of leadership, encouraging opportunity for diverse committee representation and participation, and continuing effective administration of established coverage programs and services.

PROCEDURE:

The following steps will be taken to affect this policy:

1. If desired by the individual Committee Member, the CSURMA Executive Committee Members and CSURMA AORMA Committee Members will be issued Electronic Communication Equipment for their exclusive use during their term on the Committee for the purpose of accessing information related to the business of the Committee.
2. The CSURMA Executive Committee Member and CSURMA AORMA Committee Member will return the CSURMA owned Electronic Communication Equipment within forty-five (45) days of the end of their term on the Committee. Electronic Communication Equipment will remain the property of the CSURMA unless the

Committee Member exercises his/her option to purchase the used equipment at fair market value at the end of his/her term on the Committee.

3. Each CSURMA Executive Committee Member and CSURMA AORMA Committee Member must employ reasonable physical security measures. Users of the Electronic Communication Equipment are expected to secure all such devices used for this activity whether or not they are actually in use and/or being carried. This includes, but is not limited to, passwords, encryption, and physical control of such devices whenever they contain enterprise data. Any non-business computers used to synchronize with these devices will have installed anti-virus and anti-malware software deemed necessary by CSURMA. Anti-virus signature files on any additional client machines – such as a home computer – on which this media will be accessed, must be up to date.
4. Each CSURMA Executive Committee Member and CSURMA AORMA Committee Member agrees to responsible usage of the Internet to further the goals and objectives of the Committee. Individual Internet use shall not interfere with others' productive use of Internet resources. Users will not violate the network policies of any network accessed through their account. Usage of Electronic Communication Equipment will comply with all Federal and State laws, all CSU and CSURMA policies.

The types of activities that are encouraged include:

- a. Communicating with colleagues within the context of an individual's assigned responsibilities;
 - b. Acquiring or sharing information necessary or related to the performance of an individual's assigned responsibilities; and,
 - c. Participating in educational or professional development activities.
5. Equipment will be reviewed and refreshed on a three (3) year schedule, contingent upon resources available.

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POLICY AND PROCEDURE NO. 18

Subject: Board of Directors' Participation and Executive Committee
Nominations and Elections Process

Adopted: March 22, 2013

Revised: January 10, 2016, May 6, 2016

Should there be any discrepancy between this document and either the JOINT POWERS AGREEMENT or BYLAWS, the JOINT POWERS AGREEMENT and BYLAWS will govern.

PURPOSE: The purpose of this Policy and Procedure No. 18 is to describe the process by which members of the California State University Risk Management Authority (CSURMA) Board of Directors are appointed and Executive Committee members are nominated and elected.

POLICY: It is the policy of the CSURMA that membership on the Board of Directors shall be adequately documented, and that nomination and election to the Executive Committee shall follow the process described in this Policy and Procedure No. 18. The AORMA Committee may adopt a separate policy and procedure applicable to auxiliary organization representation on the AORMA Committee, Executive Committee and Board of Directors.

PROCEDURE: The following activities will be performed to effect the above stated policy.

1. Board of Directors Participation:

- a. The CSU Executive Vice Chancellor, Business & Finance (EVC/CFO) will determine in writing to the Secretary-Auditor how to allocate CSURMA Board votes.
- b. If votes are to be delegated to a campus, the EVC/CFO's campus designee will provide a written statement to the Secretary-Auditor of which person will be the primary representative of the campus and may designate one alternate representative. If the primary or alternate representative are to be replaced or are no longer eligible to serve, the campus designee will provide a written statement of the replacement.
- c. The Program Administrator will maintain a list of primary and alternate representatives and will conduct orientations at least annually for new Board members.

2. Executive Committee Nominations and Elections:

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- a. Prior to the spring Board of Directors meeting the Chair will appoint a Nominating Committee to seek nominations for available positions on the Executive Committee.
 - b. The Nominating Committee will evaluate potential candidates and provide a report to the Board of Directors at the spring meeting.
 - c. The Board of Directors will conduct elections at the spring meeting for terms beginning July 1.
 - d. The Program Administrator will conduct orientations for new Board members.
3. Other than the AORMA Chair representing the CSURMA AORMA programs to the Auxiliary Organizations Association, no member or alternate of a CSURMA Executive Committee or Board of Directors shall represent the CSURMA without the prior written approval of the CSURMA Chair and that any proposal to do so shall be submitted to the CSURMA Secretary-Auditor for review and recommendation to the CSURMA Chair at least 30 days prior to such proposed representation. Costs of representing CSURMA will be subject to CSURMA Policy and Procedure and any other requirements established by the CSURMA Executive Committee or Board of Directors.

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POLICY AND PROCEDURE NO. 22

Subject: Claims Handling Guidelines

Adopted: October 24, 2014

Amended: January 10, 2016

Should there be any discrepancy between this document and either the JOINT POWERS AGREEMENT or BYLAWS, the JOINT POWERS AGREEMENT and BYLAWS will govern.

PURPOSE:

The California State University Risk Management Authority (CSURMA) operates various insured and self-insured coverage programs. This policy and procedure advises in a general manner how claims will be resolved, and how to address a coverage dispute.

POLICY:

It is the policy of CSURMA that claims presented under applicable CSURMA programs will be resolved in a timely and professional manner and that Members will have the opportunity to present information supporting their recovery position should a disagreement arise. This Policy and Procedure No. 22 will apply except where a Policy and Procedure more specific to a coverage program has been duly adopted. If there is a conflict between coverage documents and this Policy and Procedure No. 22, the coverage documents will take precedence and be determinative of how the coverage matter is to be decided.

PROCEDURE:

1. Notice of a Claim - Members will provide notice of a claim to the designated claims representative of CSURMA as provided in the coverage documents. Notice will include the required information and CSURMA claims representatives will work with the Member to gather the information required to present the claim. CSURMA's claims representative will advise the Member of the assigned claims adjuster and maintain contact through disposition of the claim.
2. Claim Process – CSURMA's claim representative will:
 - a. Advise the Member of the status of the claim
 - b. Assist the Member in presenting the claim for payment, including identification of professionals who may assist the member in presenting the claim.
 - c. Respond timely and provide appropriate documentation during the claim process.
 - d. The claim process will vary from program to program as provided in the coverage document or in a policy and procedure specific to the program.
3. The Member will:

- a. Cooperate with the CSURMA claims representative and insurance company adjusters to assist in completing the claim process.
- b. Notify CSURMA claims representative and insurance company adjusters of questions or concerns relative to the claims adjustment process.
4. Coverage Determinations – CSURMA’s claims representative will advise the Member of issues that may prevent or reduce coverage of a claim. For claims arising under insured coverage programs, the adjuster will perform the claim adjusting process in compliance with the applicable coverage documents and laws of the State of California.
5. Coverage Disputes – When a dispute arises, the Member will advise CSURMA’s claims representative of the dispute and seek to resolve the matter as provided in the governing coverage documents or policy and procedure. If a coverage dispute cannot be resolved, it will be referred to the CSURMA Executive Committee, which will take action in open or closed session, and advise the Member of the decision. In no event will a member take action against CSURMA, its representatives or insurers except upon review and consent by CSURMA’s general legal counsel.

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POLICY AND PROCEDURE NO. 26

Subject: Allocation of Property Program Loss Limits and Deductibles

Adopted: March 9, 2017

Amended: January 7, 2018

Should there be any discrepancy between this policy and procedure and either the JOINT POWERS AGREEMENT or BYLAWS, the JOINT POWERS AGREEMENT or BYLAWS shall govern.

PURPOSE:

This policy and procedure addresses the settlement of claims through the CSURMA Property Coverage Program in the event more than one MEMBER (Campus or AUXILIARY ORGANIZATION MEMBER) is involved in an occurrence (aka: loss event) which triggers the “Loss Limits”.

The CSURMA Property Program includes certain maximum amounts that the excess insurer / reinsurer is liable to pay for covered losses; these maximum amounts are known as "Loss Limits." The “Loss Limits” are shared by all MEMBERS of the CSURMA Property Coverage Program. For example, available “Loss Limits” could be exhausted in the following situations:

- A single MEMBER has a loss in excess of the “Loss Limits”.
- More than one MEMBER are involved in the same loss event resulting in total payable claims in excess of the “Loss Limits”.
- A series of unassociated loss events during the policy term involve more than one MEMBER resulting in total payable claims in excess of the “Loss Limits”.

POLICY:

In the event the Property coverage “Loss Limits” involve more than one MEMBER, the EXECUTIVE COMMITTEE shall determine the allocation of the “Loss Limits” upon the recommendation of CSURMA’s Treasurer and its Secretary-Auditor, whose recommendation may include consideration of the following:

1. The aggregate “Loss Limits” available for the loss event;
2. The Total Loss incurred by each MEMBER involved in the loss event;
3. The Aggregate Loss of all MEMBERS involved in the loss event;
4. The Total Insurable Value (TIV) of Damaged Locations Only of each MEMBER involved in the loss event;
5. The Aggregate TIV of Damaged Locations Only of all MEMBERS involved in the loss event;
6. The TIV for All Covered Locations of each MEMBER involved in the loss event;
7. The Aggregate TIV for All Covered Locations of all MEMBERS involved in the loss event;

8. Any other factor or factors that CSURMA's Treasurer, Secretary-Auditor and EXECUTIVE COMMITTEE may consider to be pertinent in its determination of what it considers to be a fair allocation of the "Loss Limits".

In any loss event where it appears the "Loss Limits" may require allocation among two or more MEMBERS, the EXECUTIVE COMMITTEE shall be, and is, empowered to instruct the excess insurer / reinsurer concerning the manner in which claims of affected MEMBERS shall be paid so as to achieve the objectives required by this policy and procedure. However, in exercising this power, the EXECUTIVE COMMITTEE shall give due consideration to the needs of affected MEMBERS for expeditious administration and prompt payment of their claims, and payment of proper claims shall not be unduly delayed because of the application of this policy and procedure. If in any case, a MEMBER should receive payment(s) for claim or claims which exceed, in the aggregate, the amount to which the MEMBER is entitled, the MEMBER shall promptly refund the excess funds to CSURMA for redistribution in accordance with this policy and procedure.

DEFINITIONS:

"Auxiliary Organization" shall mean an organization described in California Education Code § 89901 *et seq.*, which is on the approved list of Auxiliary Organizations of the University Chancellor's Office.

"Executive Committee" shall mean the Executive Committee of the CSURMA Board of Directors.

"Loss Limits" shall mean the maximum amount the excess insurer / reinsurer is liable to pay for covered losses; the aggregate amount of insurance payable under the CSURMA Property Coverage Program for damages to real and personal property covered by the program.

"Member" shall mean the signatory to the CSURMA Joint Powers Authority.

"TIV" refers to total insurable value, meaning property values reported by the MEMBER to CSURMA and included on the CSURMA Property Coverage Program property schedule.

"Deductibles" shall mean the maximum amount the MEMBER is liable to pay for covered losses. In the event two or more buildings are damaged by the same loss (or occurrence), and a different deductible applies to the buildings (i.e., at least one building is covered by Campus 99 at a lower deductible), the applicable deductible shall apply to each building as if a separate policy was issued to each, and the aggregate deductible for all buildings damaged by the same occurrence shall be the largest single deductible that is applicable to the loss.

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POLICY AND PROCEDURE NO. 28

Subject: Affinity Group Workshop and Training Support

Adopted: May 8, 2020

Amended: May 8, 2020; March 3, 2022

Should there be any discrepancy between this document and either the JOINT POWERS AGREEMENT or BYLAWS, the JOINT POWERS AGREEMENT and BYLAWS will govern.

POLICY:

The California State University Risk Management Authority (CSURMA) was established to support the risk management and risk financing efforts of the CSU and its auxiliary organizations. Part of CSURMA's role involves training and professional development of the CSU community in the areas addressed by the Risk Management, Environmental Health and Safety, Workers' Compensation, and Emergency Management and Business Continuity Affinity Groups (Affinity Groups). It is the policy of the CSURMA that the CSURMA Executive Committee may establish a budget to support systemwide workshops and training for the Affinity Groups and that any CSURMA budget support will be applied as described in this Policy and Procedure No. 28.

PROCEDURE:

CSURMA supports training and professional development in concert with CSU's Systemwide Office of Risk Management's Fitting the Pieces Conference which will be held in fiscal years starting in even numbered years. For fiscal years starting in odd numbered years, the CSURMA Board of Directors may adopt a budget that includes an agreed amount of funding for Affinity Groups to use on systemwide professional development workshops and trainings.

If CSURMA's adopted budget includes funding for Affinity Group training the following process shall apply to obtain funding support from CSURMA:

1. The Chair of an Affinity Group, or Chairs of multiple Affinity Groups if they desire to apply jointly, may submit a proposal to the CSURMA Secretary-Auditor describing the proposed systemwide professional development workshop or training and the educational goals of the proposal. The proposal shall include the estimated number of systemwide participants and cost of the workshop or training. The maximum amount to be funded is \$10,000 per affinity group (Risk Managers, Environmental Health & Safety, Emergency Managers/COOP coordinators and Workers' Compensation).
2. The CSURMA Secretary-Auditor shall review the proposal, and at the Secretary-Auditor's sole discretion, may recommend to the CSURMA Treasurer approval of CSURMA support and a recommended amount of funding towards the proposal from CSURMA. If the Secretary-Auditor does not recommend approval or full funding of the proposal, the

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Affinity Group shall be advised of the reasons and offered the opportunity to amend the group's proposal.

3. The CSURMA Treasurer shall review the Secretary-Auditor's recommendation and take action to approve, reject or adjust the recommended funding in his or her sole discretion. If the Treasurer does not approve the proposal as presented by the Secretary-Auditor, the Affinity Group shall be advised of the reasons and offered the opportunity to amend the group's proposal.
4. An Affinity Group may appeal the decision of the Treasurer to the CSURMA Executive Committee, whose decision on the proposal shall be final.

**CAMPUS LIABILITY RISK POOL COVERAGE AND FUNDING FOR CLAIMS DESIGNATED
SYSTEMWIDE AND EXTENSION MATTERS**

ISSUE: Policy and Procedure No. 8 – Coverage Determinations and Administration Process for Claims Designated “Systemwide” or “Extension” - requires that the CSURMA Claims Manager annually prepare a report summarizing the number of Systemwide and Extension claims, including the total paid and total incurred, to be presented to the Executive Committee for review.

RECOMMENDATION: No action is recommended; this item is for information only, but the Executive Committee may direct the Program Administrator as appropriate.

FISCAL IMPACT: None; this item is for information only.

BACKGROUND: The attached table shows the total paid and total incurred “All Claims”, as well as those classified as “Systemwide” and “Extension”.

PUBLICATION: This item is for information in the agenda packet and no further publication is anticipated.

ATTACHMENT(S):

- a. Systemwide and Extension Claims Summary Exhibit
- b. CSURMA Policy & Procedure No. 8

CSURMA Campus Liability Risk Pool
Paid and Incurred
Valuation Date: December 31, 2025

Loss Run Valuation Date:	31-Dec-22	31-Dec-23	31-Dec-24	31-Dec-25
	12/13 - 21/22	13/14 - 22/23	14/15 - 23/24	15/26 - 24/25
	<i>Ten-Years</i>	<i>Ten-Years</i>	<i>Ten-Years</i>	<i>Ten-Years</i>

All Claims

Total No. of Claims	1,594	1,578	1,556	1,515
Total Paid Amount	211,043,702	205,910,141	183,622,408	175,518,692
Total Incurred Amount	237,877,400	237,589,025	225,016,242	222,128,829

All Systemwide Claims

Total No. of Occurrences	29	30	30	31
Total Amount Paid	43,609,329	43,648,293	26,066,278	26,066,278
Total Incurred Amount	45,725,694	45,764,658	28,182,643	28,182,643
% of All Claims Total Incurred	19%	19%	13%	13%

All Extension Claims

Total No. of Occurrences	9	10	10	11
Total Amount Paid	36,562,961	36,602,002	19,019,987	19,019,987
Total Incurred Amount	41,659,934	41,698,975	24,116,960	24,116,960
% of All Claims Total Incurred	18%	18%	11%	11%

All Systemwide Claims that are also Extension Claims

Total No. of Occurrences	5	6	6	7
Total Amount Paid	32,360,663	32,399,704	14,817,689	14,817,689
Total Incurred Amount	34,210,120	34,249,161	16,667,146	16,667,146
% of All Claims Total Incurred	14%	14%	7%	8%

CSURMA

POLICY AND PROCEDURE NO. 8

EFFECTIVE: JULY 1, 2009

REVISED: OCTOBER 28, 2009; MAY 9, 2014 JANUARY 10, 2016 and
MARCH 3, 2023; JANUARY 13, 2025

SUBJECT: COVERAGE DETERMINATIONS AND ADMINISTRATION
PROCESS FOR CLAIMS DESIGNATED “SYSTEMWIDE” OR
“EXTENSION”

Should there be any discrepancy between this document and either the JOINT POWERS AGREEMENT or BYLAWS, the JOINT POWERS AGREEMENT and BYLAWS will govern.

POLICY:

It is the policy of the CSURMA that certain claims covered under the Campus Risk Pool Liability Program may present matters with systemwide implication that should not be treated as campus specific claims that impact a campus’ deductible and loss experience. Such otherwise covered claims that are designated as “Systemwide Claims” shall be funded by the Campus Risk Pool Liability Program but tracked separately from campus loss history. In addition, claims that are not otherwise covered but are accepted by the CSURMA Executive Committee shall be designated as “Extension Claims” and covered to the amount, and under the terms and manner established by the Executive Committee. Extension Claims that are not also designated as Systemwide Claims shall be treated as campus incurred claims.

PROCEDURE:

The campus or Chancellor’s Office may identify claims that are nominated as Systemwide Claims or Extension Claims. Without regard to how a claim is filed or plead, Systemwide Claims are defined as those claims that:

- Raise matters of law that go beyond a single campus’ operations;
- Have the potential to create precedent that impacts the University beyond a single campus’ operations; or,
- Arise as a result of allegations that a campus has followed a directive of the Chancellor’s Office.

And, Extension Claims are defined as those claims:

- Wherein but for a singular cause-of-action, a complaint would otherwise not be provided coverage in whole or in part and/or an obligation to defend.

A campus or the Chancellor’s Office may nominate a claim for treatment as a Systemwide Claim or an Extension Claim by notifying the Claims Manager. The Claims Manager will work with the CSU’s Director of Systemwide Risk Management and Office of General Counsel and campus to

CSURMA

POLICY AND PROCEDURE NO. 8

develop information on which a determination and recommendation shall be made by the CSURMA Secretary-Auditor. The CSURMA Secretary-Auditor's determination and recommendation shall be presented to the CSURMA Executive Committee at the Executive Committee's next available regularly scheduled meeting for action. The Executive Committee shall determine whether the nominated claim is accepted as a Systemwide Claim or Extension Claim, including the scope of coverage and maximum dollar amount of coverage CSURMA shall afford.

For purposes of its determinations under this policy and procedure, the CSURMA Executive Committee may establish a Claims and Coverage Committee for the initial review and decision on the CSURMA Secretary-Auditor's determination and recommendation. If the campus does not agree with the CSURMA Claims & Coverage Committee's determination, the campus within 30 days of receipt of such determination will send a written request to the Claims Manager asking that the CSURMA Executive Committee evaluate the claim at the Executive Committee's next regularly scheduled meeting. The Executive Committee's determination shall be final as respects the CSURMA's liability to cover the claim.

If a campus disagrees with the Executive Committee's determination action, the campus within 45 days of receipt of such determination must send a written request to the CSURMA Secretary-Auditor for reevaluation of the coverage determination by the CSU Executive Vice Chancellor, Business and Finance. The determination of the Executive Vice Chancellor, Business and Finance shall be communicated to the member and shall be final.

In all steps of the coverage evaluation process, the Claims Manager, Claims & Coverage Committee and Executive Committee shall take into consideration the written Memorandum of Coverage, practices of the CSU and CSURMA and best interests of the CSU. Note that the CSURMA coverage extends to its retained limits. The CSURMA's excess insurers may not cover claims that are covered in the CSURMA's layer.

Annually, the CSURMA Claims Manager shall prepare a report to the CSURMA Executive Committee summarizing the number of Systemwide Claims and Extension Claims and the amounts paid and incurred so that the Executive Committee can monitor the scope and cost of Systemwide Claims and Extension Claims.

COMBAT SPORTS CLAIM REVIEW

ISSUE: Some California State University campuses are engaging in combat sports club programs, including boxing, judo/karate, jiu jitsu, and muay thai. One campus, Sacramento State, is collaborating with a local gym specializing in combat sports to support these club activities.

Students participating in these programs will be enrolled as Club Sport athletes, with coverage provided under the CSURMA Club Sports Insurance Program. If a student transitions to professional competition, they will no longer qualify as a Club Sport athlete and will not be covered under the program.

To date, no losses have been reported related to combat sports injuries.

RECOMMENDATION: No action is requested; however, the Committee may provide direction as appropriate.

FISCAL IMPACT: No additional cost is anticipated from action at today's meeting. All additional Club Sports insurance costs are paid by the Campus / Auxiliary.

BACKGROUND: The Program Administrator will be present at the meeting to answer questions.

PUBLICATION: None.

ATTACHMENT(S): None.

PRISM WORKERS' COMPENSATION RENEWAL

ISSUE: CSURMA has participated in the PRISM Primary Workers' Compensation Program since January 1, 2015. PRISM currently provides primary reinsurance, excess reinsurance, and commercial excess insurance for both the CSURMA University and AORMA Workers' Compensation Programs, as summarized below.

University Program

- Primary Reinsurance: \$125,000 per occurrence
- Excess Reinsurance: \$2,375,000 excess of \$125,000
- Commercial Excess Insurance: Statutory limits excess of \$2,500,000 (workers' compensation) and \$2,500,000 excess of \$2,500,000 (employer's liability)

AORMA Program

- Primary Reinsurance: \$125,000 per occurrence
- Excess Reinsurance: \$625,000 excess of \$125,000
- Commercial Excess Insurance: Statutory limits excess of \$750,000 (workers' compensation) and \$4,250,000 excess of \$750,000 (employer's liability)

Last year, CSURMA accepted PRISM's terms to renew both the University and AORMA Workers' Compensation Programs for a two-year term (FY 25/26 and FY 26/27) in exchange for reduced rates. PRISM's rates are not aligning with CSURMA's actuarial rates, which continue to decline. As a result, PRISM has been asked to provide the following options for Committee consideration:

1. Revise its FY 26/27 renewal terms and extend the two-year rate plan through FY 27/28; and
2. Provide pricing that would allow CSURMA to self-insure the \$125,000 primary reinsurance layer, with PRISM continuing to provide excess reinsurance and commercial excess insurance. Under this option, both the University and AORMA programs would retain the first \$125,000 of each claim. *See attached to this item the PRISM Primary Layer Cost Analysis.*

RECOMMENDATION: The PRISM pricing options noted above are expected to be received prior to the May 8th meeting. At today's meeting the Committee is asked to discuss both PRISM options providing direct as appropriate.

FISCAL IMPACT: See the table below. As FY 26/27 is the second year of a two-year rate agreement with PRISM, the below rates are final unless the Committee approves revised pricing. The PRISM workers' compensation deposit premiums (using the current rates) are included in the FY 26/27 CSURMA Budget.

FY 26/27 CSURMA Workers' Compensation - University

FY 26/27 Payroll 4,956,781,000

PRISM	Current Rate	New Rate 26/27 and 27/28	2nd Year - Current Rate Commitment 25/26 and 26/27		1st Year - New Rate Commitment 26/27 and 27/28	
PRISM Primary	0.4124	TBD	20,442,353		TBD	
PRISM Excess	0.1519	TBD	7,530,112		TBD	
Safety National	0.0723	TBD	3,583,752		TBD	
Total PRISM Costs	0.6366	0.0000	31,556,217		0	
CSURMA	Expected Rate	70% Rate	Expected Premium	70% Premium	Expected Premium	70% Premium
Pooled Layer	0.4741	0.5049	23,500,099	25,026,787	23,500,099	25,026,787
Safety National	0.0723	0.0723	3,583,752	3,583,752	3,583,752	3,583,752
Total CSURMA Costs			27,083,851	28,610,539	27,083,851	28,610,539
Cost Savings / Cost Increase			4,472,366	2,945,678	TBD	TBD

FY 26/27 CSURMA Workers' Compensation - AORMA

FY 26/27 Payroll 482,078,877

PRISM	Current Rate	New Rate 26/27 and 27/28	2nd Year - Current Rate Commitment 25/26 and 26/27		1st Year - New Rate Commitment 26/27 and 27/28	
PRISM Primary	0.2758	TBD	1,329,651		TBD	
PRISM Excess	0.1024	TBD	493,665		TBD	
Safety National	0.1370	TBD	660,448		TBD	
Total PRISM Costs	0.5152	0.0000	2,483,764		0	
CSURMA	Expected Rate	70% Rate	Expected Premium	70% Premium	Expected Premium	70% Premium
Pooled Layer	0.4070	0.4518	1,962,061	2,178,032	1,962,061	2,178,032
Safety National	0.1370	0.1370	660,448	660,448	660,448	660,448
Total CSURMA Costs			2,622,509	2,838,481	2,622,509	2,838,481
(Cost Savings) / Cost Increase			(138,745)	(354,716)	TBD	TBD

BACKGROUND: Attached is the PRISM Primary Layer Cost Analysis, which compares University and AORMA incurred workers' compensation claims capped at \$125,000 per claim to the PRISM primary layer costs, also capped at \$125,000 per claim. The incurred claims data are based on University and AORMA loss runs valued as of June 30, 2025.

The incurred amounts presented do not reflect actuarial loss development, also referred to as Incurred But Not Reported (IBNR). Claim reserves typically develop upward over time, and the addition of IBNR estimates to incurred claim values is intended to project the ultimate cost of claims for each accident year. CSURMA's actuary has not reviewed or provided an opinion on this exhibit; however, it is expected that upon review, the actuary would apply IBNR amounts to each year, resulting in higher projected total claim costs.

PUBLICATION: None at this time.

ATTACHMENT(S):

- a. PRISM Primary Layer Cost Analysis

PRISM Primary Layer (\$125K per claim) Cost Analysis
PRISM Costs Compared to CSURMA Incurred Claims

Campus	FY 14/15 #1	FY 15/16	FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	All Yrs
PRISM Primary Premium	7,967,887	15,922,984	17,767,027	17,305,338	17,864,551	19,886,695	18,469,154	19,126,060	19,329,086	19,156,360	19,400,050	192,195,192
Incurred Claims Capped at \$125K	7,455,358	13,343,539	13,348,834	15,623,311	14,573,556	11,499,230	9,810,999	14,468,294	13,801,370	12,290,372	9,534,087	135,748,950
PRISM Costs XS of Capped Claims	\$512,529	\$2,579,445	\$4,418,193	\$1,682,027	\$3,290,995	\$8,387,465	\$8,658,155	\$4,657,766	\$5,527,716	\$6,865,988	\$9,865,963	\$56,446,242

AORMA	FY 14/15 #1	FY 15/16	FY 16/17	FY 17/18	FY 18/19	FY 19/20	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	All Yrs
PRISM Primary Premium	787,493	1,621,830	1,822,169	2,448,197	2,216,151	2,111,306	1,422,960	1,705,152	1,764,802	1,449,074	1,583,926	18,933,060
Incurred Claims Capped at \$125K	684,339	1,301,499	1,523,957	1,330,656	742,455	1,106,908	652,013	867,619	1,015,537	843,303	1,107,992	11,176,277
PRISM Costs XS of Capped Claims	\$103,154	\$320,331	\$298,212	\$1,117,541	\$1,473,696	\$1,004,398	\$770,947	\$837,533	\$749,265	\$605,771	\$475,934	\$7,756,783

#1 - FY 14/15 represents PRISM reinsurance for term January 1, 2015 to June 30, 2015, and CSURMA claims capped at \$125,000 divided by two.

The Incurred Claims Capped at \$125K above are from the University and AORMA workers' compensation loss runs valued at June 30, 2025.

The incurred claims do not include actuarial loss development, also referred to as Incurred But Not Reported (IBNR).

Claim reserves tend to increase over time; the actuary's IBNR estimates are intended to project the ultimate cost of claims for each accident year. CSURMA's actuary has not reviewed this exhibit.

PRISM Primary Layer (\$125K per claim) Cost Analysis
PRISM Costs Compared to CSURMA Actuary's Recommended Funding

Campus	FY 25/26	FY 26/27
PRISM Primary Premium (Unaudited)	20,767,045	20,442,353
Actuary's Recommended Funding 70% for \$125K Risk Pool	18,127,842	17,844,412
PRISM Costs XS of Recommended Funding	\$2,639,203	\$2,597,941

AORMA	FY 25/26	FY 26/27
PRISM Primary Premium (Unaudited)	1,326,016	1,329,651
Actuary's Recommended Funding 70% for \$125K Risk Pool	1,703,547	1,675,481
PRISM Costs XS of Recommended Funding	-\$377,531	-\$345,830

The Actuary's Recommended Funding above do include the IBNR.

EXECUTIVE COMMITTEE NOMINATIONS / ELECTIONS

ISSUE: The following CSURMA Executive Committee seats are up for re-election for a new two-year term (July 1, 2026 to June 30, 2028):

- Chair: Currently held by Scott Apel
- Vice-Chair: Currently held by Rose McAuliffe
- Seat #3: Currently held by Colin Donahue
- Seat #4: Currently held by Lymmiece Warren

RECOMMENDATION: Staff recommends that the Chair appoint a Nominating Committee to seek nominations for the election to be held at the May 2026 Board of Directors meeting.

FISCAL IMPACT: No fiscal impact is expected by action at today's meeting.

BACKGROUND: CSURMA's Executive Committee is comprised of nine members. The Treasurer is appointed by the EVC/CFO and holds a permanent seat on the Executive Committee. Two seats are held by the AORMA Committee Chair and First Vice-Chair and six seats are elected from among Campus Board of Directors members.

PUBLICATION: The CSURMA Board of Directors will be informed of the election results and CSURMA's publications and documents will be updated accordingly.

ATTACHMENT(S):

- a. CSURMA Executive Committee Terms of Office Summary
- b. Policy and Procedure No. 18 – Board of Directors Participation and Executive Committee Nominations and Elections Process

CSURMA

Executive Committee - Terms of Office

Position (election year)	July 1, 2022 to June 30, 2023	July 1, 2023 to June 30, 2024	July 1, 2024 to June 30, 2025	July 1, 2025 to June 30, 2026	July 1, 2026 to June 30, 2027	Terms Out
Chair - (even year)	Apel	Apel	Apel	Apel	Apel	6/30/2028
Vice-Chair - (even year)	Kao	Kao/Davis	Davis/McAuliffee	McAuliffee	McAuliffee	6/30/2032
CSU Seat #1 - (odd year)	Davis	Davis/Beatty	Beatty	Beatty	Beatty	N/A
CSU Seat #2 - (odd year)	Sherman	Sherman/Villa	McAuliffee	Open	Open	N/A
CSU Seat #3 - (even year)	Donahue	Donahue	Donahue	Donahue	Donahue	N/A
CSU Seat #4 - (even year)	Thomas	Thomas	Warren	Warren	Warren	N/A
AORMA Seat #5 - Chair	Brummett/Lee	Lee/Kissel	Kissel	Kissel	Kissel	N/A
AORMA Seat #6 - First Vice Chair	Lee/Kissel	Kissel/Olmstead	Olmstead	Olmstead	Olmstead	N/A
CSU Seat #7 Treasurer - (Appointed by EVC/CFO)	Eaton	Eaton	Eaton	Eaton	Eaton	N/A

The Treasurer is appointed by the CSU Executive Vice Chancellor/CFO.

*Names in **RED** indicate seats up for election at May Board of Directors meeting.*

CSURMA

POLICY AND PROCEDURE NO. 18

Subject: Board of Directors' Participation and Executive Committee
Nominations and Elections Process

Adopted: March 22, 2013

Revised: January 10, 2016, May 6, 2016

Should there be any discrepancy between this document and either the JOINT POWERS AGREEMENT or BYLAWS, the JOINT POWERS AGREEMENT and BYLAWS will govern.

PURPOSE: The purpose of this Policy and Procedure No. 18 is to describe the process by which members of the California State University Risk Management Authority (CSURMA) Board of Directors are appointed and Executive Committee members are nominated and elected.

POLICY: It is the policy of the CSURMA that membership on the Board of Directors shall be adequately documented, and that nomination and election to the Executive Committee shall follow the process described in this Policy and Procedure No. 18. The AORMA Committee may adopt a separate policy and procedure applicable to auxiliary organization representation on the AORMA Committee, Executive Committee and Board of Directors.

PROCEDURE: The following activities will be performed to effect the above stated policy.

1. Board of Directors Participation:

- a. The CSU Executive Vice Chancellor, Business & Finance (EVC/CFO) will determine in writing to the Secretary-Auditor how to allocate CSURMA Board votes.
- b. If votes are to be delegated to a campus, the EVC/CFO's campus designee will provide a written statement to the Secretary-Auditor of which person will be the primary representative of the campus and may designate one alternate representative. If the primary or alternate representative are to be replaced or are no longer eligible to serve, the campus designee will provide a written statement of the replacement.
- c. The Program Administrator will maintain a list of primary and alternate representatives and will conduct orientations at least annually for new Board members.

2. Executive Committee Nominations and Elections:

CSURMA

POLICY AND PROCEDURE NO. 18

- a. Prior to the spring Board of Directors meeting the Chair will appoint a Nominating Committee to seek nominations for available positions on the Executive Committee.
 - b. The Nominating Committee will evaluate potential candidates and provide a report to the Board of Directors at the spring meeting.
 - c. The Board of Directors will conduct elections at the spring meeting for terms beginning July 1.
 - d. The Program Administrator will conduct orientations for new Board members.
3. Other than the AORMA Chair representing the CSURMA AORMA programs to the Auxiliary Organizations Association, no member or alternate of a CSURMA Executive Committee or Board of Directors shall represent the CSURMA without the prior written approval of the CSURMA Chair and that any proposal to do so shall be submitted to the CSURMA Secretary-Auditor for review and recommendation to the CSURMA Chair at least 30 days prior to such proposed representation. Costs of representing CSURMA will be subject to CSURMA Policy and Procedure and any other requirements established by the CSURMA Executive Committee or Board of Directors.

2027 FITTING THE PIECES TOGETHER CONFERENCE

ISSUE: The Fitting the Pieces Together Conference (FTPT Conference), hosted by CSU Systemwide Risk Management, occurs biennially in the spring. The most recent FTPT Conference in April 2025 was virtual in order to minimize conference expenses and travel costs for participants.

Prior to initiating planning for the FTPT Conference scheduled for spring 2027, the Executive Committee will be asked to discuss and provide direction on the conference format, including whether it should be in-person or virtual.

RECOMMENDATION: It is recommended that the Executive Committee provide direction regarding the format of the 2027 FTPT Conference.

FISCAL IMPACT: An amount of \$125,000 is included in the draft FY 2026/27 CSURMA Budget should the Executive Committee determine that an in-person conference format is preferred.

BACKGROUND: Staff will be available at the meeting to answer questions.

PUBLICATION: Notifications regarding the 2027 FTPT Conference will be distributed once the format and schedule have been finalized.

ATTACHMENT(S): None.

AMENDED AORMA PROGRAMS PARTICIPATION AGREEMENT

ISSUE: The AORMA Programs Participation Agreement has been amended to include all four AORMA coverage programs with a risk pool and to clarify the responsibilities of Program Participants. Members of the AORMA Property and Crime Programs have not previously signed a participation agreement, as none existed for those programs. The amended agreement is intended to become effective July 1, 2026.

RECOMMENDATION: The AORMA Committee has reviewed the revised Participation Agreement and recommends approval by the Executive Committee. The Executive Committee is asked to review and approve the amended AORMA Participation Agreement, including the listing of all approved AORMA Members.

FISCAL IMPACT: None. Adoption of the amended agreement will not result in additional program or administrative costs.

BACKGROUND: The Program Administrator conducted a comprehensive review of the agreement to ensure consistency across all AORMA programs and alignment with CSURMA standards. The revised agreement consolidates all four coverage programs into a single document and strengthens language regarding Program Participant responsibilities, including cooperation in claims investigations and coverage determinations. Amendments also update definitions, modernize terminology, and improve clarity throughout the document.

PUBLICATION: Upon approval, the amended Participation Agreement will be distributed to all Program Participants for execution.

ATTACHMENTS:

- a. Amended AORMA Participation Agreement (Draft) with Track Changes
- b. Amended AORMA Participation Agreement (Draft)
- c. Listing of AORMA Members

**CALIFORNIA STATE UNIVERSITY RISK MANAGEMENT AUTHORITY
(CSURMA)**

**AMENDED PARTICIPATION AGREEMENT
FOR THE
AUXILIARIES ORGANIZATIONS RISK MANAGEMENT ALLIANCE (AORMA)
~~LIABILITY COVERAGE PROGRAMS (APPROVED EFFECTIVE DECEMBER 4,~~
~~2025) PROGRAM—AMENDED BY THE CSURMA BOARD OF DIRECTORS~~
~~SEPTEMBER 10, 2008~~**

We, _____, ~~—We,~~
_____, signatory to the California
State University Risk Management Authority ("CSURMA") Joint Exercise of Powers Agreement,
have agreed by action of our Board of Directors on _____, 20 _____, to continue
participation~~participate~~ in the following CSURMA AORMA ~~Liability—Coverage~~
~~Programs~~Program, hereinafter referred to as "AORMA PROGRAM(S)". ~~LCP.~~ As evidenced by
~~the authorized signatures on page 3 of this document, we agree to become a participant in the~~
~~AORMA LCP and be referred to as a "Program Participant."~~

- ☒ AORMA Liability Coverage Program
- ☒ AORMA Workers' Compensation Coverage Program
- ☒ AORMA Property Coverage Program
- ☒ AORMA Crime Coverage Program

As evidenced by the authorized signatures on Page 4 of this document, we agree to continue our
participation in the AORMA PROGRAMS checked above and be referred to as a "Program
Participant."

We understand and agree—It is understood that this Amended Participation Agreement
supersedes and replaces the prior Participation Agreement we entered into. We further understand
and agree that this Amended Participation Agreement pertains only to the AORMA PROGRAMS
listed above—LCP and not to any other program operated by CSURMA.

~~—We understand that the following requirements were met and that insurance coverage~~
~~through the AORMA PROGRAMS is currently in effect and will continue to be in effect—LCP~~
~~began on July 1, 2002:~~

- 1) All applicable participation fees have been paid by Program Participant.
- 2) We have~~The initial AORMA LCP Participation Agreement was~~ executed this
Amended Participation Agreement for the CSURMA AORMA COVERAGE
PROGRAMS.

- 3) We are a member of the Joint Powers Authority. This means we:
 - a) Have been approved membership by the Executive Committee;
 - b) Have executed the Joint Exercise of Powers Agreement; and,
 - c) Have executed a "Resolution to Join" in accordance with the Joint Exercise of Powers Agreement.
- 4) ~~_____4)_____~~ We received underwriting approval by the AORMA Committee and/or the Executive Committee.

MINIMUM TIME OF PARTICIPATION AND NOTICE OF WITHDRAWAL:

- 1) The Program Year for AORMA PROGRAMS anniversary is from July 1 to June 30 of each year.
 - 2) A Program Participant is prohibited from withdrawing from any AORMA PROGRAM r until it has participated in Withdrawal from the subject program for cannot occur until three full Program Years. years of participation has occurred. If a Program ParticipantMember joins mid-term it would be three full Program Yearsprogram years plus the partial first Program Year in which the Program Participant joins. year of participation.
 - 3) A Program Participant4 Member may withdraw only at the end of atthe Program Year, provided it has given CSURMA at leasta six (6) month prior written notice of its intent to withdraw.
 - 4) Subject to its sole and unrestricted discretion, from the program.
- If notice of intent to withdraw is provided in accordance with paragraph two above, then, subject to AORMA Committee r acceptance, the Member may allow a Program Participant to rescind its such notice of withdraw up to 45 days prior to the end of the Program Year. program anniversary date."

RESPONSIBILITIES OF PROGRAM PARTICIPANTS:

It is understood that as a Program Participant we are requiredobliged to do the following:

- 1) Take such action, including providing the AORMA PROGRAMS' LCP staff with such statistical and loss experience data and other information, as is necessary to carry out the CSURMA AORMA PROGRAMS LCP as required by the CSURMA Joint Exercise of Powers Agreement, Bylaws and the policies established by the AORMA Committee, CSURMA Executive Committee and/or the CSURMA Board of Directors.

- 2) Pay the AORMA PROGRAMS'-LCP when due, any and all premium taxes and fees. Withdrawal does not relieve a Program Participant from liability for monies owed;~~and~~
- 3) Fully cooperate with ~~CSURMA~~ the AORMA PROGRAMS'-LCP staff ~~and/or their~~ representatives in determining the ~~cause~~~~cause~~ of ~~loss~~~~losses~~ and in the investigation, adjudication and settlement of claims.
- 4) Comply with Section 19, "Responsibilities of the Members," of the CSURMA Joint Exercise of Powers Agreement.

RESPONSIBILITY FOR PROGRAM EXPENSES:

- 1) ~~We understand and agree~~~~It is also understood~~ that ProgramAORMA-LCP Participants are responsible for their share of ~~the~~~~all~~ AORMA PROGRAMS'-LCP expenses. A Program Participant's share of the program costs shall be reflected, as accurately as possible, within its Program Fee, which is based upon the AORMA PROGRAMS'-LCP's budgetary needs, and any other expenses deemed necessary by the AORMA Committee, CSURMA Executive Committee and/or the CSURMA Board of Directors.
- 2) We understand and agree that the Program Participants are responsible for their share of all AORMA PROGRAM expenses, including the following:

Projected losses, margin for contingency, claims adjusting and legal fees, loss control services, general administration, excess or reinsurance premium cost, and costs for any other services as identified by the AORMA Committee, CSURMA Executive Committee and/or the CSURMA Board of Directors pursuant to the authority provided to them under the CSURMA Joint Exercise of Powers Agreement and/or Bylaws.
- 3) A Program Participant's share of the AORMA PROGRAM's costs shall be reflected, as accurately as possible, within its Deposit Premiums which is based upon the AORMA PROGRAM's budgetary needs, prior claims experience, actuarial projections for future years' losses and any other expenses deemed necessary by the Board of Directors, CSURMA Executive Committee, or the AORMA Committee.
- 4) The withdrawal or termination of ~~a~~ Program Participant from the AORMA PROGRAMS'-LCP shall not terminate the responsibility to continue to contribute to its share of financial obligations incurred by CSURMA by reason of the Program Participant's previous participation.

~~*****~~

— It is the policy of the AORMA Committee, CSURMA Executive Committee and/or Board of Directors that members who withdraw or are terminated from one or more ~~leave the~~ AORMA PROGRAM(S)-LCP program remain subject to assessments described here and in the CSURMA Joint Exercise of Powers Agreement, Bylaws, Memorandums~~AORMA-LCP Memorandum~~ of Coverage and other governing documents policy and procedures. Furthermore, members that withdraw or are terminated from one or more AORMA PROGRAM-LCP are not eligible for any dividends or return of unencumbered surplus that may be declared.

* * * * *

We acknowledge and agree that this Participation Agreement shall automatically conform to any amendments made to the CSURMA Joint Exercise of Powers Agreement or Bylaws which affect the conditions of participation in the AORMA PROGRAMS and that any such amendments do not require our agreement or consent. ~~-LCP-~~ Any other amendments to this Participation Agreement shall require a two-thirds vote of the members of the CSURMA Executive Committee and/or the Board of Directors of the CSURMA ~~who are elected by the Auxiliary Organization members of the CSURMA.~~

_____ In recognition of the above, this Participation Agreement is executed on _____, 20 ____.

Program Participant

Signed

Name

Title

**CALIFORNIA STATE UNIVERSITY RISK MANAGEMENT AUTHORITY
(CSURMA)**

**AMENDED PARTICIPATION AGREEMENT
FOR THE
AUXILIARIES ORGANIZATIONS RISK MANAGEMENT ALLIANCE (AORMA)
COVERAGE PROGRAMS**

We, _____, signatory to the California State University Risk Management Authority ("CSURMA") Joint Exercise of Powers Agreement, have agreed by action of our Board of Directors on _____, 20 _____, to continue participation in the following CSURMA AORMA Coverage Programs, hereinafter referred to as "AORMA PROGRAM(S)".

- ☒ AORMA Liability Coverage Program
- ☒ AORMA Workers' Compensation Coverage Program
- ☒ AORMA Property Coverage Program
- ☒ AORMA Crime Coverage Program

As evidenced by the authorized signatures on Page 4 of this document, we agree to continue our participation in the AORMA PROGRAMS checked above and be referred to as a "Program Participant."

We understand and agree that this Amended Participation Agreement supersedes and replaces the prior Participation Agreement we entered into. We further understand and agree that this Amended Participation Agreement pertains only to the AORMA PROGRAMS listed above and not to any other program operated by CSURMA.

We understand that the following requirements were met and that insurance coverage through the AORMA PROGRAMS is currently in effect and will continue to be in effect:

- 1) All applicable participation fees have been paid by Program Participant.
- 2) We have executed this Amended Participation Agreement for the CSURMA AORMA COVERAGE PROGRAMS.
- 3) We are a member of the Joint Powers Authority. This means we:
 - a) Have been approved membership by the Executive Committee;
 - b) Have executed the Joint Exercise of Powers Agreement; and,
 - c) Have executed a "Resolution to Join" in accordance with the Joint Exercise of Powers Agreement.

- 4) We received underwriting approval by the AORMA Committee and/or the Executive Committee.

MINIMUM TIME OF PARTICIPATION AND NOTICE OF WITHDRAWAL:

- 1) The Program Year for AORMA PROGRAMS is from July 1 to June 30.
- 2) A Program Participant is prohibited from withdrawing from any AORMA PROGRAM until it has participated in the subject program for three full Program Years. If a Program Participant joins mid-term it would be three full Program Years plus the partial first Program Year in which the Program Participant joins.
- 3) A Program Participant may withdraw only at the end of a Program Year, provided it has given CSURMA at least six (6) month prior written notice of its intent to withdraw.
- 4) Subject to its sole and unrestricted discretion, the AORMA Committee may allow a Program Participant to rescind its notice of withdraw up to 45 days prior to the end of the Program Year.

RESPONSIBILITIES OF PROGRAM PARTICIPANTS:

It is understood that as a Program Participant we are required to do the following:

- 1) Take such action, including providing the AORMA PROGRAMS' staff with such statistical and loss experience data and other information, as is necessary to carry out the CSURMA AORMA PROGRAMS as required by the CSURMA Joint Exercise of Powers Agreement, Bylaws and the policies established by the AORMA Committee, CSURMA Executive Committee and/or the CSURMA Board of Directors,
- 2) Pay the AORMA PROGRAMS, when due, any and all premium taxes and fees. Withdrawal does not relieve a Program Participant from liability for monies owed,
- 3) Fully cooperate with CSURMA AORMA PROGRAMS' staff or their representatives in determining the causes of loss and in the investigation, adjudication and settlement of claims,
- 4) Comply with Section 19, "Responsibilities of the Members," of the CSURMA Joint Exercise of Powers Agreement.

RESPONSIBILITY FOR PROGRAM EXPENSES:

- 1) We understand and agree that Program Participants are responsible for their share of the AORMA PROGRAMS' expenses. A Program Participant's share of the

program costs shall be reflected, as accurately as possible, within its Program Fee, which is based upon the AORMA PROGRAMS' budgetary needs, and any other expenses deemed necessary by the AORMA Committee, CSURMA Executive Committee and/or the CSURMA Board of Directors.

- 2) We understand and agree that the Program Participants are responsible for their share of all AORMA PROGRAM expenses, including the following:

Projected losses, margin for contingency, claims adjusting and legal fees, loss control services, general administration, excess or reinsurance premium cost, and costs for any other services as identified by the AORMA Committee, CSURMA Executive Committee and/or the CSURMA Board of Directors pursuant to the authority provided to them under the CSURMA Joint Exercise of Powers Agreement and/or Bylaws.

- 3) A Program Participant's share of the AORMA PROGRAM's costs shall be reflected, as accurately as possible, within its Deposit Premiums which is based upon the AORMA PROGRAM's budgetary needs, prior claims experience, actuarial projections for future years' losses and any other expenses deemed necessary by the Board of Directors, CSURMA Executive Committee, or the AORMA Committee.
- 4) The withdrawal or termination of a Program Participant from the AORMA PROGRAMS shall not terminate the responsibility to continue to contribute to its share of financial obligations incurred by CSURMA by reason of the Program Participant's previous participation. It is the policy of the AORMA Committee, CSURMA Executive Committee and/or Board of Directors that members who withdraw or are terminated from one or more AORMA PROGRAM(S) remain subject to assessments described here and in the CSURMA Joint Exercise of Powers Agreement, Bylaws, Memorandums of Coverage and other governing documents policy and procedures. Furthermore, members that withdraw or are terminated from one or more AORMA PROGRAM are not eligible for any dividends or return of unencumbered surplus that may be declared.

* * * * *

We acknowledge and agree that this Participation Agreement shall automatically conform to any amendments made to the CSURMA Joint Exercise of Powers Agreement or Bylaws which affect the conditions of participation in the AORMA PROGRAMS and that any such amendments do not require our agreement or consent. Any other amendments to this Participation Agreement shall require a two-thirds vote of the members of the CSURMA Executive Committee and/or the Board of Directors of the CSURMA.

In recognition of the above, this Participation Agreement is executed on _____, 20 ____.

Program Participant

Signed

Name

Title

Campus	Auxiliary Organization
Bakersfield	Associated Students, California State University, Bakersfield, Inc.
Bakersfield	California State University, Bakersfield Auxiliary for Sponsored Programs and Administration
Bakersfield	California State University, Bakersfield Foundation
Bakersfield	California State University, Bakersfield Student Union
Chancellor's Office	California State University Foundation
Channel Islands	Associated Students of California State University, Channel Islands, Inc.
Channel Islands	California State University Channel Islands Foundation
Channel Islands	CI University Auxiliary Services, Inc.
Chico	Associated Students of California State University, Chico
Chico	Chico State Enterprises
Chico	The University Foundation, California State University, Chico
Dominguez Hills	Associated Students, California State University, Dominguez Hills
Dominguez Hills	California State University, Dominguez Hills Toro Auxiliary Partners
Dominguez Hills	Donald P. and Katherine B. Loker University Student Union, Incorporated
Dominguez Hills	California State University, Dominguez Hills Philanthropic Foundation
East Bay	Associated Students, Incorporated of California State University, East Bay
East Bay	Cal State East Bay Educational Foundation
East Bay	California State University, East Bay Foundation, Inc.
Fresno	Associated Students, Inc. of California State University, Fresno
Fresno	California State University, Fresno Association, Inc.
Fresno	California State University, Fresno Foundation
Fresno	Fresno State Programs for Children, Inc.
Fresno	The Agricultural Foundation of California State University, Fresno
Fresno	The California State University, Fresno Athletic Corporation
Fullerton	Associated Students, Inc. California State University, Fullerton
Fullerton	Cal State Fullerton Philanthropic Foundation
Fullerton	CSU Fullerton Auxiliary Services Corporation
Humboldt	Associated Students of Cal Poly Humboldt
Humboldt	Cal Poly Humboldt Foundation
Humboldt	Humboldt State University Center Board of Directors
Humboldt	Cal Poly Humboldt Sponsored Programs Foundation
Long Beach	Associated Students, California State University, Long Beach
Long Beach	California State University, Long Beach Research Foundation
Long Beach	Long Beach State Foundation
Long Beach	Forty-Niner Shops, Inc. <i>dba Beach Shops</i>
Los Angeles	Associated Students of California State University, Los Angeles, Inc.
Los Angeles	Cal State L.A. University Auxiliary Services, Inc.
Los Angeles	California State University, Los Angeles Foundation
Los Angeles	University-Student Union Board, California State University, Los Angeles
Maritime Academy	California Maritime Academy Foundation, Inc. <i>(Dissolved effective June 30, 2026)</i>
Maritime Academy	The Associated Students of the California Maritime Academy <i>(Dissolved effective June 30, 2026)</i>
Maritime Academy	Cal Maritime Corporation
Monterey Bay	Foundation of California State University, Monterey Bay
Monterey Bay	University Corporation at Monterey Bay
Monterey Bay	Otter Student Union at CSU Monterey Bay
Northridge	Associated Students, California State University, Northridge, Inc.
Northridge	California State University, Northridge Foundation
Northridge	North Campus University Park Development Corporation

Campus	Auxiliary Organization
Northridge	The University Corporation
Northridge	University Student Union of California State University, Northridge
Pomona	Associated Students Inc., California State Polytechnic University, Pomona
Pomona	Cal Poly Pomona Foundation, Inc. <i>dba Cal Poly Pomona Enterprises</i>
Pomona	Cal Poly Pomona Philanthropic Foundation
Sacramento	Associated Students of California State University, Sacramento
Sacramento	Capital Public Radio, Inc.
Sacramento	The University Foundation at Sacramento State
Sacramento	University Enterprises, Inc.
Sacramento	University Union Operation of CSUS, Inc.
San Bernardino	Associated Students, California State University, San Bernardino
San Bernardino	CSUSB Philanthropic Foundation
San Bernardino	Santos Manuel Student Union of California State University, San Bernardino
San Bernardino	University Enterprises Corporation at CSUSB
San Diego	Associated Students, San Diego State University
San Diego	Aztec Shops, Ltd.
San Diego	San Diego State University Research Foundation
San Diego	The Campanile Foundation
San Diego	SDSU Mission Valley Enterprises
San Francisco	Associated Students of San Francisco State University
San Francisco	San Francisco State University Foundation, Inc.
San Francisco	The University Corporation, San Francisco State
San Jose	Associated Students San Jose State University
San Jose	San Jose State University Research Foundation
San Jose	Spartan Shops, Inc.
San Jose	The Student Union of San Jose State University
San Jose	The Tower Foundation of San Jose State University
San Luis Obispo	Associated Students, Incorporated of California Polytechnic State University at San Luis Obispo
San Luis Obispo	Cal Poly Corporation <i>dba Cal Poly Partners</i>
San Luis Obispo	California Polytechnic State University Foundation
San Marcos	The California State University San Marcos Foundation
San Marcos	Associated Students, Inc. of California State University San Marcos
San Marcos	California State University San Marcos Corporation
Sonoma	Associated Students of Sonoma State University
Sonoma	Sonoma State Enterprises, Inc.
Sonoma	Sonoma State University Foundation
Stanislaus	Associated Students Incorporated of California State University, Stanislaus
Stanislaus	California State University, Stanislaus Auxiliary and Business Services
Stanislaus	California State University, Stanislaus Foundation
Stanislaus	University Student Center of California State University, Stanislaus
N/A	Auxiliary Organization Associations
N/A	Auxiliaries Multiple Employer VEBA
N/A	Cal Poly Humboldt Real Estate Holdings
N/A	Cal Poly Foundation, LLC

eDISCOVERY SOLUTION

ISSUE: The Office of the General Counsel (OGC) is requesting additional funding support to expand its electronic discovery storage capacity to address increased litigation volume and data storage needs. OGC has expanded its Logikcull subscription to increase total storage capacity from 1 terabyte to 2 terabytes (2,000 GB).

RECOMMENDATION: The Committee is asked to discuss the expanded Logikcull subscription and provide approval or direction as appropriate.

FISCAL IMPACT: \$240,000 is included in the draft FY 26/27 CSURMA budget.
The expanded subscription results in an additional cost of \$120,000, bringing the total authorized cost to a not-to-exceed amount of \$240,000 for 2 terabytes of electronic discovery storage capacity.

BACKGROUND: The Office of the General Counsel (OGC) utilizes an in-house electronic discovery platform, Logikcull, for matters handled internally. To the extent practicable, OGC also requires outside counsel to use the platform. This approach allows OGC and outside counsel to avoid the higher costs associated with pay-as-you-go or à la carte electronic discovery services. Previously, CSURMA authorized \$120,000 to support a subscription plan providing 1 terabyte (1,000 GB) of storage capacity. Over the past three years, the volume of electronically stored information has increased substantially due to growth in the number of matters and lawsuits, as well as the expanding scope and complexity of data involved. As a result, the existing storage capacity has been fully utilized and is no longer sufficient to meet operational needs.

PUBLICATION: OGC will be notified of the Executive Committee's decision.

ATTACHMENT(S): None.

RENEWAL OF THE PRAESIDIUM AGREEMENT

ISSUE: The current three-year agreement with Praesidium is set to expire on June 30, 2026. Praesidium has submitted a proposal to extend the agreement for an additional three-year term. The proposed extension would continue to provide systemwide abuse prevention training and related risk management resources to CSU campuses and auxiliary organizations.

RECOMMENDATION: The Committee is asked to review and discuss the Praesidium proposal and to provide approval or direction as appropriate.

FISCAL IMPACT: The draft FY 26/27 CSURMA budget includes \$100,000 for the Praesidium agreement extension.

The proposed three-year renewal with Praesidium includes two pricing options for Praesidium Academy online training. Under the fixed subscription option, the annual cost is \$100,000 for up to 10,000 learners, with additional learners billed at \$10 per learner if usage exceeds the contracted threshold.

Alternatively, a tiered discounted pricing option is available over the three-year term: Year 1 at \$70,500 for 7,500 learners (\$10.00 per learner), Year 2 at \$95,000 for 10,000 learners (\$9.50 per learner), and Year 3 at \$108,000 for 12,000 learners (\$9.00 per learner). Learner counts will be evaluated twice annually, and additional learners will be billed at the applicable per-learner rate for that year. Set-up fees are waived with the contract extension. A one-time SCORM Connect publication fee of \$1,000 per course applies for CSU-selected courses published to campus learning management systems. All other Praesidium products and services remain available to campuses and auxiliaries at discounted rates.

BACKGROUND: Praesidium has partnered with CSURMA and the CSU system for multiple years to deliver abuse prevention training and risk management resources designed to protect minors and vulnerable populations and to reduce institutional risk. Over the prior contract term, utilization of Praesidium services increased significantly, with a reported 55 percent growth in learners over three years and more than 4,800 learners trained annually, with continued growth anticipated due to new systemwide training requirements.

The Praesidium Academy provides online abuse prevention training accessible across multiple platforms, including integration with existing campus learning management systems through SCORM Connect. In addition to online training, the partnership includes system-level consultation, policy support, and access to additional Praesidium services—such as risk assessments, customized training, and workshops—at discounted rates.

The proposed renewal is intended to maintain a scalable, systemwide solution that supports CSU’s youth protection standards, ensures consistent access to training for campuses and auxiliaries, and aligns with CSURMA’s broader risk mitigation and loss prevention objectives.

PUBLICATION: The continuation of Praesidium services will be communicated to all CSU and AORMA stakeholders.

ATTACHMENT(S):

- a. Praesidium Academy – Online Training 02/20/26

PRAESIDIUM



Praesidium Academy
– Online Training

California State
University Risk
Management Authority

2.20.2026

Introduction

ABOUT PRAESIDIUM

Since 1991, Praesidium's mission is *"to help you protect those in your care from abuse and to help preserve trust in your organization."* Praesidium works with organizations across the world to prevent the sexual abuse of children and vulnerable adults, to prevent false allegations of abuse against innocent employees and volunteers, and to prevent the loss of reputation and revenue for organizations serving vulnerable populations. The founders of Praesidium have over 30 years of experience working in abuse risk management. For the past two decades Praesidium has served more than 4,000 clients and offers a full range of risk management and loss control services. Praesidium's clients include higher education institutions, public and private schools, churches, camps, youth development organizations, water parks, long-term care facilities, hospitals, luxury resorts, social service programs, sports programs, fitness clubs, and child care centers.

PRAESIDIUM'S SCIENTIFIC METHODOLOGY

Using root cause analysis, Praesidium developed its own abuse risk management model, The Praesidium Safety Equation.® Root cause analyses of several thousand incidents of abuse across industries demonstrated that risks fell into eight organizational operations: Policies, Selection and Screening, Training, Monitoring and Supervision, Internal Feedback Systems, Responding, Consumer Participation, Feedback Systems, and Administrative Systems. By implementing best practices in each of these operations, Praesidium determined that risks could be reduced or eliminated.



Executive Summary

Over the term of partnership, Praesidium has collaborated with California State University Risk Management Authority and individual campuses to bring a range of abuse prevention resources to The California State University System for the benefit of its twenty-three campuses and hundreds of auxiliary organizations.

The growth of the partnership between Praesidium and the CSU system has led to an increase in the utilization of Praesidium resources by the campuses and auxiliaries. Over the past year, service utilization reflects an extraordinary appetite for training throughout the system in addition to individual campuses partnering for risk assessments, consultation, policy analysis, customized onsite and virtual trainings, and the Certified Praesidium Guardian Workshop.

Particularly, the CSU system experienced explosive growth in training engagement over the past 3-year term of the contract.

55% increase in learners over the past three years. Now training over 4,800 learners a year with projections to increase year over year with new system policy training requirement.

Building on Praesidium's experience and CSURMA's commitment to provide risk mitigation controls for CSU's campuses and partners, the current renewal proposal is designed to continue these training efforts with a system-wide scalable solution that remains accessible to campus and auxiliary teams.

Each of the following components strives to ensure the CSU achieves and maintains the industry standard in higher education youth protection endeavors across the system:

- ✓ Three-year contract (7/1/2026 to 6/30/2029)
 - Unlimited online abuse prevention training across all campuses and auxiliaries on multiple platforms
 - Flexible consultation and support at the system level to support the continued design, execution, and implementation of system-wide abuse prevention standards and systems of accountability
- ✓ Continued partnership support to promote and ensure ease of access to resources
- ✓ All Praesidium products and services remain available to the campuses and auxiliaries at discounted rates

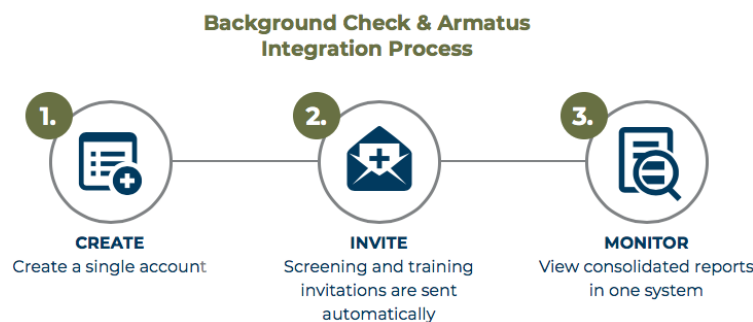
PRAESIDIUM'S PRODUCTS AND SERVICES

Online Training – Praesidium Academy. Adults directly involved in providing services to minors, those who supervise others directly involved with minors, and those who manage or oversee programs serving minors must know how offenders operate, how to recognize warning signs, when and how to intervene to interrupt interactions that may foretell of abuse, mandated reporting requirements, and how to manage high risk situations in their own programs. This training can be provided online where participants must demonstrate mastery and completion can be documented.

At the core of the system is a range of online courses, 25-45 minutes in length, designed to ignite the learning process and provide learners with the tools they need to implement best practices in abuse prevention. Praesidium Academy® online courses include actionable learning objectives, research-validated content, engaging graphics, frequent interactivity and a content mastery quiz. Many of Praesidium's courses are available in multiple languages (English, Spanish, and French). In addition to the online courses, learners are supported with a variety of tools including:

- *Action Plans* that are printed and used with the online course. Action Plans summarize the key learning points and prompt learners to take notes throughout the course. They provide a great reference after the course.
- *Coaching Guides* provide supervisors a high-level summary of the course, including learning objectives and key learning points. The coaching guide gives supervisors practical steps they can take to reinforce the learning, with specific things they can say, do, and reinforce.
- *Discussion Guides* are developed for small group and classroom discussions. A facilitator is able reinforce important content and remind learners of what they learned in the online course. The group is able to discuss practical application of the learning for their work group and organization.

Praesidium Academy® comes with a robust database that allows organizations to confirm in real time who has completed training plus the ability to create a customized home page. Organizations that utilize Praesidium Academy® and Praesidium's background screening services can track training and screening compliance in one system.



Praesidium also has the internal capability to design, program, and produce online courses to meet the specific needs of high volume usage and maintains a national network of content experts in a wide array of subjects. Praesidium's courses can also be published on the vast majority of learning management systems.

Preview Access: [Click Here to Preview Praesidium Academy](#)

Pricing^{1,2,3}

Praesidium Product or Service	Pricing
Online Training Praesidium Academy	Set Up Fee: Waived with contract extension Option 1: Three-Year Contract Annual subscription fee for 10,000 learners: \$100,000.00 *Two times a year learner count will be evaluated, and client will be billed \$10.00 per learner over the 10,000-learner count if necessary. Option 2: Three- Year Contract with Tiered Discounted Pricing Year 1 – 7,500 learners: \$70,500.00 (\$10.00 per learner) Year 2 – 10,000 learners: \$95,000.00 (\$9.50 per learner) Year 3 – 12,000 learners: \$108,000.00 (\$9.00 per learner) *Two times a year learner count will be evaluated, and client will be billed at the current year rate per learner over the current year learner count if necessary. SCORM Connect: <i>SCORM Connect allows learners to complete Praesidium Academy courses through the Client's existing LMS system, utilizing their regular LMS credentials, though courses remain in Academy. Client does not need to provide course usage reports as they are accessible through Academy. Client's existing LMS system must be SCORM compliant. Includes related development files and testing for the following courses:</i>

Praesidium Product or Service	Pricing
	One-time publication fee for CSU's selected courses (\$1,000.00 per course): 1. Maintaining Professional Boundaries in Healthcare 2. Foundations: Preventing Abuse in Healthcare Organizations 3. Keeping Your Day Camp Safe 4. Social Media Safety 5. Keeping Your Higher Education Program Safe 6. Keeping Your School Safe 7. Preventing Bullying – Youth Organizations 8. Athlete Protection (ENG) 9. Foundations: Preventing Abuse in Youth Serving Organizations 10. Preventing Sexual Activity Between Young Children <i>*Course listing based off current CSU LMS publications.</i>

Additional Pricing Notes:

1. Pricing valid for 90 days from the date of this proposal.
2. For *Praesidium Academy*, Praesidium reserves the right to re-evaluate user estimates and pricing based on actual usage of online training. Client will be invoiced for set-up fee and first year usage fee upon contract signing. First year usage fee is based on estimated number users provided for a period of one year. Payment terms are Net 30.
3. For pricing on any additional services, please contact James Bourgeois.

PRAESIDIUM CONTACT INFORMATION

James J. Bourgeois, JD
Senior Risk Consultant
jbourgeois@PraesidiumInc.com

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www.PraesidiumInc.com

AIME PROGRAMS UPDATE

ISSUE: The Athletic Injury Medical Expense (AIME) program continues to address the insurance and risk management needs of its members.

The Executive Committee Liaison for AIME, will report on the activities of the AIME Committee.

RECOMMENDATION: This item is for information only; no action is required on this item at today's meeting.

FISCAL IMPACT: None.

BACKGROUND: AIME is designed to cover medical expenses arising from injuries to student athletes while practicing or competing in inter-collegiate sports programs of the university.

PUBLICATION: None.

ATTACHMENT(S): None.

AORMA PROGRAMS UPDATE

ISSUE: The Auxiliary Organizations Risk Management Alliance (AORMA) continues to address the insurance and risk management needs of its members. All Auxiliary Organizations in Good Standing purchase insurance coverage through the AORMA.

The AORMA Chair, will report on the activities of the AORMA Committee.

RECOMMENDATION: No action is required on this item at today's meeting.

FISCAL IMPACT: None.

BACKGROUND: The AORMA was first marketed to CSU Auxiliary Organizations in 1998. Since that time, the program has grown from 12 members to 86 members, and represents 100% participation.

PUBLICATION: None.

ATTACHMENT(S): None.

CSURMA FY 2025/26 LONG RANGE ACTION PLAN

ISSUE: The Executive Committee will be asked to review the items on the FY 2025/26 Long Range Action Plan to gauge progress, re-evaluate where efforts should be focused, and to establish new goals for the next one to three years.

RECOMMENDATION: This item is for information only; however, the Committee may provide direction as appropriate.

FISCAL IMPACT: No fiscal impact is expected from action at today's meeting.

BACKGROUND: At its March 2025 meeting, the Executive Committee adopted the CSURMA Long Range Planning Goals. The Committee will receive a report on the assigned responsibilities and timelines of the Long Range Planning Goals.

PUBLICATION: None.

ATTACHMENT(S):

- a. CSURMA's FY 2025/26 Long Range Action Plan

FY 2025/26 CSURMA LONG RANGE ACTION PLAN					
GOAL	ACTION / TASK		STAFF	DEADLINE	STATUS
LRP-1	Energized Equipment				
SRM - Amy to Manage	1.	Develop SOP for Mechanical, Medium, High Volt, Look/Tag – Consultant Bids - Looking at LOTO agreement with Master Lock	PA, SRM	Aug-24	In Process
	2.	Work on MEA to Resource Consultants	PA, SRM	Oct-24	Completed
	3.	Student Project Safety Manual for Same	PA, SRM	Aug-25	Completed
	4.	Energized Electrical Equipment Resource Guide (draft out for review)	PA, SRM	Aug-25	Completed
LRP-2	Create Acceptance of Risk / Informed Consent Document to be Use When Students are Engaged in Experiential Learning				
SRM - Amy to Manage	1.	Review the use of the CSU liability waiver and provide clarification between (1) voluntary experiential learning with lack of CSU oversight, and (2) course required internships at the direction and control of faculty.	PA, SRM	Jun-21	Completed
	2.	Review Executive Order 1064 and provide clarification as to the statement included, "if the internship placement is not required as part of the student's academic program, the student must complete the liability waiver form..."	PA, SRM	Jul-21	In Process
	3.	Provide guidance at the campus level.	PA, SRM	Sep-22	Pending
	4.	Create acceptance of risk / informed content document to use when students are engaged in experiential learning.	PA, SRM	Oct-24	Pending
	5.	Update the CSU Waiver Handbook.	PA, SRM	Oct-25	
	6.	Provide guidance at the campus level either in person or via announcement of updated resources available.	PA, SRM	Oct-25	
LRP-3	Evident ID				
Mimi	1.	Present proposal to EC for final approval	PA, EC	May-25	Completed
	2.	Introduce Evident ID services to the BOD	PA, BOD	May-25	Completed
	3.	Begin the implementation process	PA, SRM	May-25	On Hold
	4.	Roll out and monitor services	PA, SRM	Jun-25	On Hold
LRP-4	Combat Sports				
Amy	1.	Send survey to all Campuses and Auxiliaries to gather information (tournaments, for-profit, 3rd party sponsorship, etc.)	PA	Apr-25	Completed
	2.	Analyze the data	PA, SRM	May-25	Completed
	3.	Evaluate coverage options, available or otherwise	PA	Jun-25	Completed
	4.	Review with Rating Plans Task Group	PA, SRM	Jul-25	Completed

FY 2025/26 CSURMA LONG RANGE ACTION PLAN							
GOAL	ACTION / TASK			STAFF	DEADLINE	STATUS	
LRP-5	AI Campus Security Survey						
Amy	1.	Poll all campuses for existing AI security			PA, SRM	May-25	Completed
	2.	Share information between campuses			PA, SRM	Jun-25	Completed
	3.	Discuss systemwide AI security with subject matter expert			PA, SRM	Nov-25	
	4.	Provide a formal recommendation to the EC			PA, SRM	Mar-26	
LRP-6	Process for Identifying Complex Claims Process						
Mimi	1.	Create a flow chart for each coverage program outlining the claims process			PA	Jul-25	Completed
	2.	Identify within the flow chart the appropriate "claims service champion" for each coverage program			PA, SRM	Jul-25	Completed
	3.	Add to the CSURMA Service Calendar			PA	Jul-25	Completed
	4.	Distribute, annually, the flow chart to all Campuses and Auxiliaries			PA, SRM	Dec-25	
PARKING LOT - ONGOING OR FUTURE PROJECTS							
GOAL	ACTION / TASK			STAFF	DEADLINE	STATUS	
PL-1	Systemwide Roof Assessment and Fall Protection / Prevention - Development of Resource Guide						
Zachary	1.	In exchange for funding CSU Sacramento's roof assessment and fall protection, the inspector will be asked to create a resource guide to be available to all CSU Campuses.			SRM	N/A	Ongoing
	2.	Guest and Visitor Policies.			SRM	N/A	Completed
	3.	Conference and Event Administration Policies.					
BOD: CSURMA Board of Directors CABO: CSU Chief Administrators and Business Officers CO: Chancellor's Office CPDC: CO Capital Planning Design & Construction EC: CSURMA Executive Committee OGC: CSU Office of General Counsel PA: CSURMA Program Administrator SRM: CSU Systemwide Risk Management							

CAMPUS RISK POOLS FUNDING STATUS

ISSUE: In accordance with CSURMA's adopted funding policy for its programs with a self-insured risk pool, Staff has prepared an analysis of the risk pools' funding position relative to the actuary's projection in accordance with CSURMA's minimum funding requirements and expected cash expenditures as of December 31, 2025 projected to June 30, 2026. At its Long Range Planning meeting the Executive Committee reviews the risk pools' funding position and determines if there are sufficient funds to meet anticipated needs, including a confidence margin for unexpected expenditures.

RECOMMENDATION: No action is requested. The Executive Committee is asked to review the projected risk pools' funding position, and direct staff as it deems appropriate.

FISCAL IMPACT: None; this item is for information only.

BACKGROUND: None.

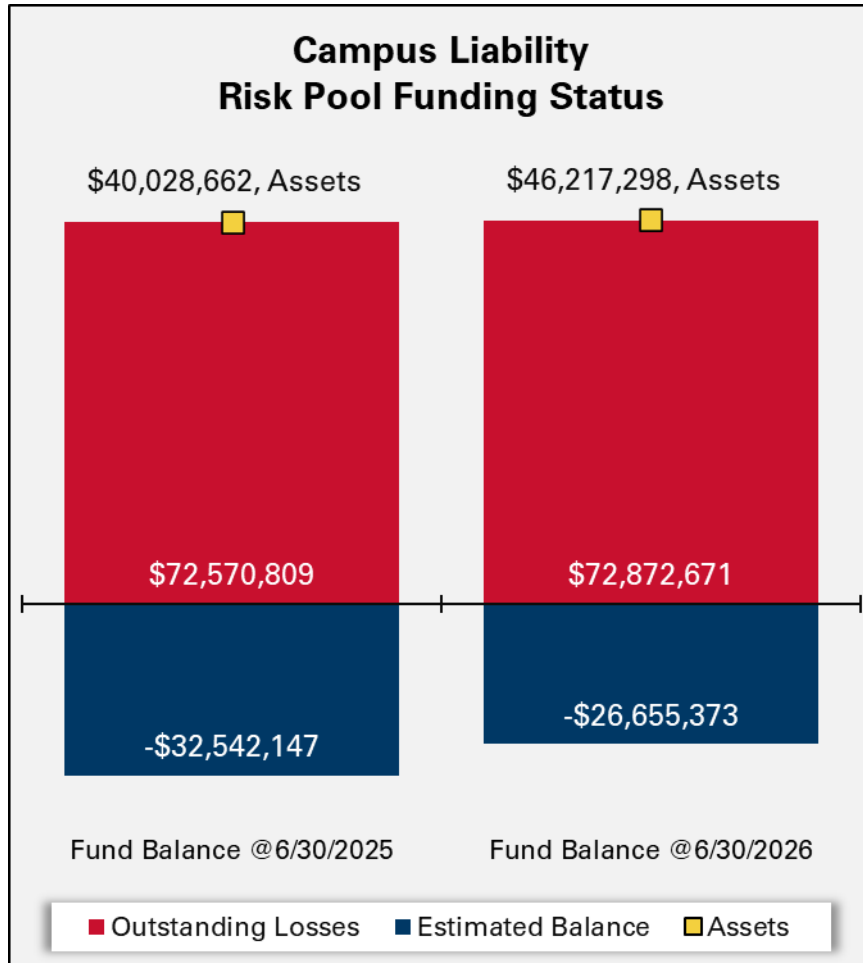
PUBLICATION: None.

ATTACHMENTS:

- a. Estimated Risk Pool Funding projected to June 30, 2026
- b. CSURMA Policy & Procedure No. 7 – Self-Insured Program Funding
- c. CSURMA actuarial reports valued June 30, 2025 *(available at the meeting for reference)*

Campus Liability - Risk Pool Funding Status

Cash Flow Obligations Projected to June 30, 2026

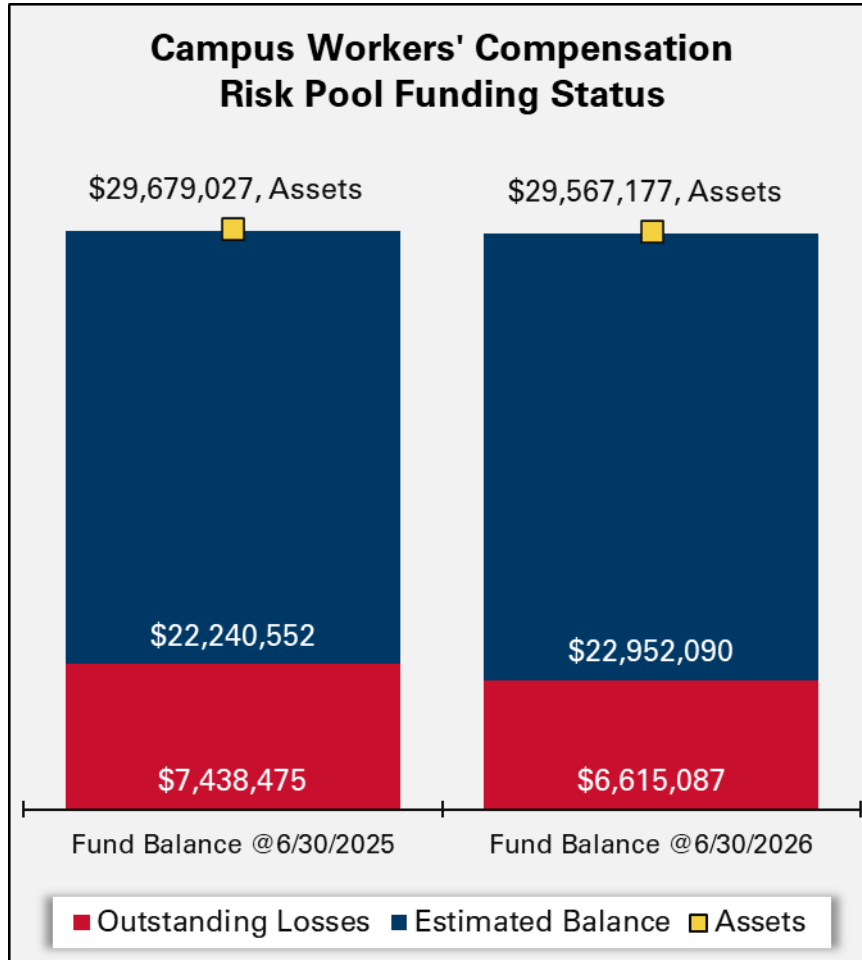


CSURMA's Cash Flow Obligations at 12/31/25 Projected to 6/30/26	
Current Net Assets at 12/31/25	27,974,349
Remaining Contributions - FY 25/26	441,816
Assessment	0
Current Liabilities at 12/31/25	450,802
Remaining Claim and Expense Payments	11,837,839
Dividend	0
ESTIMATED Cash Balance at 6/30/26	\$16,127,524

Outstanding Losses are Discounted, 70% Confidence Level, including ALAE and ULAE
Assets are reduced by payables
Estimated Fund Balance = Assets – Outstanding Losses **233**

Campus Workers' Compensation - Risk Pool Funding Status

Cash Flow Obligations Projected to June 30, 2026

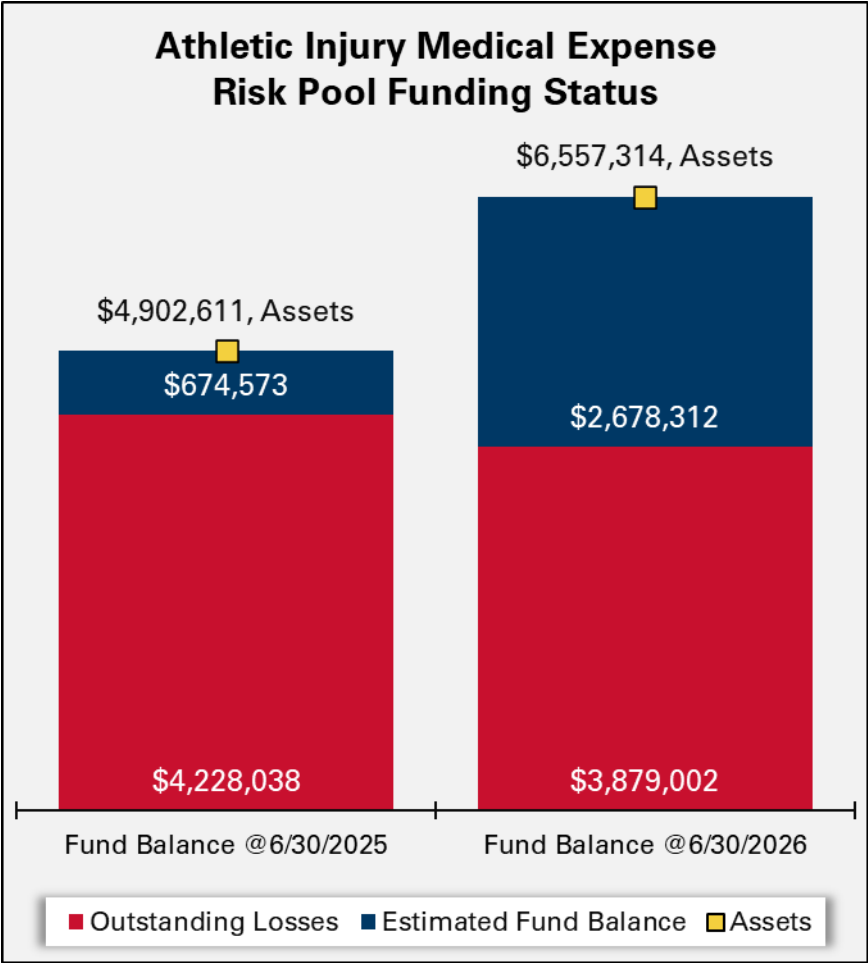


CSURMA's Cash Flow Obligations at 12/31/25 Projected to 6/30/26	
Current Net Assets at 12/31/25	-4,491,325
Remaining Contributions - FY 25/26	0
Remaining Assessment	0
Current Liabilities at 12/31/25	884,835
Remaining Claims and Expenses	4,823,972
Remaining Dividend	0
ESTIMATED Cash Balance at 6/30/26	-\$10,200,132

Outstanding Losses are Discounted, 70% Confidence Level, including ALAE and ULAE
Assets are reduced by payables
Estimated Fund Balance = Assets – Outstanding Losses **234**

AIME - Risk Pool Funding Status

Cash Flow Obligations Projected to June 30, 2026

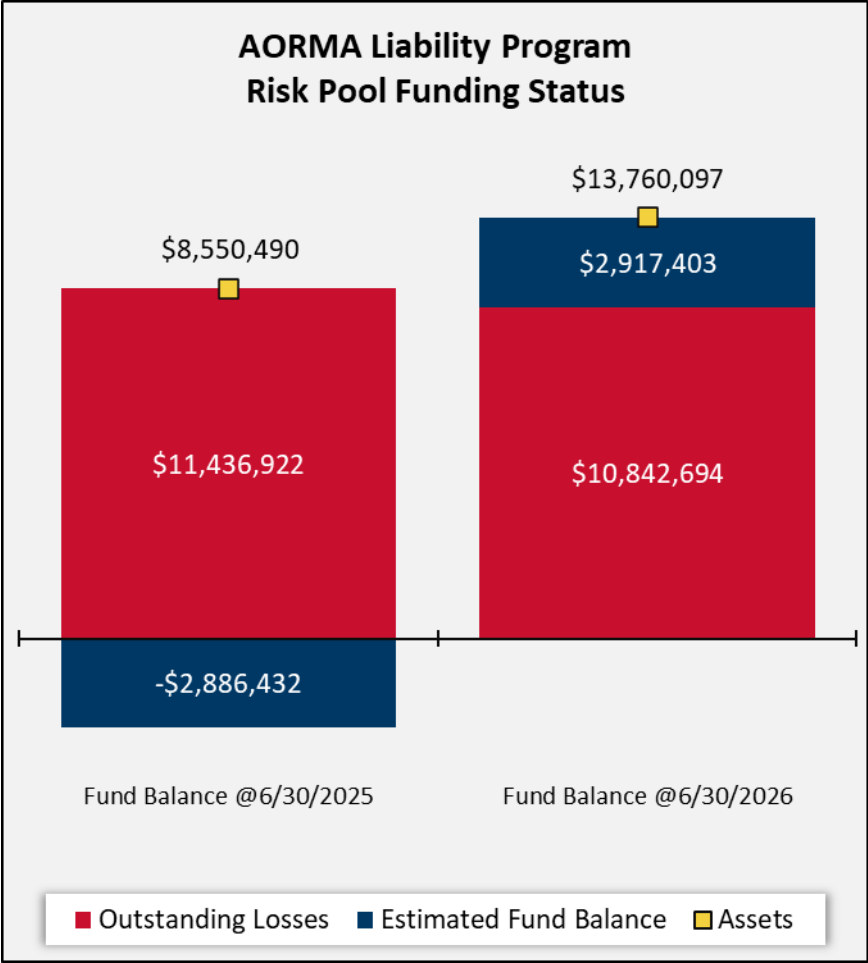


CSURMA's Cash Flow Obligations at 12/31/25 Projected to 6/30/26	
Current Net Assets at 12/31/25	3,493,179
Remaining Contributions - FY 25/26	0
Assessment	0
Current Liabilities at 12/31/25	439,814
Remaining Claims and Expenses	2,231,049
Dividend	0
ESTIMATED Cash Balance at 6/30/26	\$822,315

Outstanding Losses are Discounted, 70% Confidence Level, including ALAE and ULAE
Assets are reduced by payables
Estimated Fund Balance = Assets – Outstanding Losses **235**

AORMA Liability - Risk Pool Funding Status

Cash Flow Obligations Projected to June 30, 2026

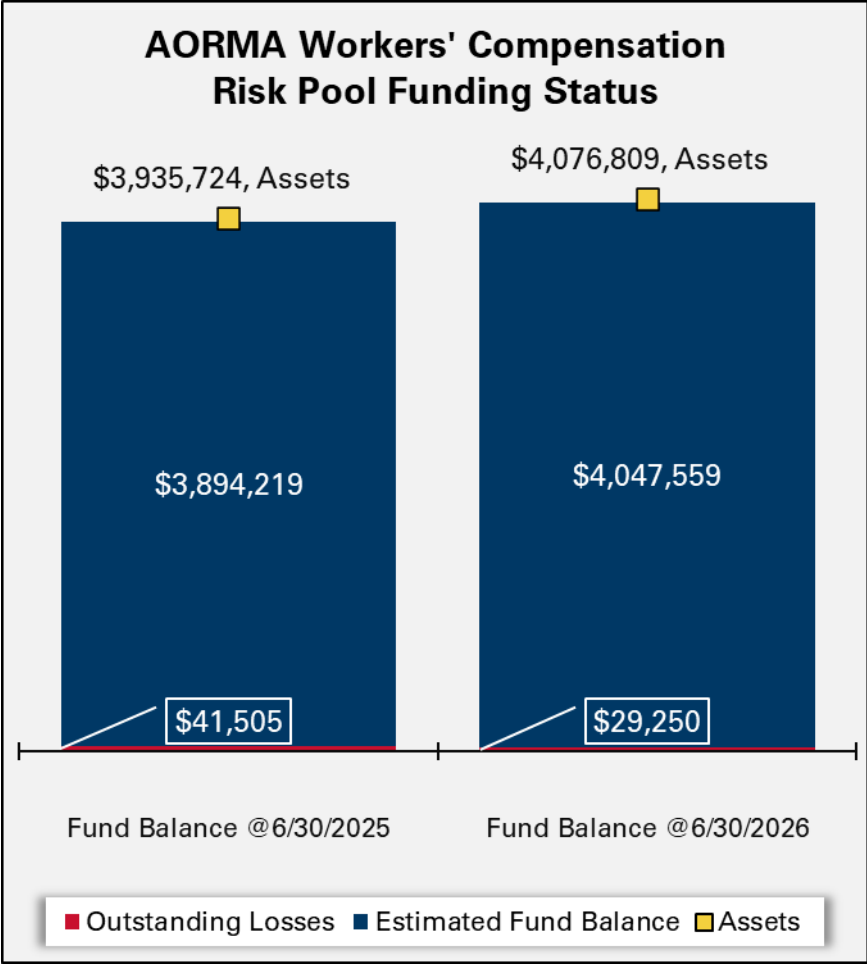


CSURMA's Cash Flow Obligations at 12/31/25 Projected to 6/30/26	
Current Net Assets at 12/31/25	9,158,413
Remaining Contributions - FY 25/26	-89,138
Assessment	0
Current Liabilities at 12/31/25	96,056
Remaining Claims and Expenses	4,230,474
Dividend	0
ESTIMATED Cash Balance at 6/30/26	\$4,742,745

Outstanding Losses are Discounted, 70% Confidence Level, including ALAE and ULAE
Assets are reduced by payables
Estimated Fund Balance = Assets – Outstanding Losses **236**

AORMA Workers' Compensation - Risk Pool Funding Status

Cash Flow Obligations Projected to June 30, 2026

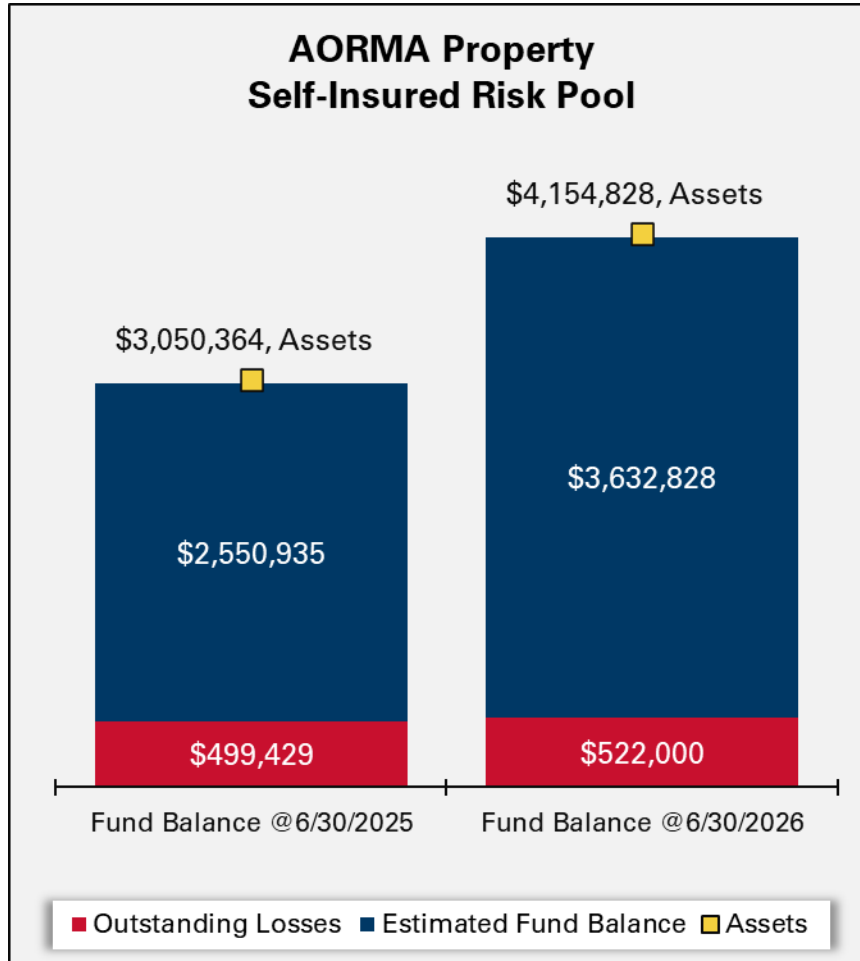


CSURMA's Cash Flow Obligations at 12/31/25 Projected to 6/30/26	
Current Net Assets at 12/31/25	626,400
Remaining Contributions - FY 25/26	1,194,161
Assessment	0
Current Liabilities at 12/31/25	521,249
Remaining Claims and Expenses	841,441
Dividend	0
ESTIMATED Cash Balance at 6/30/26	\$457,871

Outstanding Losses are Discounted, 70% Confidence Level, including ALAE and ULAE
Assets are reduced by payables
Estimated Fund Balance = Assets – Outstanding Losses **237**

AORMA Property - Risk Pool Funding Status

Cash Flow Obligations Projected to June 30, 2026



CSURMA's Cash Flow Obligations at 12/31/25 Projected to 6/30/26	
Current Net Assets at 12/31/25	2,833,669
Remaining Contributions - FY 25/26	356,795
Assessment	0
Current Liabilities at 12/31/25	0
Remaining Claims and Expenses	714,107
Dividend	0
ESTIMATED Cash Balance at 6/30/26	\$2,476,357

Outstanding Losses are Discounted, 70% Confidence Level, including ALAE and ULAE
Assets are reduced by payables
Estimated Fund Balance = Assets – Outstanding Losses **238**

CSURMA

POLICY AND PROCEDURE NO. 7

ADOPTED: January 1, 2000

AMENDED: April 27, 2015, March 2, 2023

SUBJECT: Self-Insured Program Funding

ISSUE:

The California State University Risk Management Authority (CSURMA) operates various self-insured coverage programs. Generally, these programs include a primary layer of pooling, with excess and reinsurance coverage. Each program is responsible for all costs generated by that program, as well as a proportionate share of the JPA's general administrative costs. It is important that each self-insured program be properly funded to satisfy its liabilities. This policy and procedure continues the policy adopted by the CSURMA Board of Directors on April 24, 1997.

POLICY STATEMENT:

It is the policy of CSURMA that each self-insured program shall establish budgets with a goal of full funding, including a reasonable risk margin. Such funding shall be determined by the Executive Committee as a part of each year's annual budget based upon the recommendations of a professional actuary and staff.

PROCEDURE:

CSURMA staff is responsible for developing draft budgets for each of the self-insured programs for each fiscal year. As a part of the budget development, staff will work with the CSU and its actuary to determine projected liabilities for the CSURMA's self-insured programs. The actuary's reports shall be used by staff and the Executive Committee to develop recommended rates and funding for each self-insured program.

It is the policy of CSURMA to fund fully the self-insured programs. Adopted funding shall include sufficient funds projected to pay the following cost elements:

- Administrative expenses shall be funded on a cash basis for each program year;
- Prior year cash deficits (if any) shall be funded on a cash basis; *(subject to a plan approved and adopted by the CSURMA Executive Committee)*
- Prior years' claims payable shall be funded on a cash basis to the extent accrued reserves do not amount to full funding; *(subject to a plan approved and adopted by the CSURMA Executive Committee)*
- Current year expected liabilities shall be funded on an accrual (incurred) basis; and

CSURMA

POLICY AND PROCEDURE NO. 7

- At such time as all outstanding liabilities are fully funded, a reasonable risk margin shall be funded.

Staff shall make an annual report to the Board of Directors, detailing the self-insurance programs' funding status in accordance with this Policy & Procedure No. 7.

DEVELOPMENT OF NEW PROGRAMS, SERVICES AND PROJECTS

ISSUE: At the annual Long Range Planning Meeting, the Executive Committee evaluates potential for developing new coverages, services and projects.

RECOMMENDATION: It is recommended that the Executive Committee evaluate potential programs, services and projects and take action or provide direction as appropriate.

FISCAL IMPACT: Program development costs may be incurred at the direction of the Executive Committee. Costs will be allocated to the CSURMA fund as appropriate.

BACKGROUND: None.

PUBLICATION: No specific publication from action on this item is anticipated. Potential program development may result in published documents.

ATTACHMENT(S): None

DEVELOPMENT OF CSURMA GOALS FOR NEXT ONE TO THREE YEARS

ISSUE: The Long Range Planning session offers the Executive Committee the opportunity to consider the direction CSURMA should take in the development of potential programs. The 2025/26 Long Range Action Plan developed last year is attached for the Committee's review.

RECOMMENDATION: It is recommended that the Executive Committee review the attached 2025/26 Long Range Action Plan and develop a new Long Range Action Plan for 2026/27. The Executive Committee and staff may have other ideas for potential CSURMA programs for discussion at today's meeting that will result in new items.

FISCAL IMPACT: No fiscal impact is anticipated by action that may be taken at today's meeting.

BACKGROUND: The Long Range Action Plan establishes the Executive Committee's vision for CSURMA, and assigns responsibilities and tasks to staff in order to accomplish its vision.

PUBLICATION: None.

ATTACHMENT(S):

- a. CSURMA 2025/26 Long Range Action Plan

FY 2025/26 CSURMA LONG RANGE ACTION PLAN					
GOAL	ACTION / TASK		STAFF	DEADLINE	STATUS
LRP-1	Energized Equipment				
SRM - Amy to Manage	1.	Develop SOP for Mechanical, Medium, High Volt, Look/Tag – Consultant Bids - Looking at LOTO agreement with Master Lock	PA, SRM	Aug-24	In Process
	2.	Work on MEA to Resource Consultants	PA, SRM	Oct-24	Completed
	3.	Student Project Safety Manual for Same	PA, SRM	Aug-25	Completed
	4.	Energized Electrical Equipment Resource Guide (draft out for review)	PA, SRM	Aug-25	Completed
LRP-2	Create Acceptance of Risk / Informed Consent Document to be Use When Students are Engaged in Experiential Learning				
SRM - Amy to Manage	1.	Review the use of the CSU liability waiver and provide clarification between (1) voluntary experiential learning with lack of CSU oversight, and (2) course required internships at the direction and control of faculty.	PA, SRM	Jun-21	Completed
	2.	Review Executive Order 1064 and provide clarification as to the statement included, "if the internship placement is not required as part of the student's academic program, the student must complete the liability waiver form..."	PA, SRM	Jul-21	In Process
	3.	Provide guidance at the campus level.	PA, SRM	Sep-22	Pending
	4.	Create acceptance of risk / informed content document to use when students are engaged in experiential learning.	PA, SRM	Oct-24	Pending
	5.	Update the CSU Waiver Handbook.	PA, SRM	Oct-25	
	6.	Provide guidance at the campus level either in person or via announcement of updated resources available.	PA, SRM	Oct-25	
LRP-3	Evident ID				
Mimi	1.	Present proposal to EC for final approval	PA, EC	May-25	Completed
	2.	Introduce Evident ID services to the BOD	PA, BOD	May-25	Completed
	3.	Begin the implementation process	PA, SRM	May-25	On Hold
	4.	Roll out and monitor services	PA, SRM	Jun-25	On Hold
LRP-4	Combat Sports				
Amy	1.	Send survey to all Campuses and Auxiliaries to gather information (tournaments, for-profit, 3rd party sponsorship, etc.)	PA	Apr-25	Completed
	2.	Analyze the data	PA, SRM	May-25	Completed
	3.	Evaluate coverage options, available or otherwise	PA	Jun-25	Completed
	4.	Review with Rating Plans Task Group	PA, SRM	Jul-25	Completed

FY 2025/26 CSURMA LONG RANGE ACTION PLAN					
GOAL	ACTION / TASK		STAFF	DEADLINE	STATUS
LRP-5	AI Campus Security Survey				
Amy	1.	Poll all campuses for existing AI security	PA, SRM	May-25	Completed
	2.	Share information between campuses	PA, SRM	Jun-25	Completed
	3.	Discuss systemwide AI security with subject matter expert	PA, SRM	Nov-25	
	4.	Provide a formal recommendation to the EC	PA, SRM	Mar-26	
LRP-6	Process for Identifying Complex Claims Process				
Mimi	1.	Create a flow chart for each coverage program outlining the claims process	PA	Jul-25	Completed
	2.	Identify within the flow chart the appropriate "claims service champion" for each coverage program	PA, SRM	Jul-25	Completed
	3.	Add to the CSURMA Service Calendar	PA	Jul-25	Completed
	4.	Distribute, annually, the flow chart to all Campuses and Auxiliaries	PA, SRM	Dec-25	
PARKING LOT - ONGOING OR FUTURE PROJECTS					
GOAL	ACTION / TASK		STAFF	DEADLINE	STATUS
PL-1	Systemwide Roof Assessment and Fall Protection / Prevention - Development of Resource Guide				
Zachary	1.	In exchange for funding CSU Sacramento's roof assessment and fall protection, the inspector will be asked to create a resource guide to be available to all CSU Campuses.	SRM	N/A	Ongoing
	2.	Guest and Visitor Policies.	SRM	N/A	Completed
	3.	Conference and Event Administration Policies.			
BOD: CSURMA Board of Directors CABO: CSU Chief Administrators and Business Officers CO: Chancellor's Office CPDC: CO Capital Planning Design & Construction EC: CSURMA Executive Committee OGC: CSU Office of General Counsel PA: CSURMA Program Administrator SRM: CSU Systemwide Risk Management					

PRISM WORKERS' COMPENSATION MARKET UPDATE

ISSUE: The Executive Committee is being provided with an update on the 2026 Workers' Compensation market conditions, industry trends, and anticipated impacts on program premiums and budgeting.

RECOMMENDATION: This item is for information only; no action is recommended at this time.

FISCAL IMPACT: While no immediate fiscal action is required, market conditions indicate continued upward pressure on workers' compensation premiums.

Key fiscal considerations include:

- California's projected workers' compensation combined ratio for 2024 is 127%, meaning carriers are paying out \$1.27 for every \$1.00 collected in premium.
- The California Insurance Commissioner approved an 8.7% increase in the Average Advisory Pure Premium Rate.
- Reinsurers have implemented single-digit rate increases in recent years due to catastrophic claim projections, medical inflation, and claim severity trends.

These factors are expected to result in premium increases within the workers' compensation market.

BACKGROUND: Workers' Compensation has remained relatively stable in terms of accident frequency; however, claim severity and cost drivers continue to increase.

PUBLICATION: None.

ATTACHMENT(S):

- a. EWC Program Stakeholder Communication

January 20, 2026

To: Excess Workers' Compensation Program Members

From: Gina Dean, CEO

Re: EWC Program Stakeholder Communication

Workers' Compensation has been a relatively stable line of coverage in recent years. Accident frequency has been steady; however, severity continues to increase and there are some disturbing industry trends to keep an eye on.

Trends impacting workers' compensation¹ to keep an eye on include:

Workforce Dynamics

- **Aging Workforce:** The workforce is aging, with a significant increase in employees over 65. While older workers tend to have fewer accidents, their injuries are often more severe, require longer recovery times, and have higher associated costs due to pre-existing (comorbid) conditions.
- **Labor Shortages & Inexperience:** Widespread labor shortages have resulted in faster onboarding, less supervision, more overtime, and a higher number of short-tenured employees. Inexperienced workers have a higher frequency of injuries, making robust safety training and retention strategies critical.
- **Mental Health:** Employee mental well-being is a growing concern and is considered the "next frontier" for workers' compensation. The expanding legal landscape for mental health claims, often linked to workplace violence or trauma, presents new complexities for employers and insurers.

Cost & Claim Drivers

- **Catastrophic/Mega Claims:** Though rare, the frequency and cost of "mega claims" (e.g., claims over \$10 million) are rising to unprecedented levels. This is attributed to medical advances that improve survival and life expectancy for severely injured workers, but also involve expensive, state-of-the-art care not covered by standard fee schedules.
- **Inflation:** Both medical and wage inflation are impacting costs. Wage inflation increases the payroll exposure base for premiums, while medical inflation drives up the cost of treatments and pharmaceuticals.
- **Comorbidities:** Claims involving pre-existing health conditions (e.g., obesity, diabetes, depression) are nearly double the cost of claims without them. These conditions can complicate recovery and prolong claim duration.
- **Eroding Exclusive Remedy & Presumptions:** There is an increasing trend of employees pursuing civil litigation in workers' compensation matters, potentially eroding the traditional "exclusive remedy" system. Additionally, state legislatures



¹www.safetynational.com

are expanding presumptions for certain conditions (like PTSD for first responders), making them automatically compensable under workers' comp.

Technology & Innovation

- **Telemedicine:** Accelerated by the pandemic, telemedicine has become a key component of care, facilitating virtual consultations and remote monitoring, which can improve access to care, especially in underserved areas.
- **Wearable Technology & AI:** Businesses are increasingly using technology to prevent injuries and manage claims. Wearable safety technology (smart vests, sensors) can monitor posture and detect hazards, while AI and predictive analytics are used to improve claim triage, routing, and early intervention.
- **Pharmacy Trends:** There has been a significant decline in opioid use in workers' compensation, with dermatologicals and specific high-cost specialty drugs now being the primary cost drivers in pharmacy trends.

Outlook

California's projected workers' compensation combined ratio for 2024 is 127%, the highest in over 20-years. Essentially, for every dollar the insurance carriers have collected, they have paid out \$1.27 in claims and administrative costs. This has resulted in upward pressure on rates for public entities. The California Insurance Commissioner recently approved an 8.7% increase in the Average Advisory Pure Premium Rate and the expectation is that this will trickle upward to the excess workers' compensation market.

While PRISM has a significant pooling layer with its own trends, we utilize reinsurers to provide coverage for catastrophic claims. The factors noted above, along with projections and risk modeling results for catastrophic claims, have resulted in single digit rate increases by reinsurers for the past few years. PRISM's Underwriting Committee continues to work with staff, Alliant and reinsurers to find creative ways to stabilize costs going forward, but it is likely that there will be at least some increase in premiums due to the cost inflation and severity factors noted above.

What advantages does PRISM have over a stand-alone open market placement?

PRISM's EWC Program's size is an advantage. The size of the EWC Program creates stability and offers economies of scale that could not be realized without being in a large pool. Because of this, we have been able to secure unique reinsurance agreements largely due to the Program's premium volume and diversification of risk.

The EWC Program offers self-insured retentions well below the market minimum attachments. The market's minimum attachment for entities with law enforcement and/or firefighter exposure is generally \$1M and for all others is \$500k. Of the Program's 180 members, 75% have a self-insured retention of \$500k or less.

Pools have an advantage in challenging markets. If we have learned from history, we know that JPAs (self-insured pools) have benefited members in turbulent markets. All

members benefit from our flexibility, economies of scale, our leverage in the insurance markets, and our sharing of best practices to help manage risk. Pooling also provides stability for the members when one might experience adverse loss development when compared to an individual self-insured bearing the costs alone. This can also be beneficial with your organization's budget year-over-year with more consistent funding expectations, versus having to fund unexpected loss developments.

What you can do to manage your risk

One of the most impactful ways to control costs is to close your claims via Compromise and Release (C&R). PRISM's Data Scientist conducted a study on claims closed via C&R versus via Stipulated Awards. Findings indicated a 30%-60% lower loss ratio for members with a high C&R culture compared to those who do not. We've heard members say they don't settle by C&R if the injured worker is still employed by the entity because they might file a new claim. We found no evidence of that sort of trend. In fact, the only trend we could point to is that not utilizing a C&R ultimately costs more money. Read PRISM's [Wavelength](#) for more details on the study.

Another way to mitigate your risk is to prevent the injury from happening in the first place. PRISM Risk Control wants you to know that you are not alone while managing the multitude of risks facing your agency. Our team of specialists is here to help, whether by providing direct consultation or connecting you with one of our trusted partners. There are over 40 master service agreements for members to take advantage of, so see our [Quick Start Guide](#) for reference. Regardless of the topic, we encourage you to reach out to the Risk Control team for assistance with your organization's risk management challenges.

Following are a few services and resources specific to your workers' compensation risk that we think you should take advantage of:

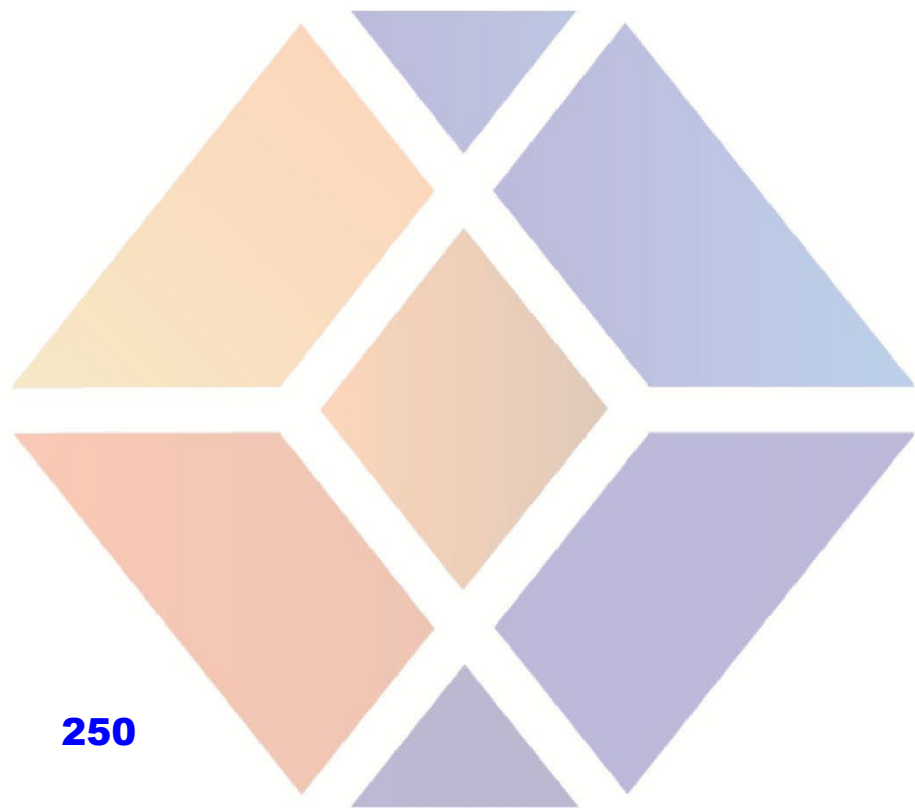
- Returning employees to work early in the life of a claim can be one of the most effective cost-control techniques available, while also improving employee morale and aiding in the employee's ultimate recovery from their injury. PRISM has partnered with [Norm Peterson and Associates](#) to offer a discounted rate on return to work services.
- The [Workplace Violence Prevention](#) guide describes methods public agency employers can adopt to both prevent and protect employees from workplace violence, as well as protect the members of the public they interact with.
- [Safety Talks: A Tailgate/Toolbox Resource](#) is a selection of safety meeting topics which may be used to plan safety meetings. The guide includes over 200 topics to choose from such as: safe driving, portable ladders, working safely, hazard communication, and emergency preparedness.
- PRISM has partnered with [Company Nurse](#), a first call, first reporting system that provides both a medical needs triage at the time of injury and a means of completing the first report documents for the member. As a result, more injuries are designated as first-aid, while others are immediately directed to the appropriate level of medical care.

PRISM and Alliant Staff are here to help you with any questions or concerns you may have. Please don't hesitate to reach out to us for assistance.

Sincerely,

A handwritten signature in black ink that reads "Gina Dean". The script is fluid and cursive, with the first name "Gina" and last name "Dean" clearly distinguishable.

Gina Dean





PRISM

JANUARY 2026

EXCESS WORKERS' COMPENSATION PROGRAM

State of the Market

COST DRIVERS

- **Mega Claims**- Claims over \$10M are rising to unprecedented levels.
- **Inflation**- Medical and wage inflation continue to increase
- **Comorbidities**- Claims involving pre-existing health conditions are nearly double the cost of claims without.
- **Eroding Exclusive Remedy**- Employees increasingly pursuing civil litigation
- **Presumptions**- State legislature expanding presumptions for certain conditions (such as PTSD)

CALIFORNIA'S PROJECTED WORKERS' COMPENSATION COMBINED RATIO FOR 2024 IS **127%**, THE **HIGHEST IN OVER 20-YEARS**.

Top 5 Ways to Manage **Your** Risk

- **C&R**- PRISM's Data Scientist study found Members with a high C&R culture indicate a 30%-60% lower loss ratio compared to those who do not.
- **Return to Work**- Early Return to Work is cost effective, improves employee morale, and improves outcome of ultimate recovery from injury.
- **Company Nurse**- A first call/reporting system for medical triage that directs to appropriate medical care, if indicated.
- **PRISM Risk Control Services**- Direct consultation with members and coordination with trusted partners for service.
- **Safety Talks**- Tailgate/Toolbox resource that includes over 200 safety topics.

POWER OF POOLING



ECONOMIES OF SCALE



BELOW MARKET RETENTIONS



STABILITY



FLEXIBILITY



MARKET LEVERAGE



EARLY BUDGETING

Questions? Please reach out to PRISM Member Services:



251 memberservices@prismrisk.gov

FIVE MYTHS AND TRUTHS ABOUT AI IN POOLING

ISSUE: To inform the committee about key misconceptions and realities regarding the use of Artificial Intelligence (AI) in public entity pooling operations, and to clarify how AI can be responsibly and effectively integrated into workflows and decision-making without undermining core pooling values.

RECOMMENDATION: This is an information-only item; no action is recommended at this time.

FISCAL IMPACT: There is no direct fiscal impact in reviewing this informational publication. However, any subsequent actions, such as investment in AI tools, training programs, or governance frameworks, could involve future budget considerations. These costs and benefits would depend on implementation choices and will be presented separately if pursued.

BACKGROUND: Artificial intelligence is increasingly discussed within the pooling community as a tool that has the potential to enhance efficiency and information insights. However, persistent myths can lead to unrealistic expectations, hesitation, or misuse. AGRiP's Intelligence publication identifies five common myths and accompanying truths to help pools understand how AI fits with their mission and values.

The five myths and corresponding truths outlined include:

1. Myth: AI is a plug-and-play solution.
Truth: AI requires thoughtful implementation, ongoing oversight, and refinement for meaningful results.
2. Myth: AI will replace people.
Truth: AI supports staff by enhancing human expertise; human judgment remains essential.
3. Myth: AI adoption is only for large pools with robust resources.
Truth: Pools of all sizes can benefit by scaling tools to meet their needs.

4. Myth: AI poses too many risks to use responsibly right now.
Truth: With proper governance and governance frameworks, AI can be used responsibly and securely.
5. Myth: AI is a passing trend.
Truth: AI is an evolving tool that will continue to shape operations across industries, including pooling.

This discussion helps demystify AI and encourages informed, balanced adoption rather than reactionary decisions.

PUBLICATION: None.

ATTACHMENT(S):

- a. Five Myths and Truths about AI in Pooling article (Issue No 29 / January 2026)



INTELLIGENCE

ASSOCIATION OF GOVERNMENTAL RISK POOLS

Five Myths and Truths About AI in Pooling

Ann Gergen

Artificial intelligence raises big questions and even bigger expectations for how pools operate, make decisions and manage risks. As with any emerging technology, separating real potential from overpromised results is essential. Pools thrive when they adopt tools with care, clarity and purpose — and AI is no exception.

Here are five common myths about AI in pooling and the truths that give a clearer picture of what AI can do for your pool, your members and your mission.



MYTH: AI is a plug-and-play solution.

TRUTH: AI tools require careful implementation, ongoing oversight and refinement.

AI success depends on insightful implementation rather than quick installation. Effective AI efforts begin with understanding where AI can add value, selecting tools that align with those needs, and guiding utilization to support pool actions and decisions.

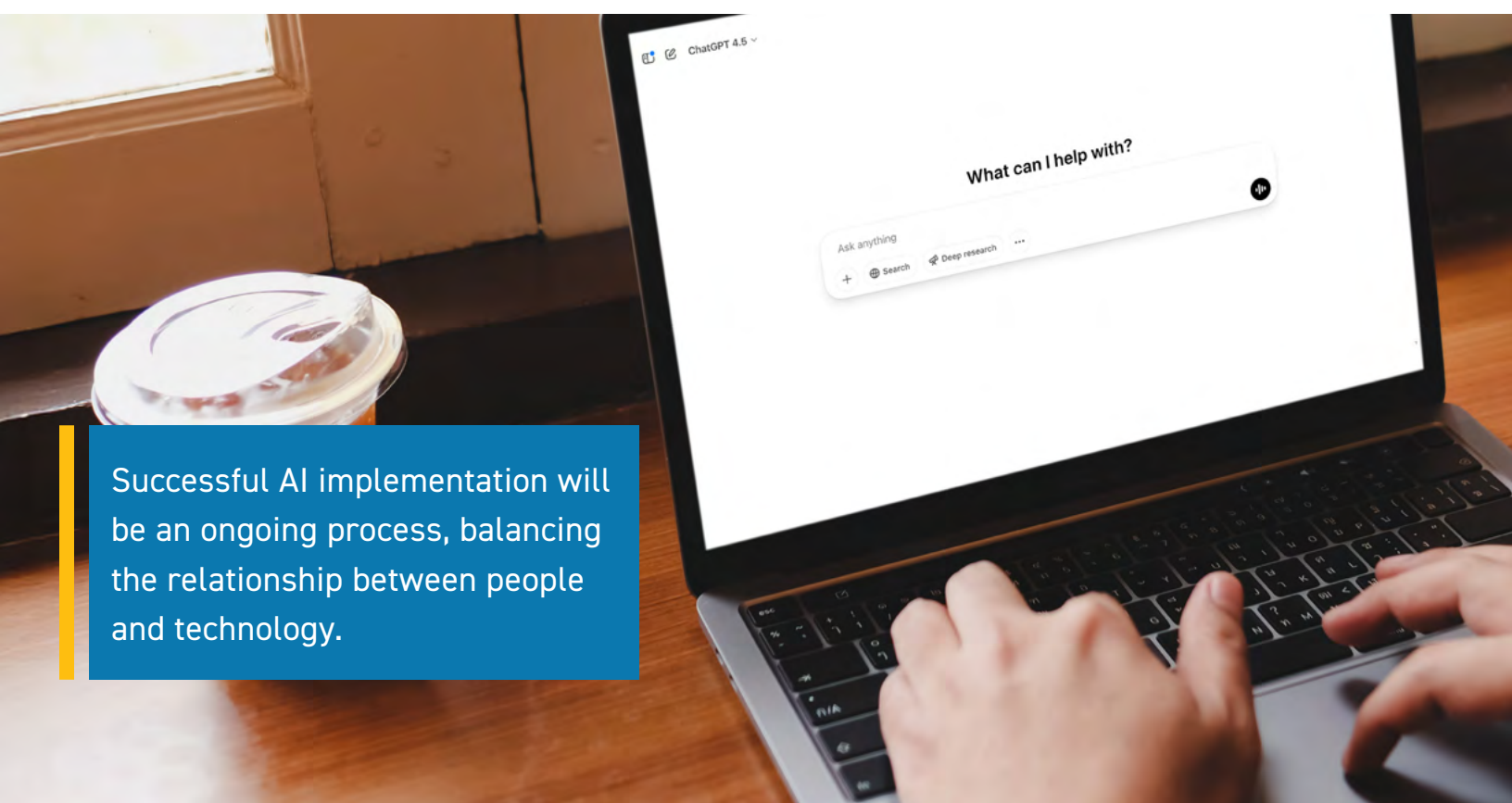
Technology alone is rarely a complete solution to any problem, and AI is no exception. Pools cannot expect meaningful AI results without considering and preparing data, defining objectives and shaping workflows to match AI goals.

Beyond initial implementation, AI systems require ongoing evaluation and adjustment. The evolution

of AI tools is fast-paced, and six months can bring significant changes to an AI-enabled output, including, in some cases, a degradation of results that happens before a major leap in AI learning.

Through careful and ongoing oversight, pools can fine-tune AI models, improve outcomes and avoid unintended consequences. This work demands both technical knowledge and a strong commitment to responsible use for the stated, specific purpose of any AI tool.

In practice, successful AI integration is a long-term collaboration between people and technology. This approach helps AI become fully embedded in operations, useful and matched to the realities of pooling.



Successful AI implementation will be an ongoing process, balancing the relationship between people and technology.

MYTH: AI will replace people.

TRUTH: AI will support people by enhancing human expertise, not eliminating it.

Human judgment remains essential in pooling, even with advanced AI tools.

AI excels at identifying patterns, flagging anomalies and producing forecasts, but people bring context, professional experience, empathy and an insightful lens that shapes AI findings into meaningful strategies. Staff members will interpret AI outputs, consider unique member circumstances and needs, and weigh alternatives to make the best possible decisions.

When pools adopt AI as a support tool, staff gain new ways to focus their expertise. AI can handle time-consuming tasks such as data analysis or document summarization, freeing professionals to concentrate on long-term planning, member relationships and creative problem-solving. This partnership between people and technology strengthens the pool's ability to manage complex risks while maintaining a personal, service-focused approach.



It is possible (and probable) that some roles could dramatically change or even become obsolete when AI is fully embedded within pool work. But that doesn't mean the pool's headcount will necessarily be reduced. Teams that learn to use AI effectively can adjust their skills, improve and expand service delivery to members, and respond more quickly to emerging challenges in ways they weren't able to before AI supports.

**AI tools can work
alongside staff, not
in place of them.**

MYTH: AI adoption is only for large pools with robust resources.

TRUTH: Pools of all sizes benefit from AI when they scale tools to meet their needs.

AI solutions come in many forms, from simple automations to more sophisticated predictive models. Pools don't need a massive technology budget or an in-house data science team to start using AI in practical ways.

Pools of all sizes use accessible AI-enabled tools in their day-to-day work, such as meeting transcription services, support for member communications and chatbots that make it easier for members to find answers to frequent questions.

Existing technology products like Microsoft and Zoom have embedded AI functionality to help with day-to-day pool work. These increasingly familiar and available tools offer a manageable starting point

for any pool to experiment with and learn about AI opportunities.

AI initiatives often start with someone at the pool who is willing to learn and be a champion for others to adopt AI practices. Find the person at your pool who is enthusiastic about AI technology and ask them to lead the way for others.

Another accessible AI resource is available through contracted service providers. Service providers are making considerable investments into AI supports for their clients, including pools. Ask your business partners about available AI functionality within claims and policy systems, actuarial analyses, investment advice, asset management, payroll auditing, reinsurance reviews, medical bill processing, enrollment and other pool

activities. Firms doing business across industries and with multiple pool clients are in an ideal position to help guide pool use of AI systems.

Pools with in-house technology resources and larger budgets may be looking to implement custom AI solutions — but with so many possibilities, it can be challenging to decide where to start.

Begin with an AI initiative your team can accomplish in three to 12 months, demonstrate early value (even if small), and build staff confidence as they incorporate AI tools into everyday work.

No matter the size of your pool or the scope of your AI implementation, the time for learning and experimentation is now, so your team's AI skills develop at the same pace as the technology.

By starting with readily available [AI resources](#) and building [internal knowledge](#), any pool can use AI in pragmatic, meaningful ways.

MYTH: AI poses too many risks to use right now.

TRUTH: With the right governance, AI can be used responsibly and securely.

Concerns about AI privacy, transparency and bias deserve serious attention. Pools manage sensitive data and uphold public entity trust, so must approach AI use with strong policies and clear accountabilities. Responsible AI begins with defining how the technology will be used, establishing guidelines for data management, and assigning oversight roles to ensure accountability.

AI governance frameworks help pools anticipate challenges and respond proactively. As you seek to use AI tools and build AI capacity at your pool, be sure to:

- **Adopt an AI use policy applicable to all staff.** An effective AI use policy will define acceptable AI uses as well as when and how AI may not be used for pool purposes. Your pool needs an AI use policy even if you do not currently have approved AI use cases. Because AI resources are so readily available and easy to use, it's important to outline impermissible uses to avoid unknowing or unintended consequences.
- **Review service provider contracts for AI use.** Your pool's data, resources and decision factors may be shared with [service providers using AI](#). It's crucial to understand where and how your pool's information is stored or used in AI-enabled processes, as well as how AI influences recommendations for pool decisions.

- **Establish clear parameters for human oversight in AI-assisted decision-making, particularly in underwriting and claims management functions.** In addition, if AI assists in underwriting and claims functions, create processes for managing AI transparency, reporting errors, biases and concerning outputs.
- **Update data security and business continuity practices to reflect AI operational risks.** Data security procedures should address risks resulting from AI systems implemented by a pool or its service providers and require cybersecurity training that includes emerging threats. Pools should also be creating cyber incident response plans for threats presented by AI systems or through AI means.
- **Determine appropriate methods and timing for communicating AI use to members.** Pools operate in an environment where maintaining member trust is critical, so it's a good idea to be open about where and how your pool is using AI to support decisions.

Rather than avoiding AI altogether, pools can lean into risk-aware practices that align with the very foundation of pooling. By treating AI as a suite of tools to be governed and refined, pools strengthen their capacity to innovate while upholding their commitment to fairness, transparency and public service.

[Responsible AI use](#) is risk-aware, aligning with the very foundation of pooling.

MYTH: AI is a passing trend.

TRUTH: AI is an evolving tool that will continue to shape pools and pooling.

AI represents a long-term shift in how all organizations will gather, analyze and act on information. Just as pools embraced digital claim files, policy systems and online member portals, we can expect AI to become an integral part of operations.

Choosing to ignore AI leaves a pool vulnerable. Early

adopters learn alongside AI's evolution, building institutional knowledge, developing best practices and positioning to adapt as technology matures.

By engaging early, asking tough questions and experimenting responsibly, pools will define how AI serves their mission and membership. This ensures AI adoption aligns with pooling values and secures the long-term sustainability of the pooling model.

Pools that engage with AI early, learn the language and experiment thoughtfully will be better positioned to adapt and lead.



Where to Go from Here

AI offers pools the chance to work smarter and explore new ways to support members. Moving forward successfully starts with small, intentional steps:

- Start with one practical use case.** Identify a single task that routinely consumes staff time, such as summarizing long documents, preparing meeting materials, sorting routine information or reviewing basic data. Focus on something low-risk and contained so you can experiment without disrupting existing processes or workflows.
- Educate staff.** Provide introductory opportunities for the entire pool team to understand what AI can and cannot do, how tools support their work and where guardrails apply. Building shared awareness reduces uncertainty and strengthens
- responsible, confident use. Plus, AI skills are going to be necessary in the future for every pool role.
- Establish simple guidelines for responsible use.** Clarify when AI can be used, what types of information it can access and who reviews its outputs. These guardrails protect your pool and support accuracy, fairness and transparency — principles that reflect the core values of pooling.
- Keep human judgment at the center.** Treat AI's outputs as inputs to your decision-making process, not final answers. Staff expertise, context and member-focused
- insight remain essential for interpreting results and ensuring they align with your mission.
- Review outcomes and refine your approach.** Evaluate whether AI tools deliver the insights or efficiencies you hope for. Note what works, where adjustments are needed and any surprises that surface. This reflection helps prevent missteps and strengthens future efforts.
- Document what you learn and apply it gradually.** Capture small lessons as you go — about data quality, workflow improvements or needed policies — and use them to guide your next AI project. Incremental learning builds internal capacity and helps ensure AI is used in ways that are sustainable and mission aligned.

About the Author



Ann Gergen oversees operations, governance functions and member service delivery for the Association of Governmental Risk Pools. She routinely communicates and collaborates with the more than 200 pools that participate in AGRiP and their service providers. Ann has more than 30 years of direct public sector experience in local government management, emergency services, risk management, primary and reinsurance claims and pooled insurance services. She is a recognized resource in strategic management and operations of public entity pools.



CSURMA COMMITTEE MEMBER PROFESSIONAL DEVELOPMENT

ISSUE: Policy and Procedure No. 12 states, “it is in the best interest of the Authority that individuals who serve on the CSURMA Executive Committee are knowledgeable of the administrative workings of joint powers authorities and risk management practices, procedures, and insurance markets. It shall be the policy of the CSURMA to annually fund costs for Executive Committee Members who elect to attend professional development training and conferences ...” Eligible programs include risk management related courses and attendance at conferences such as PARMA, CAJPA, PRIMA, URMIA, or other similar professional conferences.

RECOMMENDATION: No action is required; this item is for information only.

FISCAL IMPACT: If the Board of Directors adopts a budget which includes expenses for Executive Committee professional development, then allowable expenses including registration costs up to \$1,500, plus travel expenses will be reimbursable through CSURMA.

BACKGROUND: Additional information can be found directly on the associations’ websites.

- www.urmia.org - University Risk Management and Insurance Association
- www.parma.com - Public Agency Risk Management Risk Management Association
- www.primacentral.org - Public Risk Management Association
- www.cajpa.org - California Association of Joint Powers Authorities
- www.agrip.org - Association of Governmental Risk Pools
- www.ccwworkcomp.org - California Coalition on Workers’ Compensation

PUBLICATION: None.

ATTACHMENT(S):

- a. Policy and Procedure No. 12 – CSURMA Committee Member Professional Development

CSURMA

POLICY AND PROCEDURE NO. 12

Subject: CSURMA Committee Member Professional Development

Adopted: March 24, 2011

Amended: March 21, 2014, January 10, 2016, October 28, 2022

Should there be any discrepancy between this document and either the JOINT POWERS AGREEMENT or BYLAWS, the JOINT POWERS AGREEMENT and BYLAWS will govern.

POLICY:

It is in the best interest of the Authority that individuals who serve on the California State University Risk Management Authority (CSURMA) Executive Committee, including the Treasurer, Security-Auditor and CSURMA supporting Office of General Counsel, are knowledgeable of the administrative workings of joint powers authorities and risk management practices, procedures, and insurance markets. It shall be the policy of CSURMA to fund annually travel for Executive Committee Members, and CSURMA's Treasurer, Security-Auditor and supporting Office of General Counsel, who elect to attend professional development training, conferences and underwriter meetings as described in this Policy and Procedure.

PROCEDURE:

1. If the Board of Directors adopts a budget that includes travel expenses for Executive Committee professional development, then travel during the applicable fiscal year will be approved and reimbursed pursuant to this Policy and Procedure.
2. The Executive Committee member may submit to the Secretary-Auditor a written request to attend a professional development program. Eligible programs shall include risk management related courses, underwriter meetings and attendance at conferences such as PARMA, CAJPA, PRIMA, URMIA, NACUBO, WACUBO or other similar professional conferences.

Allowable Expenses

- a) Registration cost of registering for the Professional Development conference in the amount not to exceed 2,500.00, and
- b) Travel Expenses pursuant to CSURMA Policy and Procedure No. 17 – Travel Reimbursement.

CSURMA**POLICY AND PROCEDURE NO. 12**

3. The Attendee will provide the Executive Committee or Board of Directors with a verbal or written report of information gained from the professional development program attended.

CSURMA MEETING CALENDARS

ISSUE: The Program Administrator includes a current copy of the CSURMA meeting calendar in every agenda.

RECOMMENDATION: No action is requested on this item.

FISCAL IMPACT: None.

BACKGROUND: None.

PUBLICATION: None.

ATTACHMENT(S):

- a. 2025-2026 Meeting Calendar
- b. 2026-2027 Meeting Calendar

FY 2025/26 CSURMA MEETING CALENDAR

JULY 2025			
Date	Time	Committee	Location
30-31	11:00 AM	AORMA Officers Retreat	Yorba Linda

AUGUST 2025			
Date	Time	Committee	Location
		AOA EC	Zoom

SEPTEMBER 2025			
Date	Time	Committee	Location
2	10:00 AM	NEW AORMA Member Orientation	Zoom
2	11:00 AM	NEW EC Member Orientation	Zoom
3	2:00 PM	AORMA	Irvine
4	9:00 AM	AORMA LRP	Irvine
5	8:30 AM	EC	Irvine

OCTOBER 2025			
Date	Time	Committee	Location
16	10:00 AM	New BOD Member Orientation	Zoom
24	8:30 AM	EC	Long Beach
24	10:30 AM	BOD	Long Beach
27	8:30 AM	AIME	Zoom

NOVEMBER 2025			
Date	Time	Committee	Location
		AOA EC	Zoom

DECEMBER 2025			
Date	Time	Committee	Location
4	10:00 AM	AORMA	Zoom
5	8:30 AM	EC	Irvine

JANUARY 2026			
Date	Time	Committee	Location
26	8:30 AM	AIME	Zoom
44	3:30 PM	EC (AOA Conference)	Oakland
11-13		AOA Annual Conference	Oakland

FEBRUARY 2026			
Date	Time	Committee	Location

MARCH 2026			
Date	Time	Committee	Location
5	2:30 PM	EC	Irvine
6	8:30 AM	EC LRP	Irvine

APRIL 2026			
Date	Time	Committee	Location
17	9:00 AM	AOA EC	San Diego

MAY 2026			
Date	Time	Committee	Location
7	1:30 PM	AORMA	Long Beach
8	8:30 AM	EC	Long Beach
8	10:30 AM	BOD	Long Beach
18	8:30 AM	AIME	Zoom

JUNE 2026			
Date	Time	Committee	Location
12	9:00 AM	AOA EC	Zoom

AORMA = Auxiliary Organizations Risk Management Alliance Committee
 AIME = Athletic Injury Medical Expense Committee
 AORMA LRP = AORMA Long Range Planning Meeting

AOA = CSU Auxiliary Organizations Association
 BOD = CSURMA Board of Directors
 EC = CSURMA Executive Committee

EC LRP = EC Long Range Planning Meeting

FY 2026/27 CSURMA MEETING CALENDAR

JULY 2026			
Date	Time	Committee	Location

AUGUST 2026			
Date	Time	Committee	Location
5-6	11:00 AM	AORMA Officers Retreat	
14	9:00 AM	AOA EC	Zoom

SEPTEMBER 2026			
Date	Time	Committee	Location
8	10:00 AM	NEW AORMA Member Orientation	Zoom
8	11:00 AM	NEW EC Member Orientation	Zoom
9	2:00 PM	AORMA	Irvine
10	9:00 AM	AORMA LRP	Irvine
11	8:30 AM	EC	Irvine

OCTOBER 2026			
Date	Time	Committee	Location
15	10:00 AM	New BOD Member Orientation	Zoom
23	8:30 AM	EC	Long Beach
23	10:30 AM	BOD	Long Beach
26	8:30 AM	AIME	Zoom

NOVEMBER 2026			
Date	Time	Committee	Location
20	9:00 AM	AOA EC	Zoom

DECEMBER 2026			
Date	Time	Committee	Location
3	10:00 AM	AORMA	San Francisco
4	8:30 AM	EC	TBD

JANUARY 2027			
Date	Time	Committee	Location
	8:30 AM	AIME	Zoom
10	3:30 PM	EC (AOA Conference)	
10-12		AOA Annual Conference	

FEBRUARY 2027			
Date	Time	Committee	Location

MARCH 2027			
Date	Time	Committee	Location
4	2:30 PM	EC	Irvine
5	8:30 AM	EC LRP	Irvine

APRIL 2027			
Date	Time	Committee	Location

MAY 2027			
Date	Time	Committee	Location
6	1:30 PM	AORMA	Long Beach
7	8:30 AM	EC	Long Beach
7	10:30 AM	BOD	Long Beach
	8:30 AM	AIME	Zoom

JUNE 2027			
Date	Time	Committee	Location
TBD		AOA EC	TBD

AORMA = Auxiliary Organizations Risk Management Alliance Committee
 AIME = Athletic Injury Medical Expense Committee
 AORMA LRP = AORMA Long Range Planning Meeting

AOA = CSU Auxiliary Organizations Association
 BOD = CSURMA Board of Directors
 EC = CSURMA Executive Committee

EC LRP = EC Long Range Planning Meeting

CSURMA ADMINISTRATIVE SERVICE CALENDAR

ISSUE: This item is provided as information to advise the Executive Committee of the various recurring administrative activities and when they take place over the course of the year. It includes items noting when they appear before the Executive Committee and Board of Directors. It is to be provided for information with each agenda packet.

RECOMMENDATION: It is recommended that the Executive Committee review the CSURMA Administrative Service Calendar and provide direction to staff as appropriate.

FISCAL IMPACT: No direct fiscal impact is expected.

BACKGROUND: None.

PUBLICATION: None.

ATTACHMENT(S):

- a. CSURMA Administrative Service Calendar

CSURMA SERVICE CALENDAR

DRAFT

CSURMA Administrative Service Calendar			
#	Task	Staff	Status
JANUARY 2025			
1	State Filing - Statement of Facts – Roster of Public Agencies - file with Secretary of State	Tevea Him	completed
2	State Filing - Joint Powers Authority - file with Secretary of State - As Needed	Tevea Him	completed
3	State Filing - Financial Statement to the County Auditor and State Controller	Tevea Him	completed
4	Treasurers' Bond	Van Rin	in process
5	Announce the new AORMA Committee open seats on the AORMA Committee at the AOA Conference	Mimi Long	N/A
6	FORM 700 - JPA ADMIN sends Form 700 to CSURMA FILERS	Tevea Him	in process
7	AORMA Member Budget Letter (January Letter)	Mimi Long	completed
AIME Committee Meeting		Stacey Weeks	
FEBRUARY			
#	Task	Staff	Status
1	AORMA Liability Program - Reinsurance Recovery / EPL Deductible Recovery at Dec 31st	Mimi Long	completed
MARCH			
#	Task	Staff	Status
1	Executive Committee Nominations <i>Chair to appoint the EC Nominating Committee at January EC meeting</i> <i>EC election at the May BOD meeting</i>	Mimi Long	completed
2	Review of all CSURMA Policies and Procedures (odd in odd years / even in even years)	Mimi Long	completed
3	Chancellor's Office Services Budget Proposals	Tevea Him	completed
4	CSURMA Budget	Mimi Long	completed
5	CSURMA Mid-Term Budget (Review Variance Report w/ EC)	Mimi Long	completed
6	CSURMA Master Investment Policy	Tevea Him	completed
7	Review and adoption of Applicable Integrated CSU Administrative Manual Policies	Tevea Him	
8	Review and adoption of CSURMA's Data Security Policies	Tevea Him	
9	CSU International Programs Funding	Amy Lightner	
10	Campus Liability, AORMA Liability, AIME and Campus WC - Risk Pool claims audit (every odd year) <i>Req approval of auditor's proposal at the March, 2025 meeting (no approval required for WC)</i> <i>Complete the audit review June - August, 2025</i> <i>Present results at September, 2025 EC & AORMA meetings</i> <i>Present results at October, 2025 BOD meeting</i>	Mimi Long	completed
11	Campus Risk Pools Funding Status Report (using 12/31 financials)	Mimi Long	completed
12	Auxiliary Service Provider Report	LaShaunda Wallace	completed
13	Campus Programs RPTG <i>Appoint RPTG committee at March, 2025 EC meeting;</i> <i>Schedule in-person RPTG meeting in July, 2025;</i> <i>Schedule follow-up virtual meeting in August, 2025;</i> <i>Present Results at September, 2025 EC meeting for FY 2026/2027 rating</i>	Mimi Long	N/A
14	Forward to the AOA EC the slate of nominees to fill the open seats on the AORMA Committee	Mimi Long	N/A
15	Completion of the Form 700 – Statement of Economic Interest	Tevea Him	
16	Campus Benchmarking Report	Mimi Long	N/A
17	CSURMA Operational Review <i>Request approval to perform audit at September, 2026 EC meeting</i> <i>Present results at March, 2027 EC meeting</i> <i>Present results at May, 2027 BOD meeting</i> <i>Present results at May, 2027 AORMA Meeting</i>	Mimi Long	
18	Property Appraisals, Begin the Process in 2028 CSURMA EC Meeting CSURMA EC LRP Meeting	Mimi Long Mimi Long Mimi Long	N/A
APRIL			

CSURMA SERVICE CALENDAR

DRAFT

#	Task	Staff	Status
#	Task	Staff	Status
1	JPA ADMIN verifies BOD Campus Primary and Alternate representative remain in place by	Tevea Him	
2	Election for AORMA Committee term beginning on July 1st (election closes April 30)	Tevea Him	
3	Workers' Compensation Scorecard - Receive report from Sedgwick and distribute	Claims Admin	
MAY			
#	Task	Staff	Status
1	Approval by BOD Resolution allowing Treasurer to invest or reinvest funds (P/O Budget	Tevea Him	
2	Approval of Conflict of Interest Code by BOD every even-number year - File with FPPC as required	Tevea Him	
3	Approval of Long Range Action Plan for upcoming fiscal year	Mimi Long	
4	Campus Risk Pools Funding Status	Mimi Long	
5	Executive Committee Nominations	Mimi Long	
	<i>Chair to appoint the EC Nominating Committee at January EC meeting</i>		
	<i>EC election at the May BOD meeting</i>		
6	Adoption of the CSURMA Operating Budget	Mimi Long	
7	CSURMA Quarterly Investment Report	Tevea Him	
8	Announce AORMA Committee members for the new term beginning July 1st	Tevea Him	
9	Send out appointment letters to the newly elected AORMA Committee members for the term beginning on July 1st	Tevea Him	
10	Send out appointment letters to the newly elected Executive Committee members for the term beginning on July 1st	Mimi Long	
11	CSURMA Operational Review	Tevea Him	
	<i>Request approval to perform audit at September, 2026 EC meeting</i>		
	<i>Present results at March, 2027 EC meeting</i>		
	<i>Present results at May, 2027 BOD meeting</i>		
	<i>Present results at May, 2027 AORMA Meeting</i>		
	<i>AIME Committee Meeting</i>	<i>Stacey Weeks</i>	
	<i>CSURMA BOD NMO Meeting via Teleconference</i>	<i>Amy Lightner</i>	
	<i>AORMA Committee Meeting</i>	<i>Mimi Long</i>	
	<i>CSURMA EC Meeting</i>	<i>Mimi Long</i>	
	<i>CSURMA BOD Meeting</i>	<i>Mimi Long</i>	
JUNE			
#	Task	Staff	Status
1	AORMA Liability Program - Reinsurance Recovery / EPL Deductible Recovery	Van Rin	
2	Request COI from all vendor's	L. Wallace	
	<i>Expiring Contract: Agility - July 15, 2025 (Extended to 7/15/26)</i>	Mimi Long	
	<i>Expiring Contract: Alliant Loss Control Services - June 30, 2025 (Extended to 6/30/28)</i>	Mimi Long	
	<i>Expiring Contract: CO Overhead Costs - June 30, 2025 (Extended to 6/30/26)</i>	Mimi Long	
	<i>Expiring Contract: Employers Group Service Corp - Expires June 30, 2026</i>	Mimi Long	
	<i>Expiring Contract: Praesidium - June 30, 2026</i>	Mimi Long	
	<i>Expiring Contract: Sedgwick - June 30, 2030</i>	Mimi Long	
	<i>Expiring Contract: Witt O'Brien's, LLC - June 30, 2026</i>	Mimi Long	
	<i>Expiring Contract: UC RSS - May 7, 2026</i>	Mimi Long	
	<i>Expiring Contract: Black Swan (Empathia, Inc.) - June 30, 2027</i>	Mimi Long	
	<i>Expiring Contract: Ventiv / iVos - June 30, 2026</i>	Mimi Long	
	<i>Expiring Contract: CO Systemwide Professional Development (AORMA online training) - Continuous</i>	Mimi Long	
JULY			
#	Task	Staff	Status
1	OCIP #3 - CGL & WC - Expiration Date: December 31, 2022 - 2027	Amy Lightner	
2	Financial audit prep with KPMG	Van Rin	

CSURMA SERVICE CALENDAR

DRAFT

#	Task	Staff	Status
3	Send to CSU Accounting the approved dividends and allocation of program costs for invoicing	Van Rin	
4	Send out AORMA invoice to all members	Van Rin	
5	Request Workers' Compensation and Liability loss runs @ 6/30 – Forward to Actuary	Mimi Long	
6	Actuary Campus Liability Deductible Credits, based on June 30, 2025 losses. New deductibles 26/27, 27/28, 28/29	Mimi Long	
7	Request Liability (EPL check register) for minimum EPL deductible calculation for upcoming fiscal year	Tevea Him	
8	Final FY Payroll - request from Chancellor's Office	Mimi Long	
9	Process the Liability and Workers' Compensation dividend checks and forward to Alliant for distribution	Van Rin	
10	Distribute the Liability and Workers' Compensation dividend checks	Van Rin	
11	Request final audited payroll from all Workers' Compensation program members for expired year	Tevea Him	
12	Survey legal counsel compensation and recommend to AORMA a fair and equitable maximum allowable hourly rate, 2025 (Review again in 2027)	Mimi Long	
13	Workers' Compensation Scorecard - Receive report from Sedgwick and distribute (annual for AORMA)	WC Consult	
14	Campus Programs RPTG <i>Appoint RPTG committee at March, 2025 EC meeting;</i> <i>Schedule in-person RPTG meeting in July, 2025;</i> <i>Schedule follow-up virtual meeting in August, 2025;</i> <i>Present Results at September, 2025 EC meeting for FY 2026/2027 rating</i>	Mimi Long	
15	AORMA Programs RPTG <i>Appoint RPTG committee at December, 2025 AORMA Committee meeting;</i> <i>Schedule in-person RPTG meeting in July, 2026;</i> <i>Schedule follow-up virtual meeting in August, 2026;</i> <i>Present Results at September, 2025 EC meeting for FY 2027/2028 rating</i>	Mimi Long	
AORMA Officers Retreat		Mimi Long	Completed
AUGUST			
#	Task	Staff	Status
1	Send out letter regarding Campus Appointment of CSURMA Board of Directors Members and Alternate	Tevea Him	
2	Send out letter to regarding Claims Settlement Authority Annual Confirmation	Tevea Him	
3	Send out letter to regarding Foreign Travel Authority Confirmation	Tevea Him	
4	CSURMA Quarterly Investment Report for EC Meeting	Tevea Him	
5	Calculate additional premium or return premium for each Workers' Compensation program member based on the audited payroll	Mimi Long	
6	Receipt of Actuarial Studies <i>Forward to Systemwide Risk Management and Accounting Team</i>	Mimi Long	
7	Calculate each member's minimum EPL deductible for the upcoming program term	Tevea Him	
8	Complete Target Surplus Funding Report	Mimi Long	
9	UIP - Process EDD Statement of Reimbursable Benefit Charges for the period ending 6/30	Tevea Him	
10	Completion of the Public Self-Insurer's Annual Report for CSURMA (must be filed with the state by Oct 1st.)	Mimi Long	
11	Campus Programs RPTG <i>Appoint RPTG committee at March, 2025 EC meeting;</i> <i>Schedule in-person RPTG meeting in July, 2025;</i> <i>Schedule follow-up virtual meeting in August, 2025;</i> <i>Present Results at September, 2025 EC meeting for FY 2026/2027 rating</i>	Mimi Long	
12	AORMA Programs RPTG <i>Appoint RPTG committee at December, 2025 AORMA Committee meeting;</i> <i>Schedule in-person RPTG meeting in July, 2026;</i> <i>Schedule follow-up virtual meeting in August, 2026;</i> <i>Present Results at September, 2025 EC meeting for FY 2027/2028 rating</i>	Mimi Long	
SEPTEMBER			

CSURMA SERVICE CALENDAR

DRAFT

#	Task	Staff	Status
#	Task	Staff	Status
1	Adoption of CSURMA Executive Committee, Board of Directors, and AORMA Committee meeting calendars	Tevea Him	
2	Actuarial Reports	Mimi Long	
3	Risk Pools Funding Status Report	Mimi Long	
4	Proposed Campus, AIME and AORMA Dividends	Mimi Long	
5	Rates and Gross Funding Campus and AORMA Coverage Programs	Mimi Long	
6	AORMA Liability Program - Reinsurance Recovery (verify w/ Carl Warren)	Van Rin	
7	CAJPA Fall Conference and Training Seminar -South Lake Tahoe		
8	Campus Workers' Compensation Program Safety National Aggregate Stop Loss Report - Present to EC in Sept	Tevea Him	
9	Prepare invoices or checks for the Workers' Compensation payroll audit	Van Rin	
10	CSURMA Quarterly EPL Deductible Recoverys ending September 30 (Begin Task)	Van Rin	
11	Completion of the AORMA Committee (September Letter) updating all AORMA members on the funding and dividends approved for the upcoming fiscal year	Mimi Long	
12	Annual Exposure Surveys to Members - all aviation, CLIP, Med Mal, watercraft, AORMA renewal app, AORMA Liability App	Tevea Him	
13	Campus Benchmarking Report	Amy Lightner	
14	Campus Programs RPTG <i>Appoint RPTG committee at March, 2025 EC meeting; Schedule in-person RPTG meeting in July, 2025; Schedule follow-up virtual meeting in August, 2025; Present Results at September, 2025 EC meeting for FY 2026/2027 rating</i>	Mimi Long	
15	AORMA Programs RPTG <i>Appoint RPTG committee at December, 2025 AORMA Committee meeting; Schedule in-person RPTG meeting in July, 2026; Schedule follow-up virtual meeting in August, 2026; Present Results at September, 2025 EC meeting for FY 2027/2028 rating</i>	Mimi Long	
16	CSURMA Operational Review <i>Request approval to perform audit at September, 2026 EC meeting Present results at March, 2027 EC meeting Present results at May, 2027 BOD meeting Present results at May, 2027 AORMA Meeting</i>	Mimi Long	
17	Campus Liability, AORMA Liability, AIME and Campus WC - Risk Pool claims audit (every odd year) <i>Req approval of auditor's proposal at the March, 2025 meeting (no approval required for WC) Complete the audit review June - August, 2025 Present results at September, 2025 EC & AORMA meetings Present results at October, 2025 BOD meeting</i>	Mimi Long	
18	AORMA WC - Risk Pool claims audit (every even year) Complete the audit review June - August, 2026 Present results at September, 2026 AORMA meetings Present results at October, 2026 BOD meeting	Mimi Long	
	AORMA Long Range Plan meeting	Mimi Long	
	AORMA New Committee Member Orientation meeting	Mimi Long	
	AORMA Committee Meeting	Mimi Long	
	CSURMA EC Orientation Meeting	Mimi Long	
	CSURMA EC Meeting	Mimi Long	
OCTOBER			
#	Task	Staff	
1	CSURMA Annual Report (Stewardship)	Mimi Long	
2	CSURMA Tri-Fold based on June 30 financials	Mimi Long	
3	AORMA Estimated Workers' Compensation payroll	Tevea Him	
4	Government Compensation Report (request from CSU Accounting)	Tevea Him	

CSURMA SERVICE CALENDAR

DRAFT

#	Task	Staff	Status
5	Campus Liability, AORMA Liability, AIME and Campus WC - Risk Pool claims audit (every odd year) <i>Req approval of auditor's proposal at the March, 2025 meeting (no approval required for WC)</i> <i>Complete the audit review June - August, 2025</i> <i>Present results at September, 2025 EC & AORMA meetings</i> <i>Present results at October, 2025 BOD meeting</i>	Mimi Long	
6	AORMA WC - Risk Pool claims audit (every even year) <i>Complete the audit review June - August, 2026</i> <i>Present results at September, 2026 AORMA meetings</i> <i>Present results at October, 2026 BOD meeting</i>	Mimi Long	
	AIME Committee Meeting	Stacey Weeks	
	CSURMA BOD Meeting	Mimi Long	
	CSURMA EC Meeting	Mimi Long	
NOVEMBER			
#	Task	Staff	Status
1	Review CAJPA Accrediation Standard for new or reoccurring item	Mimi Long	
2	FORM 700 - Campus Risk Pool Administrator sends request to campus president to confirm appointments of primary and alternate representative to BOD (Note: AORMA Representatives are maintained through their election process)	Tevea Him	
3	Send campus risk pool renewal budget (Early Bird Renewal Letter)	Mimi Long	
4	Campus Risk Pool Deductible - Effective In (2026, 2029)	Mimi Long	
5	Review volunteer losses within the AORMA Workers' Compensation program (review at December meeting)	Tevea Him	
6	UIP - Process EDD Statement of Reimbursable Benefit Charges for the period ending 9/30	Tevea Him	
DECEMBER			
#	Task	Staff	Status
1	Vendor Survey - Review List of Vendors and Work on Recipients	L. Wallace	
2	CSURMA Cash Flow Statement at Sept. 30th	Mimi Long	
3	AORMA Liability Program - Reinsurance Recovery (verify w/ Carl Warren)	Mimi Long	
4	Quarterly Risk Management Report for Systemwide Risk Management	Dan Howell	
5	Financial Audit - mail to Secretary of State and County Auditor	Tevea Him	
6	CSURMA Quarterly EPL Deductible Recoverys	Van Rin	
7	AORMA Programs RPTG <i>Appoint RPTG committee at December, 2025 AORMA Committee meeting;</i> <i>Schedule in-person RPTG meeting in July, 2026;</i> <i>Schedule follow-up virtual meeting in August, 2026;</i> <i>Present Results at September, 2026 AORMA Committee meeting for FY 2027/2028 rating</i>	Mimi Long	
	Expiring Contract: Enterprises Rent A Car - Update Rates for the new year	Tevea Him	
	Expiring Contract: Alliant Insurance Services (Brokerage Agreement) - December 31, 2029	Mimi Long	
	Expiring Contract: Alliant Insurance Services (Program Admin Agreement) - December 31, 2029	Mimi Long	
	Expiring Contract: Carl Warren & Company - December 31, 2026	Mimi Long	
	Expiring Contract: HSR (AIME and Club Sports) - December 31, 2027	Amy Lightner	
	AORMA Committee Meeting	Mimi Long	

CSURMA EXECUTIVE COMMITTEE AND STAFF CONTACT LIST

ISSUE: Attached is a list of CSURMA Executive Committee members and the Program Administrators.

RECOMMENDATION: It is recommended that members review the list at each meeting for accuracy, making revisions as appropriate. If there are any changes, please contact Tevea Him at thim@alliant.com.

FISCAL IMPACT: None.

BACKGROUND: An accurate and current contact list facilitates better communication among Committee Members and Staff.

PUBLICATION: None.

ATTACHMENT(S):

- a. CSURMA Executive Committee and Staff Contact List

CSURMA EXECUTIVE COMMITTEE MEMBERS

Effective at July 1, 2025

Seat	Member	Position	Campus	Organization	E-Mail	Telephone Number
Chair	Scott Apel	Vice President and Chief Financial Officer, Administration and Finance	Long Beach	California State University Long Beach	scott.apel@csulb.edu	562-985-1658
Vice Chair	Rose McAuliffe	Vice President of Administration and Chief Financial Officer	Sacramento	California State University, Sacramento	mcauliffe@csus.edu	916-278-6312
CSU Seat #1	Mike Beatty	Executive Director, Risk & Safety Services	San Francisco	San Francisco State University	mbeatty@sfsu.edu	415-338-1124
CSU Seat #2	Jeff Wilson	Vice President of Administration and Finance, CFO	San Francisco	San Francisco State University	wilsonjd@sfsu.edu	415-338-2521
CSU Seat #3	Colin Donahue	VP, Administration & Finance	Northridge	California State University Northridge	colin.donahue@csun.edu	818-677-2333
CSU Seat #4	Lynniece Warren	Executive Director of Risk Management	San Bernardino	California State University, San Bernardino	Lynniece.Warren@csusb.edu	951-963-1546
AORMA Seat #5 - Chair	Chuck Kissel	Executive Director	Fullerton	CSU Fullerton Auxiliary Services Corporation	ckissel@fullerton.edu	657-278-4101
AORMA Seat #6 - V Cha	Bill Olmsted	Executive Director	Sacramento	University Union Operation of CSUS, Inc.	olmsted@csus.edu	916-278-2242
Treasurer	Robert Eaton	Assistant Vice Chancellor, Financing, Treasury, and Risk Management	Chancellor's Office	California State University, Office of the Chancellor	reaton@calstate.edu	562-951-4572

CSURMA Service Matrix			
Coverage	Contact	E-Mail Address	Office
JPA Program Administrator – Alliant Insurance Services, Inc.			
Alliant Claims Consulting	Elaine (Kim) Tizon	elaine.tizon@alliant.com	415-403-1458
	Diana Walizada	dwalizada@alliant.com	415-403-1453
	Robert Frey	rfrey@alliant.com	415-403-1445
Certificate of Insurance Requests	La Shaunda Wallace	lashaunda.wallace@alliant.com	415-403-1489
	Tevea Him	thim@alliant.com	415-403-1416
CSURMA Budget	Mimi Long	mlong@alliant.com	415-403-1423
Form 700	Tevea Him	thim@alliant.com	415-403-1416
General AORMA Coverage Questions (Auxiliary Organizations only)	Van Rin	vrin@alliant.com	415-403-1408
	Mimi Long	mlong@alliant.com	415-403-1423
	Daniel Howell	dhowell@alliant.com	415-403-1426
General CSURMA Coverage Questions (CAMPUS only)	Van Rin	vrin@alliant.com	415-403-1408
	Amy Lightner	amy.lightner@alliant.com	415-403-1457
	Daniel Howell	dhowell@alliant.com	415-403-1426
General Risk Management Questions (AORMA)	Van Rin	vrin@alliant.com	415-403-1408
	Mimi Long	mlong@alliant.com	415-403-1423
	Daniel Howell	dhowell@alliant.com	415-403-1426
General Risk Management Questions (Campus)	Van Rin	vrin@alliant.com	415-403-1408
	Daniel Howell	dhowell@alliant.com	415-403-1426
	Amy Lightner	amy.lightner@alliant.com	415-403-1457
Risk Pool Rating Plans (AORMA)	Mimi Long	mlong@alliant.com	415-403-1423
Risk Pool Rating Plans (Campus)	Mimi Long	mlong@alliant.com	415-403-1423
Website and Technology Questions	Tevea Him	thim@alliant.com	415-403-1416
	La Shaunda Wallace	lashaunda.wallace@alliant.com	415-403-1489
	Myron Leavell	mleavell@alliant.com	415-403-1404
Workers' Compensation Claims Consultant	Deanna Jacona	deanna@hudsonclaimsconsulting.com	530-605-7152

Contacts by Coverages			
ADWRP (Alliant Deadly Weapon Response Program)	Van Rin	vrin@alliant.com	415-403-1408
	Mimi Long	mlong@alliant.com	415-403-1423
AIME	Stacey Weeks	sweeks@alliant.com	415-403-1448
	Amy Lightner	amy.lightner@alliant.com	415-403-1457
AMVP (Alliant Mobile Vehicle Program)	La Shaunda Wallace	lashaunda.wallace@alliant.com	415-403-1489
	Yvonne Killian	yvonne.killian@alliant.com	916-643-2748
Boiler & Machinery Program - AORMA	Van Rin	vrin@alliant.com	415-403-1408
	Mimi Long	mlong@alliant.com	415-403-1423
Boiler & Machinery Program - Campuses	Van Rin	vrin@alliant.com	415-403-1408
	Amy Lightner	amy.lightner@alliant.com	415-403-1457
BRIP (Builders Risk Insurance Program)	Shadi Jalali	shadi.jalali@alliant.com	949-433-8238
	Amy Lightner	amy.lightner@alliant.com	415-403-1457
	Mimi Long	mlong@alliant.com	415-403-1423
Club Sports / Intramurals	Stacey Weeks	sweeks@alliant.com	415-403-1448
	Amy Lightner	amy.lightner@alliant.com	415-403-1457
CPL (Contractors Pollution Liability)	Shadi Jalali	shadi.jalali@alliant.com	949-433-8238
CSU Medical Malpractice Coverage	Van Rin	vrin@alliant.com	415-403-1408
	Amy Lightner	amy.lightner@alliant.com	415-403-1457
CSU Rocketry Program	Van Rin	vrin@alliant.com	415-403-1408
	Mimi Long	mlong@alliant.com	415-403-1423
Cyber Liability	Van Rin	vrin@alliant.com	415-403-1408
	Mimi Long	mlong@alliant.com	415-403-1423

CSURMA Service Matrix			
Coverage	Contact	E-Mail Address	Office
DRIP (Drone Insurance Program)	Van Rin	vrin@alliant.com	415-403-1408
	Mimi Long	mlong@alliant.com	415-403-1423
FAAAP (Fine Arts, Artifacts & Archives Program)	PJ Skarlanic	pskarlanic@alliant.com	415-403-1455
Fidelity-Crime Program	Van Rin	vrin@alliant.com	415-403-1408
	Mimi Long	mlong@alliant.com	415-403-1423
Foreign Travel Program	Van Rin	vrin@alliant.com	415-403-1408
	Yvonne Killian	yvonne.killian@alliant.com	916-643-2748
	Amy Lightner	amy.lightner@alliant.com	415-403-1457
Inland Marine	Van Rin	vrin@alliant.com	415-403-1408
	Yvonne Killian	yvonne.killian@alliant.com	916-643-2748
	Mimi Long	mlong@alliant.com	415-403-1423
Non-Owned Aviation Liability	Van Rin	vrin@alliant.com	415-403-1408
	Mimi Long	mlong@alliant.com	415-403-1423
OCIP (Owner Controlled Insurance Program)	Pamela Quiroz	pamela.quiroz@alliant.com	213-443-2469
	Jim Holobaugh	jholobaugh@alliant.com	214-273-3156
OPPI (Owners's Protective Professional Insurance)	Amy Lightner	amy.lightner@alliant.com	415-403-1457
PAI (Participant Accident Insurance)	Tevea Him	thim@alliant.com	415-403-1416
	Van Rin	vrin@alliant.com	415-403-1408
SAFECLIP (Student Academic Field Experience for Credit Liability Insurance Program)	Van Rin	vrin@alliant.com	415-403-1408
	Amy Lightner	amy.lightner@alliant.com	415-403-1457
Special Events Insurance	Yvonne Killian	yvonne.killian@alliant.com	916-643-2748
	Van Rin	vrin@alliant.com	415-403-1408
SPLIP (Student Professional Liability Insurance Program)	Van Rin	vrin@alliant.com	415-403-1408
	Amy Lightner	amy.lightner@alliant.com	415-403-1457
Trustee's E&O & Fiduciary Liability	Amy Lightner	amy.lightner@alliant.com	415-403-1457
	Mimi Long	mlong@alliant.com	415-403-1423
Watercraft	Van Rin	vrin@alliant.com	415-403-1408
	Amy Lightner	amy.lightner@alliant.com	415-403-1457
Workers' Compensation Program - AORMA	Van Rin	vrin@alliant.com	415-403-1408
	Mimi Long	mlong@alliant.com	415-403-1423
Workers' Compensation Program - Campus	Van Rin	vrin@alliant.com	415-403-1408
	Amy Lightner	amy.lightner@alliant.com	415-403-1457

CSURMA AORMA Benefits Program			
General Inquiries	General Inquiries	aormabenefits@alliant.com	
Account Manager	Heather McCarthy	Heather.McCarthy@alliant.com	925-378-6465
Benefits Analyst	Travis Robertson	Travis.Robertson@alliant.com	949-527-9884
Account Executive	Chloe Smith	chloe.smith@alliant.com	415-403-1437
Benefits Consultant	Tom Quirk	tom.quirk@alliant.com	949-660-5952
Benefits Consultant/Senior Vice President	Michael Menerey	mmenerey@alliant.com	213-270-0972

CSURMA Service Matrix			
Coverage	Contact	E-Mail Address	Office
Loss Control Consultants – Alliant Risk Control Consulting			
Northern California	John Owen	john.owen@alliant.com	916-643-2736
<i>Humboldt, Monterey, Sacramento, San Luis Obispo, Sonoma, Stanislaus, Northridge, San Bernardino</i>			
Northern California	Steven Meglio	steven.meglio@alliant.com	775-461-5166
<i>Chico, East Bay, San Francisco, and San Jose</i>			
North LA and Central California	Tim Leech	tleech@alliant.com	949-260-5008
<i>Bakersfield, Channel Islands, Dominguez Hills, Fresno, Los Angeles</i>			
Southern California	Kristina Loiselle	kloiselle@alliant.com	949-260-5042
<i>Fullerton, Long Beach, Pomona, San Diego, and San Marcos</i>			

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Systemwide Professional Development	David Kervella	dkervella@calstate.edu	562-951-4403
	Chris Fondacaro	cfondacaro@calstate.edu	562-951-4403